

|                |           |              |            |
|----------------|-----------|--------------|------------|
| Austria        | Sch. 20   | Belgium      | Fr. 3100   |
| Bahrain        | DM 0.650  | Bolivia      | Rs 3.50    |
| Banladesh      | Rs 45     | Bulgaria     | Lev 1.00   |
| Barbados       | Ec 45     | Canada       | Cdn 1.00   |
| Argentina      | Rs 1.00   | Chile        | Ls 1.00    |
| China          | Yuan 1.00 | Colombia     | Pes 1.00   |
| Cyprus         | Ec 2.75   | Croatia      | CS 1.00    |
| Czechoslovakia | Sk 1.00   | Cuba         | Cs 1.00    |
| Danmark        | DK 1.00   | Egypt        | £ 1.00     |
| Egypt          | £ 1.00    | Finland      | Fr. 45     |
| Fiji           | Fr. 50    | France       | Fr. 2.50   |
| France         | Fr. 50    | Germany      | DM 2.20    |
| Greece         | Dr 1.00   | Hong Kong    | HK \$ 1.00 |
| Iceland        | Fr. 1.00  | India        | Rs 7.00    |
| Iraq           | Dr 1.00   | Indonesia    | R 3.00     |
| Ireland        | Dr 1.00   | Iran         | Rs 1.00    |
| Italy          | Dr 1.00   | Japan        | ¥ 1.00     |
| Iraq           | Dr 1.00   | Korea        | Won 1.00   |
| Malta          | Fr. 1.00  | Morocco      | Dir 1.00   |
| Mexico         | Ps 1.00   | Norway       | Nkr 1.00   |
| Norway         | Nkr 1.00  | Peru         | Int 1.00   |
| Poland         | Zl 1.00   | Portugal     | Ec 1.00    |
| Portugal       | Ec 1.00   | Spain        | Ps 1.00    |
| Qatar          | Rs 1.00   | Singapore    | CS 1.00    |
| Qatar          | Rs 1.00   | Saudi Arabia | Dr 1.00    |
| Qatar          | Rs 1.00   | Sri Lanka    | Rs 1.00    |
| Qatar          | Rs 1.00   | Switzerland  | Fr. 1.00   |
| Qatar          | Rs 1.00   | Tunisia      | Dr 0.600   |
| Qatar          | Rs 1.00   | U.S.A.       | Dr 5.50    |
| Qatar          | Rs 1.00   | U.K.         | £ 1.00     |

No. 30,194

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday March 26 1987

جامعة العلوم

D 8523 B

Airbus on a wing  
and a prayer  
for cash, Page 22

## World news

## Business summary

## Libyans prepare to quit Chad base

Libyan troops appeared to be preparing to leave their last major position in northern Chad following the loss of their Ouniad Dougou airbase on Sunday, French defence sources said.

The Libyan garrison at Faya Largue, 500 miles north of N'Djamena, was believed to be blowing up stocks of fuel and ammunition before evacuating without a fight. The French Defence Ministry said: "They are deprived of air cover and supplies, and their morale must be zero." Page 3

## Afghan air raid

Afghan Government aircraft bombed a camp near the Iranian and Pakistani borders, killing as many as 30 people, most of them anti-communist guerrillas.

## N-forces would go

Britain and France would eventually have to give up their independent nuclear forces if the superpowers succeeded in reaching comprehensive arms accords in the European theatre, Soviet General Yuri Lebedev said in Moscow.

## Spanish censure call

Prime Minister Felipe Gonzalez of Spain faces a crisis today when the conservative opposition initiates a parliamentary censure motion.

## Children seized

A man and a woman armed with rifles and hand grenades stormed a primary school in San Salvador, taking 1,000 children hostage. The two are demanding safe passage to Nicaragua, according to a teacher.

## Liberia: shuffle

President Samuel Doe demoted Finance Minister Robert Tolman in a cabinet reshuffle affecting key economic posts only weeks after the US appointed experts to help bankrupt Liberia overhaul its financial system.

## Chile demo halted

Chilean police used water cannon and tear gas to disperse anti-government protesters in Santiago and arrested several people, including union leader Rodolfo Seguel. Exiled minister returns, Page 4

## East briefs West

The first West German officers to operate on East German territory were briefed by Soviet and East German military on joint manoeuvres to which they had been invited.

## Elections 'illegal'

Nationalist guerrillas fighting Indonesian rule in East Timor said elections planned by Jakarta next month in the former Portuguese colony were illegal and irrelevant - and pledged to continue their war.

## AIDS funds tripled

Switzerland, which has Europe's highest rate of reported AIDS cases, announced plans to triple funds to SFr 11.8m (£7.8m) this year to fight the disease.

## Athens church clash

First fights erupted in Athens between supporters of the Greek Orthodox Church and police as bishops held a service protesting against government plans to take over church lands.

## Fashionable theft

Thieves in Milan stole Italian couturier Krizia's entire 1987-88 autumn/winter collection of 1,600 garments worth about £800m (£618,000). In Rosario, Argentina, thieves stole paintings by Goya, El Greco and others, worth more than \$1m, from a museum.

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## Banks intervene to support \$ and keep Paris accord alive

BY JANET BUSH IN LONDON AND IAN RODGER IN TOKYO

BANKERS renegotiating the Philippines' commercial debt in New York appear to have rejected a novel plan to convert some interest payments into equity which Mr Jaime Ortega, Finance Secretary, proposed in an effort to break the deadlock in the current talks.

THE PHILIPPINE Finance Ministry said new rules planned on insider trading would make offenders liable to fines and imprisonment for up to a year and compel them to forfeit gains.

WALL STREET: The Dow Jones industrial average closed 3.05 at 2,033.49. Page 42

TOKYO: Late rallies in stocks related to AIDS and public works spending managed to lift the market. The Nikkei average added 31.87 to 21,672.97. Page 48

FT GOLD MINES INDEX

| Date         | Index Value |
|--------------|-------------|
| March 1986   | 320         |
| July 1986    | 400         |
| October 1986 | 340         |
| March 1987   | 420         |

its by Japanese companies for the end of the fiscal year which has ended upward pressure on the yen.

Other central banks from the nations which signed the Paris accord in late February on stabilising currencies have shared the burden of propping up the dollar, apparently in turn, but the amounts involved are believed to be quite modest.

The pattern of intervention, in which different central banks seem to have been active on different

days, suggest that the Group of Five industrial nations and Canada are primarily concerned with sending a convincing signal to markets that they stand unanimously behind the dollar.

The battle of will between the banks and the foreign exchange markets, which have for the first time since the Paris talks late last month tested the muscle behind the commitments made, has so far centred on the dollar and the Japanese yen.

The Bank of Japan has been by far the most aggressive buyer of dollars, purchasing an estimated \$100m yesterday and more than \$150m on Tuesday.

Japan's deep concern about the yen's rise against the dollar was also reflected in the move yesterday by its Ministry of International Trade and Industry which asked leading trading and export-oriented companies to moderate their sales of dollars.

In a series of telephone calls, the ministry asked companies to avoid placing forward dollar sell orders in the hope that this would lead traders to purchase dollars. It made similar pleas last time the yen surged in early January.

This week's renewed pressure on the dollar can be partly explained by the repatriation of foreign prof-

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## EUROPEAN NEWS

## Lofty Rome Treaty tributes brought down to earth

BY JOHN WYLES IN ROME

CELEBRATIONS of historic turning points are rarely ever historic turning points themselves. But yesterday, in the beautiful Sala di Orazio and Curia of Rome's Campidoglio, in the midst of a distinguished gathering which had sat attentively through two-thirds of its quota of speeches celebrating the 30th anniversary of the signing of the Treaty of Rome, someone audibly uttered the word "blah."

Since the British members of the European Parliament who were present were far too polite to utter such a verbal raspberry, the conclusion must be that this critical verdict on the contributions of Mr Jacques Delors, the European Commission president, of Mr Leo Tindemans, the Belgian Foreign Minister and current president of the Council of Ministers, and of Britain's Sir Henry Plumb, now the European Parliament president, must have been a continental.

If so, the "blah" could

MR EDWARD HEATH, who as Prime Minister took Britain into the EEC, yesterday called it "the biggest historic act for centuries," writes Robert Mauthner.

He and other British European "trail blazers" as Mrs Lynda Chalker, junior Foreign Office Minister, called them, were attending the 30th anniversary of the signature of the Treaty of Rome at the EEC Commission's office in London.

Referring to Britain's long-delayed entry into the Community, Mr Heath said: "You can be late over the starting line and still win." He felt encouraged by the renewed emphasis on foreign and defence policies in the EEC. "Once again the Community is on the move and we must keep that going."

While paying a warm tribute to Mr Heath for taking Britain into the EEC, Mr Roy Jenkins, the former Commission president said "the massive mistake" made by Britain

represent a major cultural change in the European appetite for discourses on "Europe's destiny" and the need for "this great Community of ours to move steadfastly towards political union."

Some suspicion as to the perpetrator of this monosyllabic blasphemy fell afterwards on

MEP, leader of Italy's Radical Party and one of Europe's maestros of political theatre. In fact, the craggy Mr Pannella's subsequent verdict on the ceremony which took place at the same time and in the same room where the treaty was signed 30 years ago to the day was: "Blah, blah, blah."

But the irony coating this

historical footnote was that the cognoscenti could easily detect a marked decline in the larding of Eurohobnito — a fact which really did make the occasion something of a turning point.

Mr Delors specifically rejected the political option of "cutting an attractive figure and not actually doing any-

thing, or going in for speech-making and point-scoring in the Europe of words."

He made the ritual reference to the "grand design" but rather than lament its betrayal — a familiar characteristic of Eurohobnito — he spoke positively of the Community's "new lease of life" injected by the adoption of the Single Euro-

pean Act, the amendment to the Treaty of Rome which promises speedier decision-making and, perhaps, better policies.

Mr Tindemans, too, focused on the tasks in hand: sorting out the Community's finances; reforming its agricultural policy; and strengthening its cohesion.

Unfortunately, Sir Henry Plumb failed to acknowledge that a reformation may be under way. Wishing to allay 30 years of suspicion about Britain's commitment to the European idea, the fiddly former farmer opened his shoulders and delivered an old-fashioned Eurospeak.

We were witnessing, he said, "the emergence of a new nationality" and he hoped that the new millennium which was approaching fast would be "the dawn of a new Europe, united at last, and a master of its own destiny." He sat down to polite applause.



ECUS FOR ALL: An enthusiastic European Federalist holds aloft a giant model of the recently minted Ecu coin outside the European Commission building in Brussels yesterday. He was due to present it to the Belgian Prime Minister to promote day-to-day use of the Ecu for all EEC citizens.

## W Germans assail their EEC Commissioners

BY PETER BRUCE IN BONN

WEST GERMANY's two EEC Commissioners are coming under fierce political attack at home for allegedly failing to defend the country's interests in Brussels.

The two men, Mr Alois Pfeiffer and Mr Karl-Heinz Narjes, respectively Commissioners for economic policy and industry, drew a bitter aside here yesterday from Mr Ignaz Kiechle, the Agriculture Minister, who said he was "not satisfied" with their work.

On Tuesday, an extraordinary meeting of the powerful West German Farmers Association attended by Mr Kiechle and Mr Gerhard Stoltenberg, the Finance Minister, called on them to resign. EEC Commissioners are not supposed to represent their national governments.

Yesterday, Mr Kiechle, who has criticised the two men

before, declined to support that view openly but left little doubt that he thought the Government would replace them when their term of office expires at the end of next year.

Mr Kiechle said he was disappointed with the defence put up by the Commissioners on behalf of the country's recently vanquished beer purity laws. Mainly, though, the two men are bearing the brunt of West German anger at recent Commission proposals for cuts in surplus farm output.

The plans centre on modifying the system of monetary compensation for currency differences when farm products are exported in a way that would mean lower prices for West German farmers.

Those farmers are demonstrating throughout the country almost daily, insisting that their livelihoods are in danger and complaining that their incomes

## Hungary accuses Romania on pollution

By Leslie Collett in Berlin

THE HUNGARIAN Government's dispute with Romania took a new turn yesterday when it accused Bucharest of permitting alarming levels of pollution to flow down the Sebes-Kerecs river into Hungarian territory.

Budapest said towns had been warned to stop drawing water after samples taken from the river showed it was severely polluted by phenol, ammonia and phosphates. At the border, the water was said to be dark red with a thick layer of foam on the surface.

According to the Hungarian reports, the Romanian authorities refused requests for a joint investigation because the degree of pollution was not unusual.

The pollution incident broke in the midst of a raging controversy between the two countries over alleged discrimination against the Szekler Hungarian minority in Romania. However, co-operation to combat water and air pollution within Comecon is generally poor.

Hungary is also showing mounting concern over the consequences of disposing of wastes from companies in Western Europe. Waste oil delivered for incineration in Hungary by a West German company was recently found to release poisonous gases into the air.

Wastes from the construction of the Vienna underground which were disposed of in Hungary under contract were found to contain dangerous levels of cyanide phenol. The contracts were concluded by municipalities and the Hungarian Foreign Trade Ministry, despite a ban on importing waste products.

A court in Ostrava, Czechoslovakia, has sentenced five employees of a cement company in connection with the release of 190 tonnes of heating oil into the Oder river last November.

The spill led to a controversy with Warsaw as the river was polluted far into Polish territory.

France dropped out of the European programme, leaving Britain, West Germany, Italy and Spain to go ahead with European Fighter Aircraft (EFA). France is proceeding so far alone to make its own Rafale fighter for its own different air force needs.

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## OVERSEAS NEWS

الجولان

# Libyan troops pull out from northern Chad

BY PAUL BETTS IN PARIS

LIBYAN troops have started withdrawing yesterday from Libya's last major military outpost in the northern part of Chad at Faya-Largeau, according to reports.

The withdrawal follows the successive setbacks suffered by the Libyan forces in northern Chad during the past few days against the troops of President Hissene Habre who is seeking to reconquer the Libyan held northern part of the central African country.

President Habre's troops backed by French military equipment and logistical support captured last Sunday the Libyan base of Ouedi Doum and the main Libyan airstrip in the region. The fall of Ouedi Doum followed the capture two and a half months earlier of another key Libyan outpost in the area at Fada left the last Libyan base in the north at Faya-Largeau isolated.

The Libyans were said to have destroyed several fuel and ammunition depots before starting to leave the Faya-Largeau base yesterday heading towards their home country. President Habre's troops are expected to take hold of Faya-Largeau without facing any resistance from the Libyans which have lost about 2000 soldiers since last Thursday, according to reports in Paris.

The latest Libyan setbacks are seen in France as marking a major turning point in the Chad conflict with the troops of President Habre appearing increasingly in control of the situation in the north.

• Libyan-backed Chadian rebels said yesterday that Chadian Gov-

ernment troops suffered heavy losses in the battle for Libya's main air base in northern Chad on Sunday, Reuter reports from Paris.

Chad's military high command said its troops killed 1,200 Libyan soldiers and took 458 prisoners when they captured Ouedi Doum base. It said 29 Chadian soldiers were killed and 58 wounded.

Mr Farho Balaam, foreign affairs spokesman for the Transitional Government of National Unity (GUNT), denounced what he called "the lying imperialist press campaign around Ouedi Doum."

Speaking from the Libyan capital of Tripoli, Mr Balaam said the fighting around the air base was between the forces of the rebel National Liberation Army and Chadian government troops, aided by men from France and Zaïre and some black US soldiers.

He said thousands of bodies of government troops lay at the scene of Sunday's battle.

"A large number of prisoners of different nationalities are in the hands of GUNT forces and they are being divided up," he said, adding that the prisoners exact origin would later be announced to the world.

Ouedi Doum was Libya's only hard-runway base and its fall was seen by Western military analysts as a turning point in Chadian President Hissene Habre's four-month offensive to reconquer the north, leaving Libya's main stronghold, Faya-Largeau, increasingly ex-

## Iraq launches attacks against Gulf shipping

IRAQ has attacked two or three tankers carrying Iranian oil in the Gulf since Saturday, ending a lull of about three weeks in the so-called tanker war, Reuter reports from Bahrain.

"Two or three ships have been hit and there appear to have been some injured or dead," a salvage expert said.

Airport sources in the region said Iraq had cut down its raids on Iranian shipping largely because of damage to its air force in January

## ECONOMY SEEN TO BE POISED FOR GROWTH

# Debt deal shows a changed view of S Africa

BY ANTHONY ROBINSON IN JOHANNESBURG

FOREIGN BANKERS' acceptance of a three-year debt rescheduling agreement with South Africa is the clearest evidence yet of a fundamental change in perceptions about the country, its political stability and economic strength.

On February 20 last year bankers, especially US bankers, refused South African pleas for a long-term re-scheduling. Mindful of shareholders and public opinion, they insisted on one year only and also pressed hard for maximum repayment of the \$16bn frozen by the August 1985 "debt standstill".

In the 13 months since then much has changed—both in the world and in foreign perceptions of South Africa. A year ago the Government has demonstrated its capacity to govern. Neither

and repression on world television screens helped fuel the feeling that South Africa was heading for an Iranian-style revolution. Mounting sanctions and disinvestment pressure added to doubts over the ability of the economy to function and the willingness of clients of the authorities to continue servicing the foreign and unfriendly portions of a debt totalling \$24bn.

Few today would still argue that South Africa is on the verge of either political or economic collapse. Re-imposition of the state of emergency accompanied by severe curbs on the media have succeeded in reducing the level of violence, although not of course the underlying causes. The

Government has demonstrated its capacity to govern. Neither the frontier and unfriendly portions of a debt totalling \$24bn.

sanctions nor disinvestment have had a significant negative effect, thus far at least. Some evidence points to the contrary.

Exports last year rose from \$36.5bn to \$41.8bn (\$27bn) while imports rose less to give a record trade surplus of \$14.8bn, a major factor behind the over R7bn current account surplus.

Higer gold, platinum and other prices helped. But figures were released yesterday which showed that GDP grew by only 0.5 per cent, instead of the original target of 3 per cent and other statistics which show a 16 per cent decline in real fixed investment last year indicate that the surplus from which loans are being repaid is largely the

fruit of a depressed domestic economy.

But the fresh political dis-

order, however, the economy, unmistakably leaner and more efficient after three gruelling years, is poised for faster expansion. Even with the expected 3 per cent growth this year the Reserve Bank expects a current account surplus of around R1bn, more if gold rises further.

The latest debt agreement, by removing some uncertainty and putting the financial scene in a longer term perspective, is expected to encourage a further re-rating of South Africa's role in finding a solution to the Middle East conflict.

During a meeting at 10 Downing Street characterised by British officials as "very warm" both the Saudi monarch and Mrs Thatcher underlined the closeness of ties between the two countries. But King Fahd is also believed to have reiterated remarks he made at a Buckingham Palace banquet on Tuesday night in which he told Britain to take "a more positive role in finding a just and comprehensive solution" to the Palestine problem.

His comments reflect widespread frustration among Arab moderates at the stagnation in the Middle East peace process, and in particular at the recent failure of the US to take an active role. Saudi Arabia is known to be in favour of the EEC, which recently issued a statement supporting the idea of an international peace conference to take a higher profile on the issue.

**Principals repaying for the first three years will follow the overall pattern.**

(Three per cent will be repaid in July this year, a percentage in December and a June 1989, and 1.5 per cent at half-yearly intervals for the remainder of the agreement.)

There will be no principal repayments in years four and five, and then equal semi-annual repayments for the remaining five years.

However, most bankers think this is unlikely to be widely used, since 10-year South African risk is not considered attractive by most banks.

Nevertheless, some bankers do see an improved short-term, economic picture for the country.

It is expected to run a \$10bn surplus in 1987, compared with a surplus of about R6bn in 1986. The sentiment has been helped by a gold price which appears to be staying over \$400 an ounce.

In recent weeks, the two elements of South Africa's split currency have moved closer together. The financial rand has climbed consistently, reflecting what some dealers said was a perception that the foreign investment climate in South Africa had improved in recent months.

## Fahd urges enhanced Mideast role for UK

By Andrew Gower

KING FAHD of Saudi Arabia yesterday urged Mrs Margaret Thatcher, the British Prime Minister, to enhance Britain's role in finding a solution to the Middle East conflict.

During a meeting at 10 Downing Street characterised by British officials as "very warm" both the Saudi monarch and Mrs Thatcher underlined the closeness of ties between the two countries. But King Fahd is also believed to have reiterated remarks he made at a Buckingham Palace banquet on Tuesday night in which he told Britain to take "a more positive role in finding a just and comprehensive solution" to the Palestine problem.

His comments reflect widespread frustration among Arab moderates at the stagnation in the Middle East peace process, and in particular at the recent failure of the US to take an active role. Saudi Arabia is known to be in favour of the EEC, which recently issued a statement supporting the idea of an international peace conference to take a higher profile on the issue.

**Rocket motor at fault**

The loss of an Indian space satellite in the Bay of Bengal 163 seconds after it was launched on Tuesday is thought to have been caused by "a malfunction of the core motor."

Mr J. R. Narayanan, Minister for Science and Technology, told the Indian Parliament yesterday, John Elliott writes from New Delhi.

**HK censorship denied**

The Hong Kong Government did not try to keep the fact that it was illegally censoring films secretly, although it had first realised there were political and legal problems with its film censorship regulations in 1972, Mr David Ford, the Chief Secretary, said yesterday, Kevin Homma reports from Hong Kong.

**Renton in Burma**

Mr Tim Renton, British Minister of State for Foreign and Commonwealth Affairs, arrived in Rangoon yesterday to begin a four-day goodwill visit which the British embassy said was "one in a series of ministerial exchanges aimed at strengthening the friendly links between UK and Burma," Chit Tun writes from Rangoon.

## Creditor banks breathe an unobtrusive sigh of relief

BY STEPHEN RIDLER

SOUTH AFRICA'S plan to reschedule its foreign debt over the next three years is probably a better deal than many of its almost 300 foreign creditor banks expected.

South Africa, which originally declared a debt moratorium in September 1985 and followed it by a 15-month interim arrangement which ends on June 30, took a tough line in the negotiations which it has been holding for several weeks with its leading creditor banks.

It agreed annually to repay 13 per cent of principal it owes to foreign banks over the three years, having proposed initially to repay less than half of that. But the banks have conceded a three-year deal, and South Africa has made no concessions to bank pressure that it should indicate its intention to change its political and economic system.

Most bankers admit they have little choice but to accept. The only other course open to them—attempts through the courts to sequester South African assets abroad such as aircraft—is widely seen as unlikely to be fruitful.

Mr Michael McWilliam, chief executive of Standard Chartered Bank, said that the plan "does not give us a lot of difficulty. Everyone would like to see the total come down faster, but we want to handle this in an orderly way. The credit risk does not worry us."

His bank has \$744m in cross-border lending to South Africa.

From the bankers' point of view, the deal compares favourably with their other debt headaches, particularly those in Brazil and other parts of South America, not least because it calls for some repayment of principal.

Nevertheless, western banks

are unlikely to be trumpeting whatever satisfaction they may have with the plan, not least because close proximity to the white-only government in South Africa does not go down well with many of their customers at home.

Anti-apartheid groups have

already condemned the plan. A UK pressure group, End Loans to South Africa, said the banks "had capitulated to South Africa." It planned a demonstration yesterday outside the headquarters of National Westminster and protest at shareholder meetings of the main British lending banks, which also include Barclays and Standard Chartered.

In fact, although the arrangements provide for repayment of principal over the three years to July 1990, the country

will be deeper in debt arrears at the end of the period than it is now.

Arrears of debt at the end of the current 15-month period, during which 5 per cent of outstanding principal will have been repaid, will amount to about £10bn. But while about \$1.4bn of principal will be repaid over the following three years, a further \$8bn will fall due during the period.

The arrangements contain what bankers call now an "exit vehicle," which will allow them

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QUALITY COUNTS







## UK NEWS

Alan Pike examines a report on Britain's health inequalities

## Fitness fails to cross social divide

THE HEALTH Education Council has not gone quietly. One week before being wound-up by the Government, it has signed off in a flurry of controversy over a report which highlights serious social inequalities in Britain's health.

Scope for political argument about the report's contents, itself great enough in a probable general election year, has been intensified by the circumstances of its publication on Tuesday.

Amid Labour opposition allegations of ministerial interference, Sir Brian Bailey, the council's chairman, called off a press conference to unveil the report. But members of a research group working involved with the document - "The Health Divide: Inequalities in Health in the 1980s" - went ahead and launched it themselves.

The report is a follow-up study to

"Inequalities in Health," an investigation into differences of health status among the social classes chaired by Sir Douglas Black in the late 1970s.

This reported in 1980, and Mr Patrick Jenkin, then social services secretary, described the cost of meeting its recommendations as "quite unrealistic in present or any foreseeable economic circumstances."

Patterns of inequality documented by the Black working party have, says the new report by Ms Margaret Whitehead, persisted into the 1980s.

"Whether social position is measured by occupational class, or by

assets such as house and car ownership, or by employment status, a similar picture emerges. Those at the bottom of the social scale have much higher death rates than those at the top. This applies at every stage of life from birth, through to adulthood and well into old age."

In a section which will inflame arguments of a North-South divide in Britain, the report comments that striking regional disparities in health can still be observed. Death rates in 1979-83 were highest in Scotland, followed by the North and North West regions of England. The lowest rates were in the South East of England and East Anglia.

What is becoming increasingly clear from fresh evidence is the great inequalities which exist between communities living side-by-side in the same region.

Numerous studies at local level pin-pointed pockets of very poor health, corresponding to areas of social and material deprivation. Nearly areas with much better health profiles exhibited more affluent characteristics. "Although such deprived areas can be found throughout the country, the North has a higher concentration of them than the South and South East."

There is, says the report, convincing evidence of widening health inequalities between social groups - particularly among adults - in recent decades. "In some respects the health of the lower occupational classes has actually deteriorated against a background of general improvement in the population."

Death rates had declined more rapidly in the higher occupational classes. There had been a widening gap in the chronic sickness rate between 1974-84, while during the late 1970s the gap had widened for acute sickness as well.

The Health Education Council was set up in the late 1980s to work in co-operation with government, health authorities, local authorities and other bodies to plan and promote health education.

It is apparent that some ministers have not always regarded the council as working in co-operation with the government. The council has run vigorous campaigns against health problems caused by tobacco and alcohol and its director, Dr David Player, has been outspoken in his criticism of Government policies in these areas.

Last November, to the surprise of members of the council, Mr Norman Fowler, Social Services Secretary, announced a decision to replace it by a Health Education Authority which will be under more direct government control. The authority will have an expanded budget to take responsibility for the World Health Organisation's European office for the year 2,000. These include reducing health inequalities by at least 25 per cent.

The council's final report will revive arguments about Mr Fowler's decision to make the new authority directly answerable to the Government. Baroness Kirk, a former Labour minister and the council's first chairman, said yesterday that she

felt strongly that "having an independent body and giving it enough resources to run its own campaign is a much better way."

And the report reminds, in the context of a forthcoming general election campaign, the debate about health inequalities in Britain which were stimulated by the original Black report.

Dr Player describes the council's final report as an essential element in a public debate about health inequalities which must occur in the UK. "Such inequality is unacceptable in a democratic society which prides itself on being humane."

The debate is not entirely one-sided. Critics argue, for instance, that changes in the make-up of the social classes through the years, with an increase in the size of the non-manual occupational classifications, cast doubt on unqualified statements that health inequalities are growing.

In a foreword to the new report, Sir Douglas Black and his co-authors of "Inequalities in Health" - Mr Jerry Morris, Mr Cyril Smith and Mr Peter Townsend - refer to targets which have been set by the World Health Organisation's European office for the year 2,000. These include reducing health inequalities by at least 25 per cent.

If an appropriate programme were now introduced in Britain, they say, thousands of deaths each year could be saved building up to a figure of 20,000 at the end of the century.

## British cars are built by only four companies, MPs told

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

ONLY AUSTIN ROVER, Ford, Jaguar and the Land Rover company build truly British cars, the House of Commons Trade and Industry Select Committee was told yesterday.

It did not displace other British-built cars and if the Japanese company used engines, gear boxes, drive-line components and suspension systems incorporating UK engineering steel.

"We would look to the Government to influence Nissan to implement UK sourcing of forged components at an early stage," UKI said in a memorandum to the committee.

The company said it was concerned about the possibility of component imports from continental Europe increasing in the future following the takeover of Leyland Trucks by Daf of the Netherlands and the merger of Ford's medium and heavy truck operations with those of Ivecor, the Fiat-owned company.

Workers at Peugeot Talbot, the UK car subsidiary of Peugeot of France, voted yesterday to accept a two-year pay deal offering a 6 per cent rise in basic wages each year. UKI would benefit UKI only if they

## Belfast yard launches navy's largest ship

BY KEVIN BROWN IN BELFAST

HARLAND AND WOLFF, the state-owned Belfast shipbuilder, yesterday launched its first naval ship for 17 years, the Royal Fleet Auxiliary aviation training ship Argus.

At 23,001 displacement tonnes, the Argus will be the largest ship in the Royal Navy, substantially bigger than the 18,000 displacement tonnes through-deck cruisers.

The launch marks the end of the first phase of the largest design and conversion project yet carried out for the navy. The contract is also the first in which a shipbuilder has taken responsibility for procurement and fitting of weapons and communications systems.

The Argus, formerly the roll-on/roll-off container ship Contender Beant, owned by Sea Containers, was acquired by Harland and Wolff in 1984 after her requisitioning by the Government for service in the South Atlantic.

The major modifications carried out by Harland and Wolff have been

the conversion of the vehicle deck for use as a hangar, and the addition of accommodation for up to 300 crew.

The ship will carry six Sea King helicopters in its permanent landing role, but it is capable of transporting an additional 12 Sea Harrier aircraft in wartime. The ship is expected to be handed over to the Royal Navy in June or July, and will enter service at the end of a year after commissioning trials.

Mr John Paine, chairman of Harland and Wolff, said the cost of producing and converting the Argus was less than 25 per cent of the construction cost of a cruiser. He said the yard expected to deliver the ship within budget, and would probably make a profit on the contract.

He said the workforce at Harland and Wolff was likely to remain stable after the latest round of 500 redundancies, which will reduce employment to about 4,200 by the end of this month.

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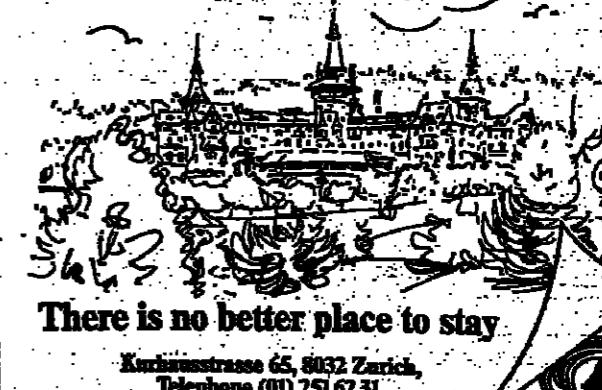
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## UK NEWS

# Saunders denies benefiting from Guinness' £25m

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

MR ERNEST SAUNDERS yesterday denied that he had benefited from any of the £25m paid out by Guinness in a support operation during its Distillers takeover bid. The denial came in Mr Saunders' first public statement on the Guinness affair since he was sacked as chairman and chief executive of the company in January.

Lawyers for Mr Saunders applied successfully to the High Court yesterday for an extension of the time in which he had to comply with a court order to disclose the whereabouts of the £25m or certain details of the presidency of the company from the time of his appointment to the date of his resignation.

Mr Philip Heslop, QC, for Mr Saunders, who is at present receiving hospital treatment in Switzerland, told Mr Justice Knox that intense speculation had surrounded the £25m.

"Mr Saunders would like it to be known that at no time has he ever had any beneficial interest either in the £25m or any part of that sum or, indeed, in any other of the £25m fees and commissions paid by Guinness, which are the subject matter not only of investigation by Department of Trade Inspectors but also by Guinness," Mr Heslop said.

He added that "suspicious and allegations to the contrary" in evidence put before the court by Guinness would be strenuously denied.

"It is right, since this is the first open comment made on the matter by Mr Saunders, that his position should be understood at this stage," Mr Heslop said.

The judge added that there must not, however, be any "drawing out" of the matter that would frustrate the orders made last week. The judge had been told by Mr Heslop that it would be oppressive and unfair if Mr Saunders had to comply with "extensive, if not Draconian" orders before he had applied to discharge them.

# Price war looms in overseas package holiday market

By DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

THE PRICE WAR in the overseas package holiday market could flare up again soon if demand for holidays during the peak summer months does not pick up significantly.

Already some tour operators, such as Cosmos, are offering "select discounts" on summer 1987 holidays in a bid to stimulate flagging sales. Cosmos is offering price cuts of up to £25 on certain holidays in a promotion costing it about £500,000.

The problem for the travel trade is that the record number of package tours last year - when some 16m overseas holidays were sold - encouraged the major tour operators to increase capacity for this summer by about 25 per cent.

However, trade estimates suggest that demand at present is only between 10 to 15 per cent higher than last year. This means that there is still considerable excess capacity.

Many tour companies were lulled

into a false sense of security by the high level of pre-Christmas bookings for this summer's package holidays. After Christmas, however, sales slumped, partially hampered by the bad winter weather which prevented customers from visiting travel agents.

But since the beginning of March sales have taken off again, stimulated by aggressive marketing and early discounts by tour operators," says Mr Neil Thomson, marketing director of Pickfords Travel, a leading travel agency chain.

"However, there is still a lot of capacity around and some operators could be forced into further discounting if they lose their nerve."

The particular problem is faced during the high season months of July and August when many people have to take their holidays and therefore when discounts are not

much less. Bookings for these months are slow for many operators as consumers wait and see if price cuts will be offered.

Thomson Holidays, the market leader in package holidays, believes that its current level of bookings puts it in a strong position to withstand any renewed price war. The expansion of its Skyroute subsidiary, which offers budget price holidays, has helped boost its overall market share according to travel trade analysts.

Infasun, part of the International Leisure Group which earlier this week revealed was in takeover talks with another company, is also reported to be in a strong position.

"But we are not so foolish as to believe there will not be any discounting this year," comments Mr Peter Woodward, deputy chairman. "There will be price cuts and more so than last year."

The particular problem is faced during the high season months of July and August when many people have to take their holidays and therefore when discounts are not

## 'Hanson role' in Sikorsky deal

By TOM LYNCH

LORD HANSON, chairman of Hanson Trust, and Mr Rupert Murdoch, chairman of News International, bought shares in Westland at more than their market value to help the Government ensure the victory of Sikorsky in last year's takeover battle, Mr Robin Cook, the opposition Labour Party's trade spokesman, said in the House of Commons yesterday.

Mr Cook's accusation came at question time as Labour pressed the Government for action on the report by the Commons Trade and Industry Committee, which found that there had been a "concert party" dealing in Westland shares. The Government's reaction to the report is likely to be contained in

the review of operations of the takeover panel, which ministers hope to publish before the end of April.

Mr Paul Channon, Trade and Industry Secretary, said he had written to the committee on Tuesday giving the Government's response. He told MPs it was for the committee to decide whether it should be published.

The committee meets next Wednesday and is expected to decide to go ahead with publication.

Mr Cook recalled Mr Channon's statement a year ago that he would be watching the committee's inquiry "like a hawk." Now that the committee had concluded that there had been a concert party, he suggested that the minister should "try a bit of swooping like a hawk."

He added: "The Sikorsky deal was secured by Mr Rupert Murdoch and Lord Hanson being prepared to pay over the odds for enough shares to get the result the Prime Minister wanted." He suggested that they had more influence in Downing Street than Mr Channon.

Mr Channon snapped: "If you believe that, you will believe anything."

Mr Kenneth Warren (conservative), chairman of the committee, urged Mr Channon to ensure rapid progress on the committee's call for moves to improve business ethics.

Mr Channon said the committee's call for disclosure of who had a material interest in a nominee shareholding was being considered.

## Luck deserts British gamblers

By DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

GAMBLING industries in Britain are going through difficult times, according to the latest report from the Gaming Board of Great Britain published yesterday.

The report shows there were fewer casinos and bingo clubs and only limited interest in lottery schemes.

Prepared under the chairmanship of Mr Norman Ward Jones, appointed last year to succeed the late Sir Anthony Rawlinson, the report shows the London casino business was particularly affected by the downturn in gambling last year.

bingo game came too early for accurate figures to be recorded. "Indications so far are that increases in admissions are not significant," it adds.

While the total number of lottery schemes registered rose to 582 in 1986, compared with 532 a year earlier, many lotteries "failed to take advantage of the 50 per cent increases in the maximum permitted value of tickets and prize limits for schemes."

*Report of the Gaming Board for Great Britain 1986; HC paper 283; HMSO, £2.20.*

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## THE THATCHER YEARS

كما من الأفضل

Part four: Fiona Thompson talks to a group of people who retired the year Mrs Thatcher became Prime Minister and (below)

Joe Rogaly finds that Beveridge's foundations for the welfare state are being rediscovered

## Voters with the longest memories

**A**S FAR AS pensioners are concerned, Mrs Thatcher's useless. She's got no consideration for them at all."

Charles Bovingdon, not a man to mince his words, shares an anniversary with the Prime Minister: he retired the year she came to power. That is just about all they have in common.

Mr Bovingdon, 72, a quality control inspector with the engineering group GKN until his retirement, lives with his wife, Evelyn, in their own home in Telford, Shropshire.

Their joint state pension is £260 per month. "Absolutely inadequate," says Mr Bovingdon. "Anybody that's retired needs another £20 to £25 a week."

"Whatever pension increase we get is eaten up by rates, electricity and gas rises. Our rates increased 50 per cent last year."

"It's not that we want to live like Lady Muck. I'm just not used to being poverty-stricken."

What particularly enrages Mr Bovingdon is that, as he sees it, this Government has denied pensioners who have put themselves by saving over the years or paying into company pensions.

He says that Labour had the activities of companies and their pension funds under review. The government would stick to their original principles but would not necessarily provide any services in the future.

He adds: "The present government has done us no good. The NHS has been run down, unemployment is going back to the level of the 1930s, the welfare state will cease to exist if they stay in power much longer."

It is not that Mr Bovingdon is a confirmed socialist. Indeed he regularly voted Conservative until the late 1960s. It was

more a question of gradual disillusionment.

"I am not committed to any one party. But I do like to vote for someone who gives fair play. The Tories don't seem to look after anyone but themselves — the people with money. They are very selfish."

To Mr Bovingdon, Labour is not a credible alternative — "that is just a vote for the unions."

The Alliance will be getting his vote. "They are more level-headed, middle of the road. They can't do any worse, let's hope they can do better."

Politics did not, of course, stop Mr Bovingdon. Labour is, as he sees it, this Government's only pensioners who have put themselves by saving over the years or paying into company pensions.

His pension from GKN puts them just above the qualifying level for supplementary benefit. When, during the January cold spell, they applied for the special £5 heating allowance they were refused, because they were not receiving benefit. Their heating bill is 50 per cent up during that quarter.

"It's wrong. If you blow all your money in the pub, you're given benefit. If you save, you're not."

This government hasn't done us any good. The NHS has been run down, unemployment is going back to the level of the 1930s, the welfare state will cease to exist if they stay in power much longer."

It is not that Mr Bovingdon is a confirmed socialist. Indeed he regularly voted Conservative until the late 1960s. It was

retirement has coincided with the Thatcher years.

Wilfredine Green, 57, and her husband live in Dudley, West Midlands, sharing their home with her brother and their son. The Greens saved for their retirement "so we can run a car and we're managing fairly well." But she sees herself as one of the lucky ones.

Mrs Green was an accounts clerk at a West Midlands manufacturing company before retiring in 1979 and regularly visits

her ex-employer, keeping in touch with about 45 to 50 people.

"I went to see a lady in Brierley Hill in January. She had no savings left except a single bar electric fan. She

can't claim supplementary benefit because of her small company pension. Surely that is historically inevitable."

I know a lot of people whose company pensions put them just a few pence over the benefit level. The margin is too narrow. I realise there have to be rules and regulations but I do think a bit more thought and consideration could be given without changing money."

She would definitely support moves for higher pensions but dismisses Labour's promise of doubling them. "It's still got to double for. There has to be a limit."

Pensioners, of course, have long memories. As Mrs Green sees it, Labour in power "wasted so much money, spent it like water."

Labour gave way to pressure from the unions too frequently. "We got an awful lot of money. I used to think at the time, we're pricing ourselves out of a job if we're having these big increases the price of the product will have to go up and jobs will go."

Mrs Green describes the present high level of unemployment as disastrous. "But" she says, "we can't make people buy our products if we don't produce at the right quality and price. We saw inflation at 23-24 per cent. It is vital to keep it down."

With the one reservation that "surely something more could be done" about the jobless, she

is overall satisfied with Mrs Thatcher's policies and performance.

A change would be worse. We don't know what the Alliance policies would be and Labour is too far to the Left."

Robert Manawaring, 72, from Morpeth, Northumberland, has the unemployment rate as

historically inevitable.

"The other parties promise

so much and do so little. The

Tories have the brains, they

have the knack."

He admires plain-speaking and tenacity. "This government doesn't waver or change. They say what they're going to do and stand by it."

He, too, speaks plainly, placing great emphasis on a

controlled society: "Privatisation is a good thing; it controls the staff . . . this Government has controlled the welfare state better than the others, there are a lot of scroungers about."

The teachers have got to be told what to teach, now that they've been told what they will be paid."

While stressing that his

generation "had to move to

where the jobs were," Mr

Manawaring concedes the im-

possibility of buying with the

proceeds of a house sale in

Northumberland, a similar

home in the south. It would be

fairer, he says, if more com-

panies were strongly encour-

aged by the Government to

come to the north."

He thinks the state pension is

inadequate — "no one can live

on it" — but believes the

Government does what it can.

"Every section wants more and

more money. Labour's proposal

to double the pension is just a

gimmick. They would double

taxes to pay for it."

To George Carter, a retired

head teacher from Pinner in

Middlesex, the most striking

development of the Thatcher

years has been the widening

gulf between the haves and the

have-nots.

Mr Carter has always voted

Labour but he has not held pre-

vious Conservative governments

in the contempt he reserves for

Mrs Thatcher's regime.

"Macmillan, Heath . . . I

thought they had a point of

view. But everything this Gov-

ernment has done has been to

the detriment of the nation and

the nation's people."

short of text books." In deprived areas the schools were effectively discriminated against because they had no wealthy parents to contribute funds.

Mr Carter taught maths and science in north Kensington, London, schools for over 35 years. He has never been a member of a political party but since his youth he has favoured a "fairer distribution of the goods of the world."

The welfare state, he feels, has fared badly under Mrs Thatcher. "It is totally unacceptable that people who are so ill that they are in pain should be kept waiting for hospital treatment for two, three years."

His wife, Ivy, waited long months for two hip replacement operations a few years ago, crying every night with the pain.

"It's much worse now. People wait years."

"All these wonderful benefits received in for under the NHS have been fraudulently taken away from us. A private company wouldn't dare to change the terms of a policy after payment—but this Government has."

"It's the same for the un-

employed. They have gradually reduced the availability of jobless benefit."

Mr Carter has always voted

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"Macmillan, Heath . . . I

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the nation's people."



Charles Bovingdon: "It's not that we want to live like Lady Muck. I'm just not used to being poverty-stricken."



Wilfredine Green: room for more thought.

## Tinkering, rather than re-tailoring

criticised the "slow and uneven" in building up community care, particularly for the mentally ill, while the reduction of their hospital facilities proceeded apace. The available evidence suggests that, in holding the growth of expenditure, the Government did not properly make up for democratic changes or for higher-thannedged wage settlements, or for the painful shift of resources from London to the regions.

Britain still spends less on health than any other Western European country and far less than the US (although its people are not particularly less healthy). Many hospitals are, however, shabby. Much equipment is inadequate. Many staff are over-worked. People still wait too long for treatment. The NHS has become the down-market health service of the industrialised West. But it was rather like that when the Tories came to power. Arguably, it was just less efficient then.

The tinkering with the rest of the Welfare State has been more extensive. This is best perceived by going back to the foundation-stone: a report

If, say, Labour's tough-minded Chancellor of the day, Sir Stafford Cripps, could have foreseen the most recent lines on the chart he would no doubt have been horrified. The number of pensioners has doubled — yet they are more than matched by the unemployed — and the whole is topped up by an increasingly large contingent of single parents. The budgetary effect would have seemed astounding: in real terms, social security spending grew fivefold between 1948-50 and 1984-85 and doubled its share of total government expenditure in the same period.

Even today the best the Conservatives can offer is a level of spending that is a leveling-off. In 1978-79, social security absorbed 25.6 per cent of public expenditure. In 1986-87 that figure was 31.1 per cent. In spite of a good deal of trimming and squeezing it is now projected to be 31.6 per cent at the end of the decade, assuming no change in the level of unemployment.

Trimming and squeezing? Figures obtained from Richard Cracknell of the House of Commons Library by Frank Field, Labour MP for Birkenhead, suggest that current spending on social security would be some £2.5bn higher if it had not been for changes made by the Conservatives since 1979. (The calculation, to be found in Mr Field's recently updated book, *Freedom and Wealth in a Socialist Future*, looks like an underestimate).

Most of the trim and squeeze fall into two groups: removal of the more generous formula introduced by Labour in 1960 and 1974, and privatisation of some pensions and all sickness benefit.

In 1986, for example, the then Labour government abandoned the flat-rate principle proposed by Beveridge and appended earnings-related supplements to unemployment, sickness and various other payments. The Conservatives reduced these in 1981 and abolished them in 1982. In 1974 Labour tied the annual increases on long-term benefits such as pensions to measures — prices, or earnings. The effect on beneficiaries at a time of high wage inflation was magical.

The Tories broke the link in November 1980; now upratings need only be in line with prices. This is meant by the standards of 1979, but not by the subsistence-level standards of Sir

William. In 1983 they broke another link: Labour had instituted the practice of forecasting inflation at the time of the Budget and paying out the estimated increases from the following November. The Tories went back to using the actual record of the year to May, to be applied in November. From this year they have shifted the goalposts again. The general increase in the 10 months to April 1987 is to be a measty 2.1 per cent.

In fact nearly all social security upratings have been just above the barest minimum, when measured against the increases in the retail prices index. The index itself rose by 90 per cent between November 1978 and the last, transitional, increase in July 1986. Most benefits rose by 90 something per cent in the same period: supplementary allowances, for example, by 92 per cent and retirement pensions by 98 per cent (married couple). Only three benefits — mobility allowance, family income supplement and the one-parent benefit — more than doubled. Child benefit remained a step behind inflation. It remains to be seen whether it will survive a third Conservative term.

None of this has been sufficient to keep the cost to taxpayers in check. In the five fiscal years to 1986-87 it rose by 22 per cent, or some £25bn. In 1986-87 prices, just over half that increase is accounted for by higher average payments (upratings, plus a move of more people into higher-paying benefits, plus more discretionary grants, etc.). Most of the rest is accounted for by rises in the numbers of pensioners, the disabled, the unemployed, and single-parent families.

It is hardly surprising, therefore, that other ways of keeping the cost down have been tried, the most notable being the privatisation of sickness benefit and pensions. Initially,

the responsibility for the first eight weeks of statutory sick pay was passed to employers. In April 1986 the obligation on companies was extended to 28 weeks. State sickness benefit cost some £680m annually five years ago; it is projected to cost less than £100m from next year.

The big one is, of course, pensions.

Mr Carter has also sought to streamline future social security payments by a revision of the system that was advertised as a "new Beveridge."

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</div

## MANAGEMENT: Marketing

A DISGRUNTLED brigade of its daily army of passengers has yet to see the benefit, but British Rail is changing for the better.

Under the electrifying stimulus of a cutback in its government subsidy, a dramatic improvement in the quality of service offered by British Airways and other airline rivals, and an onslaught of deregulated coach competition, the UK's national railway network has started to break out of its traditional inefficiency and bureaucracy.

BR's budding regeneration owes a lot to all the usual tools of corporate renewal: tougher management, tighter structures and procedures, and, to some extent, employee retraining.

An unusual extra weapon is now being added: the more conscious use of design, not just as a gesture to BR's customers, but as a central element of the organisation's decision-making processes. The plan is to turn design into an even broader management tool than it has become at many other European companies which have recognised its commercial value during the 1980s.

The challenge is a daunting one. BR runs one of the world's most complex and intensive transport networks, especially in London and the south-east of England. In some parts of the country standards of comfort and timekeeping have improved in the past few years, especially on long-distance routes, but too much of this sprawling system is still a hodge-podge of lacklustre services, with an unco-ordinated and tarnished image.

BR's top managers now argue that unless design is given much higher priority—far more than its current terms—none of the other renewal initiatives which have been taken, and are still to come, can be fully effective. They must all be closely linked. Further improvements in punctuality, cleanliness and staff performance must be reinforced by better design, and vice versa.

Sir Robert Reid, BR's non-nonsense chairman, rejects any suggestion that the upgrading of design is merely a matter of "tarting up" trains and stations. Instead he sees it as "a very important initiative within his all-round campaign to improve customer satisfaction."

Like marketing, Reid and his senior lieutenants want to see design reaching deep into virtually every aspect of the railways' operations, and giving them extra cohesion. From uniforms to ticket counters, buffets to seating, carriage

**British Rail**

# The design connection in corporate renewal

Christopher Lorenz on a drive to improve customer satisfaction

liveries to the design of the train service itself, they see design having a key role to play—not only in BR's relations with its passengers, but in the way different parts of the organisation relate to each other.

If design is managed properly, says Jim O'Brien, one of BR's two joint managing directors, "it involves getting the product, the service and the communications right. Every thing that an customer sees tells them something about the organisation." Design can thus act as a much more powerful discipline on management than many people realise, he argues. Among other things, "it can be a valuable integrating force" between different business units.

It is O'Brien who has been most responsible for BR's new commitment to design.

His main responsibility is for co-ordinating BR's five market-oriented business units or "sectors." These cover Inter-City (long-distance passenger services); Network SouthEast (London and surrounding area); Provincial; Railfreight; and Parcels.

### Championing

O'Brien's championing of design occurred "by accident," he says. Part of his new job was to take over responsibility for BR's existing industrial design function, which had previously rested with non-executive director of the board.

"Having taken it on, I began to get excited about design's potential as a measure of management effectiveness. The more I understood design, the more one realises that it's not a luxury extra, but is central to the thinking-through of every product and service one offers and everything else one does."

To spread the message to BR's five sector directors, and the other senior managers who report to him, O'Brien began to involve them for the first time in the work of BR's Design

Panel, which is composed of profile InterCity sector. "You can touch it, taste it, see it and test it against our competitors." InterCity trains were competing very well, he said, but station design had fallen badly behind and was acting as a deterrent to many travellers.

Hence recent improvements at several main stations, such as London's Waterloo, and the development of detailed specifications for the division of others into clearly distinct areas, in place of the confused clutter of ticket offices, retail shops and other facilities which so often exists at present.

Focusing on station maintenance, Chris Green, the new director of Network SouthEast, talked of the need to "lift the gloom." The programme he started last year to brighten up most stations and rebuild selected ones has already started to pay off in higher ticket figures.

Improvements in the physical aspects of design and the railway environment were already helping to lift staff attitudes, Green said. But further staff training was also needed. One of the main lessons he had drawn from the joint study projects, he told the Dames, was that "you're far more professional than we are at training."

### Less successful

This recognition has prompted O'Brien and his sector directors to start rectifying some of the omissions of a customer care and staff training programme which BR launched in 1983 under the title of "Customer First." As Reid says: "This was our first tentative step towards getting our staff to stop looking on customers with sufferance, and instead to view them as vital to the railway's future."

"Customer First" has been less successful than a parallel re-education programme at British Airways called "Putting People First." To some extent

it is because the airline's task was easier: at 12,000, it has

little more than a third as many front-line staff as BR; the average skill level of BR's staff is also lower.

BR also suffered greater budget constraints, which deterred from installing the sort of in-depth training programmes which a Scandinavian-owned consultancy used so effectively at British Airways and elsewhere in Europe. O'Brien admits that "Customer First" has also had a direct impact on BR's new design policy, in that it has spurred O'Brien to ensure that this time round, board strategy is reinforced with a whole series of specific procedures and mechanisms at all levels (see right).

He is also relying heavily on the practical example being set to their managers by Prudeau, Green and the other senior executives. They, in their turn, will be heavily dependent on the political skills and personal魅力 of BR's new director of architecture, design and environment, Jane Priestman. As O'Brien admits, "she has a tremendous task ahead of her."

THE process of elevating design in British Rail's daily order of priorities began in earnest last November, with two key steps. First, a Director of Architecture, Design and Environment, 56-year-old Jane Priestman, was appointed, reporting direct to BR's joint managing director, Jim O'Brien.

Priestman is one of the few top-ranking corporate design managers in Britain: she was lured away from a similar role at the British Airports Authority, where she had been responsible for part of the modernisation of London's Gatwick and Heathrow airports.

BR's previously separate architecture, design and environment department were then merged beneath her. Architecture used to be part of engineering while industrial design and environment were part of marketing. Now, in their newly combined form, they share equal status with both engineering and marketing, as support functions to BR's five business sectors.

Last month the BR board firmly nailed its colours to the mast by issuing its first-ever design policy statement. This stressed that design, in its widest sense, is "fundamental" to the efficiency of every aspect of the railway.

To give the new design function added clout, and the design policy cohesion, a much-strengthened design management control procedure is now being introduced at several levels, spearheaded by a policy committee comprising Priestman, O'Brien and three other board members, including the vice-chairman and the joint managing director in charge of engineering and operations.

This will meet monthly to ensure that design input is introduced into business projects at an early conceptual stage. It will also monitor current design projects.

A tiered structure beneath the policy committee, involving senior managers as well as outside advisers at several "design panels" and specialist working groups for each sector, will be gradually introduced over the next year. So will tougher procedures for the specification of the design handovers.

Aspects of locomotives and all the other equipment which BR buys from outside suppliers.

Priestman's department will shift its focus progressively from the provision of in-house specialist services (most of her 200-plus staff are architects) to acting as what O'Brien calls a "procurement executive" for outside consultants of all types. This is already the practice on the industrial design side, which contains only a dozen in-house designers.

From a purely visual point of view, BR's upgrading of its central design management is well underway. For several years, its customers have been confronted by a bewildering proliferation of train liveries and, indeed, "identity" exercises not only for each sector, but also within them. In different parts of the country, the few rail sector sports a host of blues, greys, reds, creams, browns, greens, purples and almost every colour of the rainbow. Much is intended to create a local pride of ownership among passengers and staff, but the overall effect is unco-ordinated.

### Justified

Nor has the introduction of new liveries always been well managed. Last year's double-quick launch of Network SouthEast was justified by the urgent need to attract more passengers at off-peak hours, but many passengers and BR managers complain about the gaudy blue used in the rush-through livery.

One of Priestman's first tasks has been to tone down the harshness of the blue and to improve the balance between it and the other colours in the livery: red, white and grey.

Similar problems have affected the shape and detailed design of locomotives and other products supplied by outside manufacturers.

In almost every aspect of BR design, from station forecourts to ticket halls, waiting rooms to carriage interiors, Priestman says "there's a lot to do. Some of it will take time, but there's a lot that needs to be done very quickly."



Trevor Humphries

Jane Priestman: "...there's a lot that needs to be done very quickly."

Reviews by the Chairmen of the Transvaal Gold Mining Companies administered by Anglo American Corporation.



**"The reform process must be taken much further and faster if political stability and economic growth are to be achieved."**

The following are extracts from the annual reviews for 1986 of:

Mr E P Goss, chairman of Voi Reefs, Southrand, Western Deep Levels and Bokonong.

Mr T Pretorius, chairman of Afrikander Lodes and S.A. Lodes.

Markets and Economic Factors.

After declining for two successive years, the average price of gold in the London fixings for 1986 increased to \$368 per ounce, 16 per cent higher than from the 1985 average price of \$317. The year saw a resurgence of interest in bullion, both from physical buyers and from investors. An early boost came from the Japanese purchase of 200 tons of gold for the minting of the Emperor Hirohito commemorative coin, combined with declining real gold prices in major currencies other than the dollar, sustained investor interest during the first half of 1986. Thereafter, concern about political unrest in South Africa and a possible interruption of the supply of precious metals sparked strong speculative buying, lifting gold to a new range of between \$380 and \$446. The price remains currently around \$400 per ounce. Forecasts continue to show an excess of physical gold supply over demand developing towards the late 1980s, but stronger dollar prices for gold are expected to be maintained into 1987.

A firmer spot market for uranium, and an improvement in the balance between new uranium supply and growing utility demand were maintained in 1986. However, excess inventory, the Chernobyl disaster and, more recently, a US court order forbidding the purchase of all non-US uranium by American utilities from the beginning of 1987 overshadowed the market during the year. Of more direct concern is the Congressional ban imposed in September 1986 on the importation of South African uranium into the USA.

On one hand, economic and political factors resulted in the mines earning more for their gold but, on the other hand, many of the same factors caused the inflation rate to rise to levels never before experienced by the mines. As measured by the Production Price Index, cost escalation increased by 18.9 per cent in 1986. This has put a tremendous cost strain on the mines and unless the gold price continues to rise there will be an inevitable squeeze on profits.

Over the past few years the government has attempted to manage the economy with short-term expedients which consisted in buoying the economy but to the detriment of long-term stability and growth and the expense of the already-existent inflation problem. What is abundantly clear is that the economy will continue to suffer until major political reform is initiated. There will be no end to the violence and unrest until apartheid is abolished, there is fair and equal opportunity for all races

and, more importantly, a new constitution entrenching human rights and, in particular, the right of all to participate fully in the political process. We acknowledge the steps that have been taken in the direction of social reform but the process must be taken much further and faster if political stability and economic growth are to be achieved.

#### Industrial Relations.

It was another testing year for industrial relations in the gold mining industry. In the sometimes protracted wage negotiations between the Chamber of Mines and the mining unions, satisfactory agreements were eventually reached without recourse to strike or other industrial action. It is significant and encouraging that all parties to the negotiations adhered to the principle of collective bargaining throughout the process as the Anglo American Corporation, which administers this company, has for many years welcomed the growth of representative, responsible unions for mineworkers. There were, however, many incidents of general labour unrest which manifested themselves in sporadic illegal labour stoppages, short shifts, boycotts, stayaways, picketing and intimidation and occasionally culminated in violent clashes between workers of different ethnic groups.

The reasons for mine violence in general, and these incidents in particular, are presently being fully and independently investigated. We believe that such violence is a consequence of a build-up of tensions resulting from living in large hostels, the general unrest in the country and frustration with job reservation restrictions all heightened by a greater worker awareness and increased union activity. The Anglo American Corporation administered gold mines have for some time attempted to deal with the basic causes of tension. We have repeatedly called for the scrapping of reserved jobs in the mining industry and once again urge the government to repeat this intolerable legislation. Where no legal constraints exist, we follow a policy of monitoring on merit and significant training and education courses have been implemented to assist this process. In addition, major housing schemes are being put into effect to give more black married employees the choice of living with their families near the mines and to reduce the number of workers living in the hostels. These houses are to be purchased by black employees under a subsidised home-ownership scheme and, ultimately, the number of houses to be built will depend on demand.

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16511-16512, 7086-7087, 2545-2546, 9036, 14570-14572, 14617, 14630-14632, 14692-14693, 14694-14695, 14702-14703, 14704-14705, 14706-14707, 14708-14709, 14710-14711, 14712-14713, 14714-14715, 14716-14717, 14718-14719, 14719-14720, 14721-14722, 14723-14724, 14725-14726, 14727-14728, 14729-14730, 14731-14732, 14733-14734, 14735-14736, 14737-14738, 14739-14740, 14741-14742, 14743-14744, 14745-14746, 14747-14748, 14749-14750, 14751-14752, 14753-14754, 14755-14756, 14757-14758, 14759-14760, 14761-14762, 14763-14764, 14765-14766, 14767-14768, 14769-14770, 14771-14772, 14773-14774, 14775-14776, 14777-14778, 14779-14780, 14781-14782, 14783-14784, 14785-14786, 14787-14788, 14789-14790, 14791-14792, 14793-14794, 14795-14796, 14797-14798, 14799-14800, 14801-14802, 148

**BUSINESS LAW**

# Insurance: a time to do business

By A. H. HERMANN, Legal Correspondent

**THERE ARE** two ways to protect the insured's or the insurance seeker's interests: one is by vigorous competition among the insurers and the other by state regulation of the insurance industry.

Historically, the UK took the first road, the only one open to a world trading nation. Germany, the most Continental of countries, took the path of

exercises, not only in the sector, but also in different sports, arts, crafts, sciences, purveyors, collectors of art. Each is intended to bring passengers along through living.

In the UK, the introduction of insurance supervision not only of the solvency and a managerial efficiency of insurers but also of screening and approving the terms of standard insurance policies for the benefit of the insured. In the field of fire insurance, the only mass insurance before the advent of the motor-car, this paternalistic attitude led to the establishment of state-owned insurance organisations controlled by the Lloyds and operating in each of them as a monopoly.

These differences in historical approach are so great that English and West German experts often find it difficult to understand each other, even if they both speak either English or German. While supervision and their supervision still differ greatly in their form and concepts, the actual differences in operation and in the market are being gradually eroded.

In the UK, a number of institutional insurers are in no way different from their West German counterparts and Lloyd's itself is no longer a place of vigorous competition between syndicates of insurants.

In West Germany the original aim of protecting the insured has been eroded as private households, small farmers and small businesses have been joined as insurance takers by large enterprises, whose interests often span the world.

These large enterprises have their own insurance departments dealing directly with the insurers. They are perfectly able to look after their interests and need no nanny to look after them. These big enterprises are also allowed to contact foreign insurers without any great difficulty. One-off insurance contracts which result from the initiative of the West German insurance taker are considered by West German law to be outside the regulatory framework.

The majority of insurance seekers, however, have to go through brokers. It is a criminal offence for these brokers to place insurance abroad, that is with a foreign insurer who is not established in West Germany.

Looking at the same problem from the other side, a foreign insurer, intending to do business in West Germany on a continuous basis will need to equip his local broker with binding authority to write policies on his behalf. Such a broker will be viewed by the German authorities as his agent.

According to the insurance supervision law as amended on March 29 1983, all Community insurers—with the important exception of transport and marine insurance—wishing to do business in West Germany through salesmen, representatives, agents or other intermediaries, must be established and authorised in West Germany. This, together with the prohibition on brokers to contract insurance for risks located in West Germany with outside insurers, has now become not so much a measure for the protection of the insured against the powerful insurer as a measure for the protection of the West German insurance market against the penetration of insurers from other member states. This is felt most in the UK, the country with the most developed insurance industry.

Through the European Court in its recent judgment on co-insurance (in case 205/84) distinguished between the requirement of establishment which it finds incompatible with the EEC treaty and the requirement of authorisation which it finds more acceptable, the second can hardly meet without the first, if all commercial documents relating to policies, separate accounts and technical reserves are to be located in West Germany.

Moreover, such a foreign insurer after going to the expense of such an establishment may be at a certain disadvantage when seeking the approval of the terms of his policies. These are now negotiated between associations of West German insurers and the supervisory office so that the policies of individual insurers can be certain of approval if they conform to the model agreed with their association.

A certain concession to foreign insurers wishing to participate in large-scale insurance contracts has been obtained by

the EEC co-insurance directive 78/473. However, in implementing this directive, the supervisory office fixed very high thresholds for contracts benefiting from this directive. Thus, to benefit under the co-insurance directive, the policy insuring against fire, other damage to property and miscellaneous financial loss must not be less than DM 12,500 (£42,400). Aircraft liability has a threshold of DM 75m and general liability policies benefit from the co-insurance directive if the insured enterprise has a turnover of at least DM 500m.

These thresholds are too high to allow a normal flow of business. In its complaint to the European Court, the EEC Commission said this, but later in the proceedings attacked the very existence of the thresholds. This change in pleadings was used as an excuse by the court for avoiding the issue altogether.

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Next week: economic crime.

## APPOINTMENTS

### New chairman for 600 Group

Sir Jeffrey Bensusan, vice chairman of THE 600 GROUP has been appointed chairman from April 1 1987, in succession to Sir Jack Wellings. Sir Jack will continue as a non-executive director and has indicated that he expects to retire from the board on June 30. Mr Alexander Frank Masters becomes vice chairman from April 1 in succession to Sir Jeffrey. Mr Alan Wahnsien has decided to leave, and resigns from the board on April 5.

Mr Robert Marshall has been appointed director of support services, a new post at LLOYD'S BANK, from July 1. At present senior general manager for information technology, Mr Marshall will be responsible for a range of activities including personnel, information technology, relocation and premises. Mr Marshall joined the Bank in 1985. He has held a number of management posts in merchant banking. Far East division of Lloyds Bank International and as chief executive of Lloyds Bank in Canada.

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## TECHNOLOGY

IN A few days, salesmen for Unilever, the Anglo-Dutch consumer products group, will be nudging aside other products on pharmacy shelves to make room for a new medical test kit.

The product, called Clearplan, is one of several such kits, pioneered in the US, that allow women to find out conveniently at home when they are likely to ovulate. Many concerned with infertility expect the market to soar.

The product, and a predecessor pregnancy test called Clearblue, plunges Unilever into the market for home diagnostic kits — a potentially vast new business made possible through biotechnology.

The company is so excited about the business it believes it could one day become a seventh core of its massive empire. That may seem odd to outsiders who know Unilever best for such brand products as Birds Eye foods, Pears soap and Peril laundry powder.

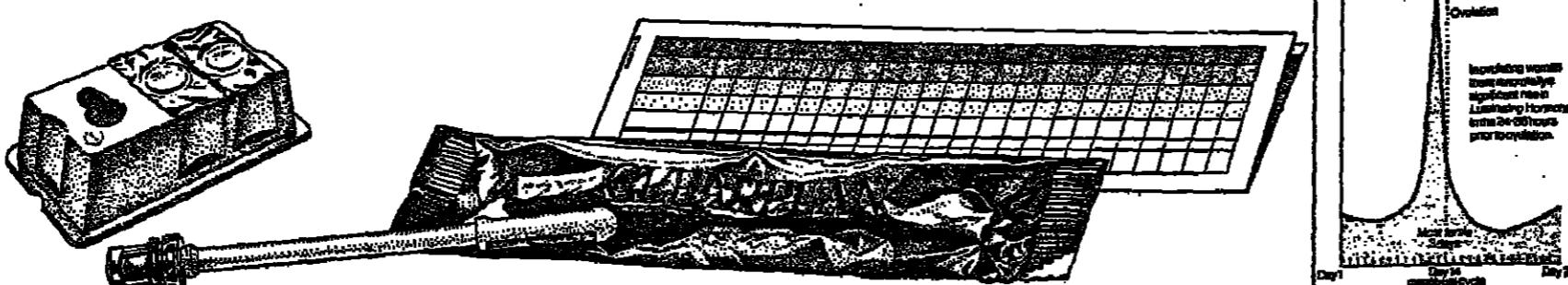
At first, Unilever's top management thought so, too. But after months of badgering by an unlikely mix of corporate researchers and marketing people from an African trading unit, the board had a sudden change of heart. It came to see the business not as an esoteric technology, but as the very type of consumer product it knows how to market so well.

Its decision, in late 1982, offers a dramatic example of what can happen when a vast, rich multinational such as Unilever decides to grab a laboratory beach project from obscurity and gamble on making it a star.

The project began in the 1970s, when Unilever's trading arm in West Africa — a market for semi-qualified diagnostic tests that could be used by small laboratories close to patients. The group went for help to Unilever's corporate laboratories at Colworth, a 1,200-acre former estate near Bedford in rural south east England. Some time back, researchers there had become involved in immunology to solve a problem in Unilever's animal feed line.

Dr Philip Porter, recruited from Northwestern University in the US to head the department, recalls that the subsequent discoveries at Cambridge University of monoclonal antibodies led him and his team — along with immunologists everywhere — to realise the technology might be used for simple, reliable diagnostic kits for humans. (The antibodies can target specific substances produced by the body.)

Before long, one application-pregnancy test — appeared. But to Dr Porter, nobody was



PRODUCT DEVELOPMENT AT UNILEVER

## How a child star rose from obscurity

Jane Rippeteau looks at why the multinational ventured outside its mainstream business

approaching the business with a consumer focus. "Most people were trying to adapt laboratory tests for home use," he recalls. "They were starting with the technology, not the user."

That gave Unilever an edge, he reasoned. He began working on applications for various Unilever businesses. "But Unilever is like a big elephant," he says. "We couldn't get anybody interested."

Except, that is, for the difficult African group, which kept up meagre funding at Colworth (operating companies can "buy" research from Unilever's corporate labs).

Eventually, at a regular board meeting in 1982, the British co-chairman of Unilever — then Sir David Orr — questioned the logic of having the company's medical diagnostics research running through an African trading company. An ad hoc committee was set up to investigate and consider the corporation's strategy in this area. About the same time, the Porter team found an antibody specific to pregnancy, and which would work in the simplified test system it wanted to build.

"We were just about to make our report when Phillip

(Porter) said this technology could be used for pregnancy tests," recalls Sir Geoffrey Allen, Unilever board director and Head of Research and Engineering. Despite competitors' leads, the prospect caught the board's imagination.

Twenty people, led by Dr Porter, were taken out of Colworth to form a core development team and a prototype

kit was developed.

Unipath was inspired by the success. By then, it had £6m in research funds for itself and a sister company, Oxoil. And it had its own dedicated stable of Colworth researchers. Unilever's complaints about urine collection. The sampler was also simple to read — turning blue, if positive — and did not require someone to judge a colour change in liquid.

It also meant dispensing with the chemistry set-character of competing kits, most of which require a user to mix a powdered chemical into solution in a tiny test tube. Uni-

path set off after the ovulation kit market.

Dr Keith May, Unipath re-

search chief for the project (and one of the original team) had already instructed Colworth researchers to hunt for needed monoclonal anti-

bodies.

These antibodies are used to detect a surge in luteinising hormone, or LH, which triggers ovulation a day or so later. The tests are more complicated than yes/no tests for pregnancy.

Among any group of women, the timing and degree of an LH surge is very much a moving target.

Further, Unipath wasted to copy the successful format of its pregnancy kit. That meant retaining an easy-to-use urine sampling device (a specially-treated plastic stick with a cap) that it developed in response to intensive consumer research on

work. They were set up in trial kits for storage tests. And to everyone's dismay, all failed. "None of the four were stable" beyond eight months, says Dr May.

The researcher and his team were about to learn a costly lesson. Mr John Bird, Unipath marketing chief, remembers the error: "Keith was sure what the problem was. He went into overtime on it. And he was wrong."

Dr May concedes he was blinded by a preconception of what was wrong, while ignoring other possibilities.

Unipath's test has a three-step format: first the sampler sits in a "well" while reacting with the urine to detect LH; then it is put into "well 2" for treating by a chemical called a reagent, then into "well 3" where it will change colour if positive. Dr May thought his stability problem was with the liquid reagent in well 2. "Dry reagents are stable," he says. "The trick is getting stability with liquid."

After three months of intense work, he was stuck. It was clear that the reagent itself was stable. As Dr May recalls, Unipath research and development (R&D) chief Bill path wanted ready-mixed liquids, and each had to have at least 12-month shelf-life. Using bulk urine samples supplied by co-operating fertility clinics, Unipath set about testing dozens of Colworth antibodies. They could not hit the right combination.

In desperation, "we started calling around" outside Colworth to independent suppliers of monoclonal antibodies, recalls Dr May. By April, Unipath had taken in 20 new antibody pairs from various suppliers in the UK, US and Europe. (A Finnish test won through in the end.) Out of the 20 pairs, four

longer, according to experts, because they are not getting the right day."

However, Dr Glatt does see important uses for the kits.

Since ovulation is a common fertility problem, "the kit can be useful because a woman can monitor herself from home."

"There is a market for these kits," he adds. "But I fear the subtlety public may get carried away."

Jim Hornby reviewed the situation and said, simply: "Maybe this isn't the problem." He suggested a look at the sampler.

His hunch was right. Within six weeks, the real problem was solved. On Unipath's manufacturing line, the sampler is dipped in antibody, dried in an oven and packed in a foil pouch. Just before it goes into the pouch, it is exposed temporarily to the ambient air.

On the particular days when the prototype samplers were made, humidity was so high that water had been absorbed by the plastic sampler, affecting its performance. "We did some quick experiments putting a drying agent in the packages," recalls Dr May. "The problem disappeared." By Christmas, verification tests were underway.

"We had committed a cardinal sin" in R&D management, says Dr May. And the product's launch date slipped well behind that of competing products, including "First Response" and "Discreet."

Volume manufacture of Unipath's Clearplan began at Bedford in February. According to Mr Bird, each kit gives a woman the first establishes her base LH level over several days and then marks an upward surge as the sampler turns blue. Unipath is working to further simplify this and its pregnancy test.

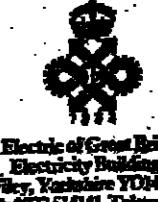
Although a very new market, Jonathan Walton, investment analyst at UK stockbrokers Lazard Frères, estimates the home ovulation kit business could reach \$500m in annual world sales within five years. She says the \$150m pregnancy test market is growing at 20 per cent a year.

But these figures show only a fraction of the wider business in medical diagnostics that Unipath is seeking. "Unipath has four product lines," says Mr Thomas. "Thomas, Unilever board director responsible for Unipath. In addition to pregnancy, fertility and contraception kits for the home, Unipath is working on diagnostic systems for infectious diseases, chronic diseases and cancer, he says.

The company, of course, is up against many competitors, including forefront biotechnology research companies. But Unilever is holding tight to the vision that initially drew it into the market. That its consumer focus — if not technology — gives it a competitive edge.

Medical diagnostics "is atypical in that it's outside of our usual business," concedes Sir Geoffrey Allen. But the kits are "over-the-counter products, and we've got lots of those."

**DALE**  
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Sweden dial into desk-top facsimiles

By Geoffrey Charles

THE SWEDISH telecommunications authority, Televerket, is to sell worldwide, through its Telia subsidiary, a compact desk-top unit that combines telephone and facsimile facilities and also provides data communications and copying functions.

The unit can send an A4 page in 25 seconds to other facsimile machines (groups two or three). However, it also has circuits that will accept data from a personal computer and allow it to be printed out. These circuits will also enable data from the PC to be sent by telephone line. Finally, by fax-scanning an original, storing the information and printing it out again, the machine acts as a copier.

Normal telephone operation is enhanced by a memory holding 128 numbers for short-code automatic dialling.

**Esprit puts across CIM message**

THE EUROPEAN Commission is to hold the 1987 European computer conference on manufacturing (CIM) in the UK at Telford Hall in Cheshire.

Esprit, the European strategic programme for research and development in information technology (IT), runs the CIM-Europe conference as part of its programme to promote awareness of the benefits of IT within industry.

This year's conference, on May 19 and 20, will feature leading industrialists, engineers and information specialists.

Application has been made to the Council of The Stock Exchange for the Ordinary Shares in Airtours plc issued and now being issued to be admitted to the Official List. It is expected that dealings will commence on 31st March, 1987.

**AIRTOURS** plc

(Incorporated in England and Wales under the Companies Act 1948 No. 742748)

PLACING BY  
THE BRITISH LINEN BANK LIMITED

of 4,725,000 Ordinary Shares of 10p each at 180p per share

## SHARE CAPITAL

Authorised  
£2,000,000

Ordinary Shares of 10p each

Issued and now  
being issued,  
fully paid  
£1,575,000

## PRINCIPAL ACTIVITIES

Airtours plc is an operator of low-priced inclusive package holidays, offering an extensive programme through the year to Europe, North Africa and the Caribbean in either self-catering or hotel accommodation.

The British Linen Bank Limited has placed 4,725,000 Ordinary Shares as to 70 per cent through de Zoete & Bevan Limited and as to 30 per cent through Henry Cooke, Lumsden Limited as part of the Placing arrangements.

Listing particulars relating to Airtours plc are available in the Exetel UK Listed Companies Service, and copies of the Placing document may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted), up to and including 8th April, 1987, from:

The British Linen Bank Limited  
4 Melville Street,  
Edinburgh EH3 7NZ

de Zoete & Bevan Limited  
Ebbgate House, 2 Swan Lane,  
London EC4R 3TS

Airtours plc  
Wavell House, Holcombe Road, Helmshore,  
Rossendale, Lancashire BB4 4NB

Henry Cooke, Lumsden Limited  
P.O. Box 369, No. 1 King Street,  
Manchester M60 3AH

and, during usual business hours on 27th and 30th March, 1987, from:

The Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2

26th March, 1987

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## INTERNATIONAL APPOINTMENTS

### Top executive changes at Wheeling-Pittsburgh

BY DONALD MACLEAN

WHEELING - PITTSBURGH Steel Corporation, the eighth largest of the integrated steelmakers in the US, has announced the appointment of Mr Lloyd C. Lubensky, 54, as chairman.

Mr Lubensky, the largest shareholder in Wheeling-Pittsburgh steps into the new post as Mr George A. Ferris, 70, steps down as vice-chairman and chief executive.

The management structure of the company, which is in Chapter 11 bankruptcy protection, is left unclear.

Mr Lubensky bought the major shareholding in the company from Mr Allan E. Paulson in early January, and resigned the chairmanship. This led to

Mr Ferris, Mr Lubensky and Mr John P. Inner, making up an executive committee to conduct the day-to-day running of the company.

Mr Lubensky is president of American Jet Industries, the offshoot of Ryder System. In his post as chairman of Wheeling-Pittsburgh he is concerned with the reorganisation plan for the company which is due to be presented in court on June 9, under the Chapter 11 system.

He also takes on the post of chairman at a time when Wheeling-Pittsburgh is involved in a joint venture with Nissin Steel, the Japanese specialist steelyard, which has held 10 per cent of Wheeling since 1984.

Under the joint venture plan, Wheeling, which has lately cut its workforce from 9,000 to 7,500, is to be involved in the setting up of a greenfields plant in Follansbee, West Virginia, carrying a sheet steel coating line and other specialist steel operations, offering to supply the motor vehicle and other industries.

Wheeling has been in heavy losses, taking substantial write-offs on discontinued operations. It claims, nevertheless to have full order books for the first half of this year, and it expects operating profits for the first quarter to match more or less the \$30m of the fourth quarter of 1986.

### Finance head for GM Europe

MR LOUIS R. HUGHES, 38, has been named vice president, finance of General Motors Europe. He takes over from Mr Richard E. Durkin, 54, who recently returned to General Motors in the US as group director of finance for the Chevrolet, Pontiac, GM of Canada (CPC) group.

Mr Hughes was previously vice president of finance at GM of Canada, after having been an assistant treasurer of

General Motors Corporation from 1963 to 1986. He helped to negotiate General Motors' joining with Toyota, of Japan, to establish a venture in California.

\* \* \*

HERCULES, the Delaware Group with interests in chemicals, aerospace and other fields, has appointed Mr David Hollingsworth as chairman and chief executive, in succession to Mr Alexander Glacco, who is

to retire on April 1, reports Rauter from Wilmington.

Hercules has also appointed Mr Fred Buckner as president and chief operating officer, and Mr Arden Engelbrecht as vice chairman and chief financial officer.

Hercules expects a new product, Syppulp, to grow into \$100m a year business over the next five years. Metton, another new product, is expected to yield \$30-50m a year by the late 1990s.

### New chief for Inco engineering arm



**Yamaichi chairman steps down**

MR HISAMITSU UETANI, 75, chairman of Yamaichi Securities Company, one of the Big Four Japanese Securities houses, is to step down on April 1 and will assume the role of director and adviser.

Mr Uetani says that the chairman's post will become vacant for an interval following his retirement. Mr Uetani has served as chairman for the past seven years, having assumed the presidency in 1972.

**Aegon makes board move**

THE AEGON insurance group of The Hague has announced the appointment of Mr L. J. M. Berndsen, 44, now chairman of the executive board of NV Interpolis, as a member of its executive board from May 1 next year.

Mr Berndsen is to join Aegon on July 1 this year, as advisor to the executive board. In a move to widen his experience, vice president of Aegon's international activities, Mr Berndsen is to move to the

Mr Ian L. Dillamore, who takes up an engineering products post at Inco

MR IAN L. DILLAMORE has been appointed managing director of Inco Engineered Products, the subsidiary of the Canadian metals concern. He takes over from Mr L. David Balchin, who took up a post as executive vice president of Inco, the parent, at the beginning of the month, and is to move to the parent's head office in Toronto in July.

Inco Engineered Products is in the business of forging and precision machining high technology products made from nickel-base alloys and other advanced materials. It encompasses

the Domestec companies and Beaufort Engineering in the UK and SETTAS in Belgium.

It manufactures products to meet needs in aircraft and industrial turbines and in military, marine, energy and other engineering applications.

ERNST & WHINNEY, the international accountants, have announced the appointment of Mr Paul F. McMahon as executive partner of Ernst & Whitney International. Mr McMahon is a management consultant.

Mr McMahon, who is to be based in the executive office of Ernst & Whitney International in New York, has been a vice chairman of Ernst & Whitney International since 1984, when he held responsibility for management consulting services. He was previously based in Brussels as the partner in charge of the concern's Central European management consultancy practice.

COCA-COLA Company, the Atlanta-based soft drinks and entertainment group, has announced that Mr Eugene V. Amoruso has resigned as president and chief executive officer of the Coca-Cola foods division to pursue other business interests.

Mr Harry E. Teasler, Jr, who had headed its bottling subsidiary serving southern England, it to succeed Mr Amoruso.

## Accountancy Appointments

### Enterprise Oil

### Oil Industry Accountants

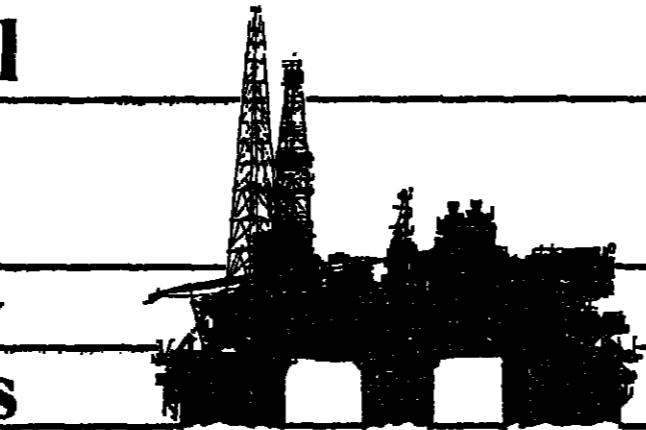
Enterprise Oil plc is a substantial British company engaged in oil and gas exploration, development and production, both onshore and offshore in the UK, and overseas. The Company has interests in more than 200 ventures worldwide, including eight producing fields and five other fields actively being considered for early development. Overseas, the Company is involved in Indonesia.

### Joint Venture Auditors

The Company is setting up a new Joint Venture Audit Group and is looking for energetic and imaginative individuals to lead and work within this Group. The successful applicants will play an important role in protecting the Company's interests in its large investment programme, both in the UK and abroad.

A Joint Venture Audit Supervisor is required to manage this Group. This position offers an excellent opportunity to establish and develop the joint venture audit function at Enterprise and therefore requires a self-motivated individual with strong personal skills who will be able to represent the Company at meetings with partners. He or she will be expected to make a significant contribution to developing the philosophy and improving the effectiveness of the auditing process. Prior experience of joint venture auditing or upstream oil activities is essential.

Further individuals wishing to increase the range and level of their existing joint venture audit or oil company experience are also required to work in this Group. Successful candidates will represent the company on audits by other partners but can expect eventually to lead some audits.



### Financial Accountant

An excellent opportunity has arisen for a newly-qualified accountant to join the Corporate Accounting Group. A new position of Overseas Accountant has been created to handle the accounting and reporting requirements of the Company's growing range of overseas branches and UK subsidiaries. Based in London, this position will entail regular contact with the Company's overseas representatives and offices. A priority is the enhancement of reporting and control procedures in this expanding area of operations. The position also involves full responsibility for the preparation of statutory accounts for many subsidiaries.

Significant use of new sophisticated computer systems will be required. The successful applicant will have a thorough understanding of multi-currency and statutory accounting and will offer good communicative skills and organisational abilities.

Candidates should contact Charles Austin on 01-831 2000 or write to him, enclosing a C.V., at Michael Page Partnership, 39-41 Park Lane, London WC2B 5LH.

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### Financial Controller

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c£25,000 plus car

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Management Consultants

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Our client's business, which is expanding rapidly, operates in the service sector of the economy and is managed by its owners. Turnover will more than double this year. Its success can be attributed to the motivation of the management and staff and to the level of investment in marketing the company's services.

They now wish to appoint a Financial Controller who will be a member of the young dynamic management team and will in due course be expected to prepare the company for flotation. Key responsibilities will include the development of management information systems needed to sustain the company's growth plans, cash flow forecasting and budgeting, as well as the provision of a full accounting service to the business.

This is a significant opportunity for a young qualified accountant to join a successful, market-led organisation and make an immediate contribution to its growth. The additional challenge of such a role will be stimulating. It has been so rapid that financial systems need to be developed to meet it and to cope with future plans. Previous experience of financial control is essential, ideally gained in an expanding business, and candidates will be familiar with computerised accounting systems. Excellent communications skills are essential.

For the right candidate, the rewards are excellent and will include appointment to the position of Finance Director in due course.

If you feel you have the experience and personality for this position, please write in confidence to Jacqui Lewis (ref 2558).

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## Finance Manager

c.£24,000

### East Midlands

This £20m turnover manufacturing engineer, part of a large highly respected international group, is currently undergoing a complete review of its operations in order to meet the strong demand for its products.

As part of this review there is a need for a strong, systems orientated financial controller to head up the finance team and to provide first class financial direction.

The ideal candidate will be a qualified accountant of between 30 and 40 years of age, with experience of a manufacturing company at an operational level, probably within a group of companies. The candidate should be strong in character, personable, and should have gained experience of commercial decision making.

This position is an attractive opportunity with first class prospects for the right person within a well-respected international group.

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Applications are welcome from men and women.  
Please send full career and personal details including salary progression to John Elliott, Overton Management Selection, City House, Maid Marian Way, Nottingham NG1 6BH, or Monaco House, Bristol Street, Birmingham B5 2AS, or telephone 0622 470249 or 021 622 3838 for an application form quoting reference II/160/F/L.

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### Chartered Accountant

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An attractive remuneration package will be offered, including both profit sharing and a subsidised mortgage.

Please write, quoting reference H/575/RF and enclosing a career/salary history and daytime telephone number, to our selection consultant

David Hogg FCA at:  
Lloyd Management  
125 High Holborn  
London WC1V 6QA

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# Accountancy Appointments

## FINANCE DIRECTOR

City

A leading Scandinavian Bank which has experienced considerable growth worldwide, but especially in its London activities, wishes to appoint a Finance Director. The bank is highly active in the money and capital markets and offers a wide range of instruments and services.

The Finance Director will have overall responsibility for all financial and management accounting and will liaise with the Bank of England on all regulatory matters and with the parent bank. He or she will also work closely with the Bank's management committee advising on future financial strategy and procedures. In addition,

from £50,000 + Car + Benefits

there will be a degree of involvement in information technology and operations.

Candidates must be chartered accountants and are likely to be currently in a senior role with a UK, US or European bank active in the capital markets.

This is a 'key' appointment in an expanding and progressive environment and requires strong interpersonal skills and a confident but flexible management style.

Please write, in confidence, quoting reference U2445/2/L to Valerie Fairbank, Executive Selection Division.



Peat Marwick Mitchell & Co.,  
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Our client, a member of a large, well known public group, is a successful and expanding company with a £93m turnover and approximately 100 employees.

The Financial Controller will be responsible for the complete financial function including the co-ordination and control of all forecasting, accounting and costing activities. Working alongside the M.D. you will also provide the financial data required for the management and development of the company.

A qualified Accountant or someone with relevant industrial accounting experience is sought. You should have a successful track record within a manufacturing environment managing a financial function.



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The role will cover financial and management accounts for London and other offices, annual budgets, variance analysis and investigation, costing and accounting procedures, involvement in taxation, control of the firm's computer, partnership meeting minutes, treasury matters, administration and various special projects. In addition, he/she will control three accounts staff and secretarial support.

Candidates (male or female) should have relevant experience in commerce/industry, or be at senior manager/consultant level in public practice. First class academic and technical skills should be allied to experience of computer modelling and proven staff supervision ability. Candidates should have the potential and personality to achieve partnership status in the medium term.

For more information, please contact George Ormrod B.A.(Oxon) or Stephen Hackett B.A.(Oxon) on 01-836 9501 or write with a copy of your C.V. to Douglas Llambias Associates Limited at our London address, quoting reference no. 7536.

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N E London

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Salary negotiable to around £20K, plus motor car and other benefits.  
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If you are a qualified accountant, under 35, with a minimum of 3 years pge in the service industries, and believe that you possess these wide-ranging skills please write with a full CV to Carol Saunders or Malcolm Edgell FCA, Douglas Llambias Associates Limited, at our London address quoting ref. 7536.

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The Group, which employs around 200 people, is enjoying sustained organic growth; selective acquisitions and high investment are designed to ensure continued profitable expansion.

Applicants should have trained with a major practice, have post qualification experience in a large industrial/commercial company and be able to offer stature, maturity and good communication skills.

To further your interest in this exceptional opportunity, please write briefly enclosing a comprehensive CV or telephone for a personal history form to J. Constable, quoting ref: 4860.

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# Accountancy Appointments

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## Operations Manager

Investment Bank  
City

c. £30,000 + car and banking benefits

This new UK venture has the backing of a major European Bank and is poised to make a significant impact in London.

Reporting to the Financial Controller, you will be responsible for establishing and maintaining systems and controls.

You will provide full 'back office' support including: authorising transactions, reconciliations, settlements and the preparation of management information. You will also be responsible for providing the financial management expertise for the securities.

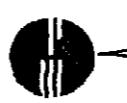
division of the venture. Ideally aged in your late 30's, you should have a banking or accountancy qualification and experience within a banking or associated environment covering operations management.

This is a new job within a new venture and as such will offer the ambitious and talented candidate ample scope for future personal development. The job may also suit the older candidate who has a proven track record in operations management who would prefer to work in a

young, high growth environment. The salary will be negotiable and benefits will be appropriate to a position at this level within a banking environment.

Please send full CV quoting reference MCS/1028 to Michael Madgwick Executive Selection Division Price Waterhouse Management Consultants No 1 London Bridge London SE1 9QL

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An opportunity has arisen within a major Swiss multinational, for an ambitious outgoing chartered accountant seeking a move into commerce to broaden both professional and personal experience before moving into a more senior line management role.

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Applicants should be chartered accountants in their late 20s who are anxious to develop a career in commerce within a profitable and progressive group. The flexibility for personal mobility for international travel is a key job requirement.

The remuneration package reflects both the level and mobility of this appointment and provides an opportunity for capital saving. The role provides a substantial base for future career progression with predecessors now established in senior financial and general management positions.

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Interested applicants should telephone James Hyde or Keith Allen on 01-930 7850 or write, giving brief details, to the address below:

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RECRUITMENT CONSULTANTS  
66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

## Financial Accountant

Salary Range £12,198 - £13,227

The Welsh Development Agency is charged with the task of helping to regenerate the economy in Wales and to improve its environment. It promotes Wales as a location for investment, provides finance for industry, owns and develops industrial estates, reclaims derelict land and provides advice and assistance to the business sector.

Applications are invited for the appointment of a Financial Accountant. The duties of the post will cover financial help, management and advice to central departments of the Agency and will be based primarily at corporate headquarters at Pearl House, Cardiff. Other duties will involve the provision of a relief service for the Regional Accountants of the Agency operating in South, West and North Wales. In addition, there will also be responsibilities for work in Central Finance at Treforest on overall controls, administration and general assistance in other financial matters.

Applicants should be qualified Accountants with relevant experience.

Please write or telephone for an application form which should be returned by 2nd April 1987, to:

Welsh Development Agency

John Bradley, Finance Director  
Welsh Development Agency  
Giant's House, Treforest Industrial Estate  
Pontypridd, Mid Glamorgan CF37 5UT  
Telephone: (044 385) 2666 ext 242/271

## MANAGER Reporting & Control - Treasury London

c. £20,000

Our client, a leading North American Bank with a significant UK presence, offering a wide range of services, is seeking an experienced Manager, Reporting and Control, Branch Operations.

The person appointed, reporting to the Manager, Accounting and Control, will have 1 to 2 years' experience gained in either a banking or an audit operation. Ideally aged in the 25-28 range, you will have a full understanding of Treasury back-up operations and will possess experience in line management.

Qualification as A.C.A. would be an advantage, however a major consideration is potential to progress within the organisation.

You will be a highly professional self-motivated and mature individual with good interpersonal skills, and the ability to work as part of a team is essential.

The salary is negotiable and the package will include all normal banking benefits.

Please reply in confidence, quoting reference 881 and enclosing full career details to the address below. Replies will be forwarded directly to our client, therefore please list any companies to whom your application should not be sent.

Managing Director, JPW Recruitment Advertising Ltd., Chancery House, 53/64 Chancery Lane, London WC2A 1QX.

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## GROUP FINANCIAL ACCOUNTANT COMPANY SECRETARY

Terms negotiable c. £25,000

United Guarantee (Holdings) plc is a listed company which has recently undergone a financial and management reconstruction and plans to expand principally through acquisition.

An opportunity now exists for a young but experienced Chartered Accountant to join the small central management team. His or her responsibilities will include:-

\* Overall control of group financial reporting

\* Centralised treasury function

\* Secretarial duties of a listed public limited company

Candidates should have several years post qualification experience in industry preferably with a public company. Good communication skills and enthusiasm are important in a small but highly acquisitive unit.

Applications, including full c.v. should be sent to:

Arthur J Cook  
Financial Director  
United Guarantee (Holdings) plc  
10 Lower Belgrave Street  
London SW1W 8LJ

## FINANCE DIRECTOR N E Kent

£25,000 + car + generous bonus

A successful £30 million turnover engineering company wishes to strengthen its management team by appointing a commercially-minded financial executive with a hands-on approach. The company, whose sales include a high export content, is expanding both organically and by acquisition.

Reporting to the Chairman, the Finance Director will control 30 staff and be responsible for the finance, DP and administration functions. Key result areas include improving the timeliness and quality of management information, reducing stock levels and overheads, and upgrading existing computerised systems.

Applicants, aged 35-50, must be qualified accountants whose sound manufacturing company experience should include DP selection and implementation. Knowledge of European operations, ECGD and the contracting industry would be an advantage.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref 2769 to G. J. Perkins, Executive Selection Division.

**Touche Ross**  
The Business Partners

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HR Tel: 01-353 7361.

## Finance Director

Circa £25,000 + car

This acquisitive subsidiary of a substantial, profitable and progressive British Group, is currently poised to take full advantage of the developing International markets it already serves. The requirement is therefore for an experienced, qualified accountant with commercial flair, enthusiasm, commitment and management skills in addition to comprehensive technical ability. Previous experience of manufacturing, contracting and project management in an International scale would be preferred and the most appropriate candidates will be graduates possibly MBA, and aged between 35 and 45. Group prospects

enhance the career opportunities within the multi location company and the remuneration package embraces a profit related incentive scheme, in addition to a particularly full range of executive benefits.

For additional information please initially send full career and personal details to:

John Overton FCA, Managing Director, Overton Management Selection, 3 Berkeley Square, London W1X 5HG or telephone 01-408 1301 for an application form quoting reference 11/1185/FT.

**OVERTON**  
MANAGEMENT SELECTION

APPLICATIONS ARE WELCOMED FROM MEN AND WOMEN

**SHORT CUT TO SHORT LIST FOR GO-AHEAD YOUNG ACCOUNTANTS THROUGHOUT THE UK - AT SALARIES UP TO £40,000 P.A.**

**HALL-MARK**  
The Appointments Register

London House, 271-273 King St, London W6 9LZ.

Applicants:  
To take advantage of our fast, free and fully confidential service, post off the coupon to:  
Michael Polley, FCA, MBA, Hall-Mark Appointments Register, FREEPOST, London W6 9RR (no stamp required). Telephone: 01-741 801101-743 3444 (24 hrs). Prestel 013903873.

Employer: Our consultant J. Bennett will be happy to discuss our services. Telephone him on 01-741 8011.

SURNAME (MR/MRS/MISS)

FORENAME(S)

ADDRESS

POSTCODE

FT/26/3

# Accountancy Appointments

## Financial Manager

Telecommunications  
c£25 - £30,000 + car  
London

A European Company offering worldwide data transmission facilities for commerce and industry, is seeking an experienced manager to head its finance function in London.

Following significant capital investment in high speed equipment, substantial growth is expected over the next few years. The need has therefore been identified for an experienced financial manager to head up the finance and account-

ing function in London, and to participate in the development and management of this rapidly growing business.

Candidates aged 28-45 should be qualified accountants, or hold an MBA and must be experienced in a senior finance role, preferably in hi-tech. A knowledge of ECGRD requirements is essential. Demonstration of wide business skills and the capacity to progress beyond this role will be sought.

**Price Waterhouse**

An excellent remuneration package will be negotiated and will include benefits, normally associated with an appointment at this level.

Please send a full CV quoting current salary and reference MCS/5080 to: Barrie Whitaker Executive Selection Division Price Waterhouse Management Consultants 1 London Bridge London SE1 9QL

## Insurance Accountant

c£25K + car + mortgage subsidy

- \* manage a department responsible for providing a professional service to a major Division
- \* work closely with senior management to achieve high standards of accounting practice
- \* progress within an expanding and profitable organisation where professionalism is valued and rewarded

Our client is a major life assurance company experiencing rapid growth in the expanding financial services sector. Operating from an established customer base they have successfully broadened the range of their traditional services whilst simultaneously introducing innovative products into specialist markets and establishing new ventures.

The Accounting Department has expanded in keeping with the growth and increasing complexity of the business with the result that there is now a need for a professional accountant with the skills to manage a department effectively. This key appointment is responsible for providing a quality service to the Insurance Division whilst at the same time taking initiatives to develop and improve accounting practices and procedures overall.

Applicants should be graduate Chartered or Certified Accountants with a minimum of seven years post qualification experience. A background in financial services is appropriate but more important is experience of managing a team of people. A competitive salary, car, mortgage subsidy and other benefits are offered together with an attractive relocation package. Age guide 32-37.

Write or telephone (24hrs) for application form and further details quoting ref: 2219.

**C Kiddy and Partners**

Recruitment and organisation consultants  
43 QUEEN SQUARE, BRISTOL BS1 4QR. TEL: (0272) 215275  
BRISTOL \* LONDON

## South West

## Financial Operations Manager

West of London

To £28,000 + Car + Options

Our client is a leading multinational manufacturer and supplier of mini computers with a world wide turnover of some \$1.5 billion. Operating in this dynamic sector of the industry the company has a very strong product line and enjoys an excellent reputation for price/performance. Due to internal promotion they now seek to appoint a Financial Operations Manager for the UK subsidiary which, with a turnover of around £100 million and some 700 employees, is the largest subsidiary outside the US.

You will be responsible for financial accounting and monthly reporting to the US parent, management accounting, planning and forecasting, cash management, tax planning, statutory accounting matters and ad hoc project work. Reporting to

the Area Controller you will supervise 16 staff. Candidates should be Graduate Qualified Accountants aged 27-32 with an excellent track record in a related industry and possess a strong personal presence, commercial awareness and well developed management skills. Career prospects are outstanding. The company offers an attractive package including company car, pension scheme, private medical scheme and share options.

Interested applicants should contact Mark Carrigan ACA on 0753-856151 or write to him at Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG, quoting reference SV 1053.

**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## Head of Investment Accounting

£Negotiable + Attractive Benefits

... Recently qualified accountant with financial sector experience

Our client, The Equitable Life Assurance Society, is one of the UK's major life offices with modern administrative headquarters in Aylesbury. It is involved in the transaction of life assurance, pensions and complementary investment facilities. Its products and services are widely recognised as amongst the market leaders, ensuring continued successful growth.

This key new appointment will play a significant role in the development of the society's accounting function. In addition to the production of management, financial and statutory information to tight deadlines, there will be considerable involvement in taxation, systems development, and commercial matters. Candidates will be qualified accountants, probably in their mid-late twenties, with investment accounting or other financial sector experience. Career development opportunities in a demanding and highly visible role are excellent.

The remuneration package offers a very attractive range of benefits, including a low interest staff house purchase scheme and relocation assistance where appropriate.

Male or female applicants should write in confidence to Richard Crosby, Personnel Services Division with a comprehensive CV, including current salary level, or telephone for an Application Form quoting Ref. E2049.

**P-E Consulting Services**

34 Grosvenor Gardens, London SW1W 0DH

Tel: 01-730 4599

## Outstanding ACAs/MBAs

## Commodity Trading and Shipping

Superb package

## South Oxon

This is anything but a routine finance/accounting role. Our client is one of Europe's leading specialist commodity dealers and a major force in the world markets, turnover in the UK exceeds £200m p.a. Exciting plans exist for further expansion through organic growth and acquisition.

A bright young accountant/MBA is needed to help the MD manage that growth. Key tasks will include monitoring of trading/investments, risk management, financing arrangements and acquisition studies.

Candidates will be qualified graduate accountants, or MBAs, in the age range 28-35, who would relish the challenge of a fast-moving flexible environment. Personal skills are paramount and must

include a strong but adaptable intellect, powerful but pleasant personality and impressive communication skills.

In return the company offers a high basic salary, bonus, fully expensed car and unlimited potential.

Interested? Then please write to Barry Underwood, in strict confidence, giving details of age, experience and salary progression (and a daytime telephone number) quoting ref. 1734/E7 on both envelope and letter.

**Deloitte Haskins + Sells**

Management Consultancy Division  
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## UK Controller

High Wycombe  
Bucks  
c£28,000 + car etc

As part of their continued development, our client wishes to appoint a business minded accountant to service Battfield UK Limited and Battfield Fischer UK Limited. The companies' nature of business relates to the sales, servicing and provision of spares of the internationally well known Battfield injection and blow moulding and thermoset machines in the UK and Eire.

Reporting to both senior management in the UK and Germany, the successful applicant will be required to enhance operating results by

developing the accounting and control functions of the UK operation and actively participating in business decision making.

Suitable applicants aged 30 to 50 must be in possession of a major accounting qualification and experienced in the co-ordination and development of effective accounting, budgeting and financial planning. Additionally, evidence of increasing responsibilities and proven management ability is required.

A commencing salary of c£28,000 pa plus fully expensed company car

will be provided, together with other benefits. It is expected that this appointment will lead to a UK directorship. Relocation expenses will be reimbursed if applicable.

Candidates interested should write enclosing a full CV including salary history and quoting reference MCS/7206 to: Michael R. Andrews' Executive Selection Division Price Waterhouse Management Consultants No 1 London Bridge London SE1 9QL.

**Price Waterhouse**

## Young and Qualified?



## Scope in an International Group



Move into an unusually broad ranging role where you will be encouraged to make decisions and work independently.

Transworld and Transocean are founding companies within the substantial, diverse and well-established Ken McGee Corporation. Highly regarded in the industry, Transocean owns and operates 5 drilling rigs in Europe and the Middle East. The recent addition of a new rig is testimony to the company's commitment to the drilling industry. Transocean operates in the UK through its subsidiary Transocean UK.

Whilst benefiting from the support of a large group, you will enjoy the latitude and responsibility afforded by a small, local operation, principally taking charge of the accounting for Transocean's rigs. This will include preparing financial statements, interpreting drilling contracts and possible European travel.

Probably in your mid-20's, you are forward thinking with plenty of initiative. You are flexible in your approach, ideally have some oil industry experience and are capable of communicating with both clients and personnel at the US HQ.

Based in Central London, you can look forward to a competitive salary, comprehensive benefits and long term opportunities.

Please telephone or write (with CV) to Sue Jagger, Simpson Crowden Consultants Limited, Specialists in Executive Search and Selection, 97-99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

**Simpson Crowden**  
CONSULTANTS

## ACCOUNTANCY WORLD

Recruitment Consultants

### CONTROLLER, MARKETING DIVISION

Finalist/Newly Qualified Accountant

West London

c £19,000

If you are an outgoing, confident and lively accountant, eager to use your "people" skills within a busy Marketing Division (200 staff) then this is THE job! An international hi-tech company requires presentation skills and flair and analytical ability, to make presentations to staff and clients between Marketing Division and Financial Group, communicating ideas and evaluating new expense proposals. Stimulating stepping-stone to Senior Management in Financial Planning.

### FINANCIAL ACCOUNTANT

West London

c £17,500

Financial Services company, expanding at over 50 per cent per annum, offers early responsibility to young qualified accountants. The successful candidate will control financial accounting function plus brokerage/insurance returns for London market, and produce monthly management reports, utilising sophisticated computerised system. With young, fast-moving staff, space-age offices near Tube station, subsidised lunches and early finish, this is a great package with prospects.

Ref. AW86

Private Interview Facilities

4 ETON STREET, RICHMOND, SURREY TW9 1EE

TEL: 01-948 1677 (24 HRS) OR

TEL: (0491) 579717

5 MARKET PLACE MEWS, 22-24 MARKET PLACE, HENLEY, OXON

## FIMBRA

### Compliance Department Managers and Officers

The Financial Intermediaries, Managers & Brokers Regulatory Association was set up in 1979 and subsequently granted recognition under the Prevention of Fraud (Investments) Act 1986 as an association of dealers in securities. It is a potential Self Regulating Organisation under the new Financial Services Legislation establishing the framework for investor protection.

The membership is expected to increase at least five-fold within this year (from the present base of 1450 businesses) and accordingly an interesting, demanding and progressive career opportunity exists for a number of managers and officers in the Compliance Department.

The Compliance Department's important role involves monitoring of members' activities by means of regular compliance visits and investigations. The positions demand a high level of technical and personal skills and the ability to work both individually and/or as part of a team on investigations.

The successful applicants, either male or female, will be qualified accountants or lawyers and experience in the financial services field would be advantageous.

The remuneration package will be commensurate with experience and no bar to suitable applicants who wish to move into the interesting and evolving area of regulation.

Applicants should please write in confidence enclosing a full CV to Mr D. W. Peffer at FIMBRA, quoting reference REC1.

The Financial Intermediaries, Managers & Brokers Regulatory Association

22 Great Tower Street, London EC3R 5AQ

مكتب الحاسب

# Accountancy Appointments

مکانیزم الامتحن

## Group Finance Director designate

London  
c £27,500 plus car etc

Our client, part of a well established and profitable public group, with operating subsidiaries both in the UK and overseas, wishes to recruit a person of positive and dynamic approach to this key position.

Reporting to the Group Managing Director, the successful applicant will assume responsibility for the accounting and financial control of the Group's growing business and, in addition, contribute as a member of the executive team in the determination of policy and future

commercial strategy. Applicants, aged 30 to 50, in possession of a major accounting qualification must have significant experience in a senior financial appointment from within a successful and developing environment. In addition, they must have experience in the implementation and development of computer technology.

Rewards will not only include salary, car and other benefits, but further opportunity of career progression

**Price Waterhouse**

following a period of success as Group Finance Director, in the first instance a designated period of not more than 12 months is envisaged.

Candidates can apply in confidence enclosing a full CV and salary history, quoting MCS/7210 to:

Michael R Andrews  
Executive Selection Division  
Price Waterhouse  
Management Consultants  
No 1 London Bridge  
London SE1 9QL

## Chief Accountant

Central London

to £25,000+car

Our client is the UK based treasury and investment arm of a substantial, privately owned international banking organisation. The Group has retail banking and other financial service operations located in a number of countries. The UK company undertakes a wide variety of investment transactions embracing trade finance, equities, property development and leasing. Capital employed currently exceeds £300m.

Due to internal promotion our client now seeks a Chief Accountant who will report to the Financial Controller. In this position you will not only manage the implementation of a new data processing system but will also be responsible for day to day control of

investment transactions. You will be aged 30-35, a qualified accountant, and have been involved in the day to day running of a finance service function. You will also have extensive knowledge of modern data processing applications and you will have been involved in the implementation of a computer system for a financial service company. Please send a detailed cv, including daytime telephone number, in strict confidence to Catherine Husain, at Management Appointments Limited (Search & Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel (01) 930 6314.

**MAL**  
Management Appointments  
Limited

## ACCOUNTANT

Automotive Retailing,  
Brentford, Middlesex  
c.£18,000 + car

Mercedes-Benz (UK) Limited, a wholly-owned subsidiary of Daimler-Benz AG in West Germany, is a leading importer of passenger cars and commercial vehicles in the UK. Our retail outlet in Brentford, Middlesex, has a requirement for a Retail Accountant to join their small management team.

This is an excellent career move for an Accountant, already qualified or in the process of qualifying, with previous experience in the retail motor industry. Reporting directly to the Executive Director and liaising closely with the Finance Department in Milton Keynes, you will be responsible for all areas of retail accounting. Familiarity with computer systems is essential.

Career development prospects are good within the UK parent company. The attractive salary is accompanied by a range of benefits including a fully expenses Mercedes-Benz car, life assurance, contributory pension scheme, discounted BUPA rates and relocation assistance where appropriate.

For an application form please telephone Mrs K Thompson, Personnel Department, on Milton Keynes (0908) 658399 ext 2462.

**Mercedes-Benz**

## BUSINESS ANALYSTS

### Evaluating the business strategy of a multi-national company

In a successful, fast growing multi-national company whose commitment to customer service and market leadership is absolute, accurate business information is essential. Which is why we are looking for exceptional Business Analysts to join our sophisticated Headquarters operation in Brighton.

These opportunities have evolved as a result of further expansion and promotions and require commercially minded Accountants/Business Studies graduates with two/seven years' experience, having ideally reached MBA level, whose main responsibilities will be:

- critical appraisal of all medium and long term planning processes, with a view to recommending and implementing improvements
- enhancing analytical standards for forecast and planned review and developing related management information systems
- producing timely, precise and useful analysis of all divisional plans, forecasts and proposals.

These are key roles which demand

the ability to put an analytical and business perspective on numbers in order to provide our management with the means for effective decision making. You must have excellent communication skills and interpersonal ease at all levels and the flexibility to respond to a high pressure environment where you would be required to give both factual and conceptual input. A familiarity with highly automated computer based systems is essential.

The salary package will match your experience and achievements to date, with a minimum package of c.£18K for those with two years' business analysis experience who can demonstrate real potential.

The package includes a mortgage subsidy, non-contributory pension and life assurance scheme and health insurance. Relocation will be paid if required.

To assume a highly visible role within a major international company please write enclosing a full c.v. to Mike Whippy, Personnel Officer, American Express Europe Limited, Paston House, Preston Road, Brighton, East Sussex BN1 6AF.

**AMERICAN  
EXPRESS**

## INTERNAL AUDIT - BANKING

to £20k + Substantial Benefits  
Opportunity for Significant Career Advancement

Financial Sector Human Resources

**MCP**  
MANAGEMENT CONSULTANTS

Our client, a successful and growing British Bank owned by a major EEC Bank seeks a dynamic individual with either a professional accountancy qualification or A.I.B. status, to contribute to the development of this key function.

A generous remuneration package is on offer and personal advancement within the Bank will be actively encouraged.

If you are aged 23-30, have a bright personality, an inquisitive nature and possess a sound knowledge of computer systems we would like to hear from you.

Please send your c.v. to Derek Burn at MCP Consultants or telephone 01-405 90001 to arrange an informal and strictly confidential meeting. Ref: 3/627.

Lawrence House, 51 Gray's Inn Road, London WC1X 8PP

## GROUP FINANCIAL DIRECTOR

c £27,000 + Car + Bonus + Benefits

A fast growing profitable engineering PLC, primarily based in the West Midlands, with a turnover of over £20m requires an experienced and energetic group financial director to take responsibility for all aspects of financial and management accounting in a climate of strong organic and acquisitive growth.

Candidates aged between 32-40 should be qualified accountants, demonstrating a successful track record of in-depth financial management, coupled with a high degree of commercial awareness, ideally with an engineering background, plus well developed communication skills.

Key areas will be to enhance/develop and implement good management accounting systems, to control and reduce operating costs and to assist in the development and subsequent implementation of strategy.

Please write with full cv in confidence to:  
The Chairman, Box A0463, Financial Times  
10 Cannon Street, London EC4P 4BY

## FINANCIAL SERVICES

West Yorkshire

to £30,000 + substantial benefits

Our client, part of a major national group, is an established and successful financial services company following an ambitious plan of growth, acquisition and diversification.

A high calibre finance manager is required, capable of contributing to the further development and execution of this plan and of taking full day-to-day responsibility for the finance, accounting and secretarial functions. Success in this role will lead to an increasing involvement in the direction and management of the company.

Applicants should be qualified

**PEAT  
MARWICK**

Peat, Marwick, Mitchell & Co.,  
City Square House, 7 Wellington Street, Leeds, LS1 4DW.

### Appointments Wanted

#### MA (CANTAB) ACA

Early 80s first year graduate in economics, ACA (big eight firm) with considerable financial and business experience, such as City and Commerce, seeks a new challenge despite existing excellent position. All offers considered but preference given to someone looking for a flotation or with an exciting expansion programme.

Write Box A0463, Financial Times,  
10 Cannon Street, London EC4P 4BY.

#### Financial Accountant:

c £22,500 + car and mortgage subsidy

Banking subsidiary of major financial services group requires financial accountant with managerial ability to run the accounts department and to liaise with taxation and other professional advisors.

Accountant qualified with any of the professional institutions - banking experience essential. The successful candidate would take the role of financial accounting to the bank and its banking subsidiaries. He/she would report to the parent company and have access to the Bank of England reporting requirements. Experience of effective reporting to tight deadlines is essential, as is an ability to manage a department of four.

Please reply in confidence, with full C.V. to:  
Box No. A0463, Financial Times, 10 Cannon Street, London EC4P 4BY

## Appointments Advertising

£43 per single column centimetre.

Premium positions will be charged £52 per single column centimetre.

For further information call:

Jane Liveridge  
01-248 5265

Daniel Berry  
01-248 4782

Emma Cox  
01-236 3769

## Senior Accountant

### Financial Planning & Control

Ealing

up to £28,000 pa

We are seeking a numerate graduate, ideally a qualified accountant but could be with an MBA to manage the financial planning and control function of our Western London District business which has a turnover of £3.8M.

Reporting to the District Accountant, the successful applicant will manage and control a staff of 30 and be responsible for the preparation & analysis of expenditure control, the further development of management accounting systems and processes to facilitate business analysis and advising Line Managers on all aspects of financial performance.

Candidates must have proven accounting ability and a range of experience that includes budgetary control, financial and business planning and analysis utilising sophisticated computer systems in a substantial plc.

Highly developed inter-personal and managerial skills will also be required.

Salary will be negotiable, as indicated above, on the basis of qualifications and experience. The benefits package will be appropriate to an organisation of our international stature.

Applicants (male or female) should send a c.v. to Brenda Moriarty, Room 804, British Telecom London, Camelot House, 87 Albert Embankment, London SE1 7TS.

**TELECOM**

British Telecom is an Equal Opportunities Employer.

International Investment Company

## Financial Controller/ Company Secretary

London

£ Negotiable

Our Client is an overseas based Investment Group which has recently embarked on a series of acquisitions, both here and abroad. Its investments include a U.K. listed public company.

The Company has expanded greatly following a substantial successful acquisition, and they now seek a capable Financial Controller/Company Secretary to take charge of all financial, legal and administrative requirements.

The person appointed, aged 30-40, will be a key element in a small head office team. He/she will be responsible for all accounting and secretarial functions. It will be necessary to set up new systems.

The Company is entrepreneurial in outlook and seeks a person who is prepared to make a major contribution. The position is likely to suit a Chartered Accountant, originally from one of the major accountancy practices, with subsequent experience as an Accountant within a financial or commercial concern.

Career prospects in this unusual position are likely to be outstanding for a person willing and able to grow with the Company. A highly attractive salary package including equity participation will be offered to the jobholder.

Please reply in the first instance, quoting ref. 804, to Caroline Magnus, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: (01) 248 0355.

**Overton Shirley & Barry**

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

# Accountancy Appointments

## Partnership The Organic Way

### Nationwide

We are acting for a successful and fast growing national practice which has a current need for a number of responsible, decisive and commercially-minded partners. This follows a sustained period of organic growth in their audit, business services, corporate finance and tax departments; a remarkable achievement in these "growth-by-merger" times.

In all areas, their success is accounted for by:

- \* dedication to service client needs and to develop staff effectively and efficiently.
- \* belief in their own abilities.
- \* progressive marketing and practice development.
- \* depth in technical skills.
- \* adaptability to constantly increasing demands from commerce, industry and the finance sector.

Above all, a refreshingly positive desire to fully realise their ambitions. Not surprisingly, applicants must be able to display all these attributes.



**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

### to £35,000 + Car + Benefits

If you are currently a manager impatient for progression, or a partner in an audit, general practice or tax in a local or national practice looking for greater scope, then this could be the ideal opportunity. Although an impressive track record to date will be an important factor, the ability to contribute actively to future growth is vital.

Apart from the chance to achieve real self-fulfilment and immense job satisfaction, the remuneration package is impressive: The salary is negotiable, based on experience and ability, and the benefits package includes, a car, a generous pension scheme and where necessary, relocation assistance.

In the first instance, those interested in discussing these senior appointments should write, enclosing a full curriculum vitae to Jonathan Williams, Director, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

All applications will be treated in the strictest confidence.

### Worcestershire

### c£20,000 + Bonus + car

This is a key appointment with a well established and profitable UK owned manufacturing company, engaged in the production of high technology metal-based products for the aerospace and defence industries.

The position is viewed as vital to future growth and expansion and the jobholder will be expected to make a major contribution to the overall management and development of the company.

Reporting to the Managing Director you will assume responsibility for the complete finance and accounting

function with key tasks including:

- Statutory accounting
- Finance and cash control
- Budget preparation and control
- Reviewing management information systems

Ideally aged 30-40 years you should be a qualified Accountant - ACA or ACCA and possess a broad financial/accounts management background gained in an engineering or manufacturing environment. In addition you should have experience of developing computerised management and financial information systems.

Price Waterhouse

The attractive remuneration and benefits package includes assistance with relocation in appropriate cases. Prospects are excellent, with opportunities to progress within the Group.

Candidates, male or female, should apply in writing enclosing full career and personal details quoting MCS/8714 to Stephen Bailey, Executive Selection Division, Price Waterhouse Management Consultants, Livery House, 169 Edmund Street, Birmingham B3 2JB.

## FINANCIAL DIRECTOR West London

Our client is the subsidiary of Europe's largest manufacturer of automotive batteries. In the UK, it is an importing, warehousing, and distribution business.

The imminent retirement of the present Financial Director has created the need for a mature financial executive to take his place. Reporting to the M.D., the person appointed will advise the Board on financial planning and control, will manage the company secretarial, accounting and stock control functions and review existing systems, computerising where appropriate.

Candidates should hold a recognised accounting qualification and have experience of financial management, preferably in

manufacturing or distribution industry. They must be well versed in the preparation and interpretation of financial and management accounts, together with detailed experience of cash and credit control, and the use of computers.

Remuneration is for discussion over £25K and the package will include a car, and other attractive benefits.

Please write or telephone for written background information and/or informal discussion to: Peter Nielsen, Grosvenor Search International Ltd, 178-202 Great Portland Street, London WIN 6JJ. Telephone: 01-631 5135. Quoting Ref. No. G528.

**Grosvenor  
International**

Search & Selection, 178-202 Great Portland Street, London WIN 6JJ. Tel: 01-631 5135.

## Tax Director -Europe, Africa & Middle East Brussels based

and implementing strategies to optimise the taxation position of local operations in the context of a US controlled international group.

This key role demands at least five years' experience in a professional environment or international corporation. An appropriate knowledge of European and US tax laws is essential, preferably backed by formal qualifications. Fluency in English is essential, and knowledge of other European languages would be an advantage.

The post carries an excellent salary and benefits package which fully reflects the importance of the job.

Please write with full personal and career history to David Leigh, Personnel Manager, Wang Laboratories Inc, 1000 Great West Road, Brentford, Middlesex, England.

**WANG**

Wang makes IT work

## FINANCIAL DIRECTOR

### City

### To £40,000 + car + share options

Our client is a newly reconstructed plc which intends to expand rapidly to become a leading supplier of financial services to private clients and small companies. The recruitment of a Financial Director for the Financial Services Division is an integral part of its expansion plans.

Reporting to the Divisional Managing Director, the Financial Director will be a member of the Divisional Board and will be responsible for establishing effective control systems, for planning and budgeting, for compliance and for company secretarial duties. The Financial Director will also personally be involved in the identification, purchase and integration of new acquisitions.

Candidates should be chartered accountants in their mid thirties and have had financial management experience in a similar environment. They should have the determination to succeed in a professional company with strong entrepreneurial leadership.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref. 2767 to G. J. Perkins, Executive Selection Division.

**Touche Ross**  
The Business Partners

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HR. Telephone: 01-353 7361

## FINANCE DIRECTOR

### c.£35,000 p.a.

At the heart of Frizzell's pre-eminence within the financial services sector lies a commitment to innovation and expansion. The success of this business strategy has been fully reflected in the rapid growth of our International Division, which is why we have this opportunity for a dynamic and ambitious Finance Director.

Your ability to identify and assess effective strategic directions for the future will be the measure of your success. And naturally ours. You will hold responsibility for all Financial Accounts other than Investment treasury and will deal with every aspect of International accounting, including re-insurance financial control.

It is essential that you can demonstrate

successful and relevant international insurance broking experience. Just as importantly, you will be expected to further develop our existing team in order to achieve the highest professional standards and performance. Success in this area will depend upon a combination of exceptional management skills and a confident style of leadership.

This position represents an ideal career move for a qualified accountant preferably in their early 30's, whose commercial flair and business philosophy matches ours. Interested candidates should write to Sylvia McGroarty, Group Personnel Manager, The Frizzell Group Limited, Frizzell House, 14/22 Elder Street, London E1 6DF.

**FRIZELL**

## FINANCIAL ACCOUNTANT

### Central London

### c.£20,000 p.a. Benefits

My clients are a leading marine mutual insurance company who, because of expansion and diversification, seek to recruit a recently qualified Chartered Accountant.

The work will be interesting and varied, and will involve a wide range of financial accounting matters including the supervision, review and preparation of sound financial and management information from computerised accounts, financial and statistical analysis; implementation of accounting and control systems for new projects; company taxation computations; liaison with offshore reinsurance subsidiaries and their investment managers.

In this changing environment, managerial ability, flexibility of approach, drive and enthusiasm are essential qualities.

This is an exciting opportunity with outstanding early promotion prospects, for an ambitious young Chartered Accountant to work in a challenging atmosphere where new business ventures are actively being pursued.

Please apply with full CV quoting JH/152 to John Hamilton, 15/16 America Square, London EC3N 2LA. Tel: 01-631 8314.

**JHA**

John Hamill Associates

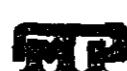
Management and Executive Consultants

## Corporate Finance £20,000-£25,000

A prestigious blue-chip merchant bank, seeks to supplement its first-class Corporate Finance Department with one, possibly two, young executives. Successful applicants would join a high profile, professional team engaged in all aspects of corporate advisory work including equity issue, merger and acquisition, management buy-out and small company work.

The bank will only consider exceptional candidates with first-class academic and professional examination records. Relevant post-qualifying experience with a top City firm of accountants or solicitors is a significant advantage.

Interested applicants should contact Mark Hartshorne on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



**Michael Page City**

International Recruitment Consultants - London Brussels New York Paris Sydney

## Financial Planning and Analysis

### Surrey or W. Essex

### to £25,000 + car

This is an opportunity for a young graduate Accountant to join the Headquarters of an international British Group and be involved in the planning and review of its business in an operational and strategic context. He or she will join a small high-calibre team which is an established source of candidates for promotion into the Controllery stream. The role is varied involving reviews, for board level input, of new product programmes, major contracts and capital projects as well as the on-going appraisal of plans and performance. There is some UK and overseas travel. Precise experience is less important than a record of achievement and the potential to move into a senior financial position with an operating subsidiary within about 2 years. Ref. 1640/FT. Send CV (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

**Phillips & Carpenter**  
Selection Consultants

## MANAGEMENT ACCOUNTANT BOOK PUBLISHING — LONDON WC

Chatto, Virago, Bodley Head and Jonathan Cape Ltd wish to recruit a qualified Accountant for a new position. The successful candidate is likely to be aged under 30 and seeking to progress a worldwide career in commerce.

He or she will need to demonstrate a sound technical background together with the ability to communicate with both accounting and creative people in the group.

An attractive salary and benefit package will be offered according to ability and experience. The position will report directly to the Group Chief Accountant, to whom applications with full CV should be addressed.

John Roberts, FCA  
CVBC SERVICES LTD  
9 Bow Street, London WC2

كتاب من الأصل

# Accountancy Appointments

الجهاز المالي



## Financial Controller - Business Planning Central London £20,000 + Car

On the path to further expansion this High Street giant is about to announce its third major acquisition. Through a policy of diversity within the retail sector it has established a secure niche from which it is poised to outpace its close competitors.

Driving the business plan of a key commercial function, the Controller will interact with senior managers and motivate a sizeable finance team to achieve demanding performance targets.

Combining your commercial awareness and technical competence you will immediately influence management decisions.

A qualified accountant aged mid-late 20's you should have clear career aspirations founded upon a sound track record within a large organisation.

For further information please contact JANE EASTON Ref: 3489.

**Alderwick  
and Peachell  
PARTNERS LTD**

Alderwick Peachell and Partners  
125 High Holborn, London, WC1V 6QA  
Tel: 01-404 3155

## Project Accounting Managers

### Berkshire based UK operations £20,000 + car European ops c.£23,000 + car

These newly created appointments are with an established computer manufacturer who has pioneered a unique processing technology, earning them an enviable reputation in the high performance computer market.

Expansion has created a demand for increased financial control and for the development of computerised systems to improve the efficiency, effectiveness and quality of financial information within the company.

Both positions are based in Berkshire with one appointment focusing on the UK operations whilst the other will concentrate on Europe, where extensive travel is envisaged.

The roles involve reviewing existing procedures and systems, recommending and implementing change, including user training and ensuring that cost effective financial and management systems are in operation throughout the organisation.

Young, qualified accountants with broad based financial and management accounting experience are sought for these positions. The ability to implement financial controls and develop computerised systems is essential. For the European operations, candidates must be prepared to travel extensively and ideally will have a working knowledge of a second European language.

**Price Waterhouse**

Salaries are negotiable and are supported by first class employment conditions including a profit sharing scheme and fully expensed car.

Please write with full CV, including details of current salary, quoting reference MCS/9001 and indicate which position is of interest, to Mark Nixon, Executive Selection Division Price Waterhouse Management Consultants Thame Court 1 Victoria Street Windsor Berkshire SL4 1HB

## BUSINESS ANALYST

Expand Your Horizons With A Leading International Oil Company

Rarely is there such a great opportunity for a professional accountant to broaden the scope of his/her career. Having gained at least five years' post qualified accounting experience with some oil industry exposure, you will be ready to take on a role that encompasses a range of exciting new challenges.

Reporting to the Director of Marketing in London, your prime function will be the preparation of vital financial forecasts and analyses utilised in corporate strategic planning. You will also be heavily involved with economic modelling, oil and gas marketing activities and new ventures analyses.

There will be strong functional links with the Accounts Department in London and the Planning Department in Houston. Indeed, the long term career path could lead in either of these two directions and very

likely overseas postings. To be a candidate you must be a graduate in a numerate discipline and a qualified accountant (ACA/ACMA), with indepth knowledge of computer based accounting systems. Communication skills and in particular the art of persuasion must be an identifiable asset to the successful candidate, in order that solutions to complex problems may be argued forcibly but tactfully.

The position carries a highly competitive salary and attractive benefits package including a company car. Relocation assistance will be provided where appropriate.

To apply please write with CV to Stephen Cole, SMCL Oil & Gas Ltd, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.

**SMCL**  
OIL & GAS RECRUITMENT

## Director of Finance and Administration

**South of London**

**£25,000 + Car**

Our client, an autonomous subsidiary of a major company, a rapidly expanding tour operator with a turnover in excess of £5 million seeks a Director of Finance and Administration.

The position supported by a department of fifteen, will assume total responsibility for Finance and Administration, together with significant involvement in the commercial evaluation of key business projects. Additionally, a major upgrading of the computerised systems will be required to facilitate modelling, and to improve the quality of MIS.

Future prospects may involve a management

buy-out with associated Equity Participation.

The successful candidate will be a Chartered Accountant, aged 30-35 with a well developed business flair, and commercial experience which must include management accounting and computerisation.

If you are interested in this position and are prepared to commit yourself to the continued success of the company then send your curriculum vitae and telephone number to Jon Anderson ACMA, Executive Division, at 39-41 Parker Street, London WC2B 5LH, quoting ref. 393.



**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

## Finance Director Designate

**London**

**c.£33,000+car**

Our client is a well known Plc, manufacturing and selling a range of electronic equipment, and is one of the leaders within its specialised market sector. Overseas turnover significantly exceeds that in the UK, and the Company is poised for rapid growth following a period of sustained investment and product development.

The current appointment arises from the promotion of the present Finance Director to the position of Group Managing Director.

The role is to provide the Board with the complete financial service needed within an internationally operating Plc. Therefore candidates must be familiar with that environment and able to handle both the important external City and banking relation-

ships as well as being technically sound in the financial accounting, taxation, treasury, management auditing and costing areas.

Candidates, probably aged in their 30's, must be qualified accountants, have worked in manufacturing and be strongly commercially orientated.

Location central London with regular UK and international travel.

Remuneration includes the benefits normal for a progressive Plc.

Please reply, with full career details, quoting reference 1222, to David Thompson, Managing Director, Bull Thompson and Associates Limited, 63 St. Martin's Lane, London WC2N 4JX, who is advising on this appointment.

**Bull  
Thompson**

CORPORATE AND RECRUITMENT CONSULTANTS

## FINANCIAL CONTROLLER

**Chester £20,000 + Profit Bonus + Executive car**

Our client is a £100m turnover company operating through 350 outlets in an exciting and competitive sector of the retail industry. With a head office in Chester, it is an autonomous subsidiary of a leading high-profile public group.

As part of an aggressive plan to seek further growth opportunities, the company has identified the need for a high calibre accountant who can bring to the executive team strong technical skills, proven management abilities and sound computer experience whilst having a 'shirt-sleeves' approach to basic accounting procedures.

Reporting to the MD, with functional responsibility to the Divisional FD, you will be heavily involved in the development of systems and staff to achieve more meaningful and responsive financial reporting. In addition to a comprehensive monthly management accounting pack completed to a strict timetable key areas for attention will be cash management, cost control and continuous business forecasting.

This is a fast-moving and challenging environment in which to work; it is important, therefore, for you to be quick-thinking, positive and enthusiastic. A major accounting qualification and recognisable commercial acumen will be key requirements for the successful candidate.

Conditions of employment are excellent and the company's proven aptitude for successful growth will create outstanding opportunities for increased responsibility and reward. Relocation will be paid where necessary to Chester, which is one of the most pleasant and historic cities in the country.

Please contact Lawrence Bennett in our Manchester office or Melinda Hughes in our Liverpool office, quoting ref. no. MS46.

Trident House,  
31-33 Dale Street,  
Liverpool L2 2HF  
Tel: 051-236 9373

**ASB**  
RECRUITMENT LIMITED

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64 Cross Street,  
Manchester M2 4JQ  
Tel: 061-834 0618

## TAX MANAGER

### POTENTIAL PARTNER

**NEWCASTLE-UPON-TYNE**

**FCAs/CAs 30-40 from £25,000 + Car**

Our client is a "top eight" firm of chartered accountants seeking a mixed corporate/personal tax manager to take responsibility for the development of the Newcastle-upon-Tyne tax practice.

Candidates (male or female) should be at manager or senior manager level in a medium or large firm of chartered accountants and have current experience of corporate and personal tax compliance, planning and one-off investigation work and tax practice development.

Current clients of the Newcastle-upon-Tyne office range from high net worth individuals, entrepreneurs, professional partnerships to substantial local subsidiaries of plc's and a major corporation.

Prospects are excellent with partnership envisaged in the short term (1-3 years) or even earlier for exceptional candidates.

For more information please contact George Ormrod B.A.(Oxon) or Martin Purrier A.C.A. on 01-836 9501 or write with your C.V. plus tax technical C.V. to Douglas Llambias Associates Limited at our London address quoting reference No. 7274.

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DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS  
TELEPHONE 01-630 5901

## FINANCIAL CONTROLLER

**Berkshire**

**Neg £16K + Car**

Salary negotiable to c£16K plus company car and benefits.

Please write for further information and application form to Alex Villiers, 3i Consultants Limited, 8 High Street, Windsor, Berks SL4 1LD or phone (0753) 857175 (24 hours), quoting ref AW61.



**3i Consultants Ltd**  
Human Resources Division

## RECENTLY QUALIFIED ACCOUNTANT

Negotiable Package Including Substantial Banking Benefits

**City**  
A leading merchant bank urgently requires a recently qualified accountant to join their specialist management accounting team.

Reporting to the managing accountant, the successful candidate will be responsible for collecting costing information from which the bank's management accounts, budgets, financial accounts and tax computations are produced. Other aspects of the position include the day to day monitoring of departmental reporting requirements, continual assessment and development of computerised accounting systems, cost analysis and control, provision of various ad hoc management information.

Successful applicants are envisaged to be 25-28 year old graduates. Chartered Accountants or equivalent would be preferred with practical experience in a large business environment and proven ability to communicate at management level. Being one of London's major merchant banks and a member of the accepting houses committee, our client can offer an established career and training programme which will serve you firmly on the road to a senior management position if you have the necessary drive and commitment. To apply, please write with a copy of your curriculum vitae to Antony Dunlop.

**ANTONY DUNLOP**  
ACCOUNTANCY RECRUITMENT CONSULTANTS  
10 JERMYN STREET LONDON SW1Y 6HP  
TEL: 01-439 6171 PICCADILLY

CHARTERED ACCOUNTANTS

**c.£17,500 - £25,000 + car**  
An experienced, recently qualified accountant or trainee looking for a new career?

With a wide variety of excellent opportunities available in small to medium-sized companies, and diversity of other blue chip companies, we can offer you the job requirements. Our service is personal, professional and completely confidential. We can offer what you've been looking for, so why not ring us today for an appointment or simply send us your CV.

Ref: CA/345

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**c.£20,000 + car**

Young, qualified and ambitious accountants with computer skills, accountancy training and Financial Services group based in the City. Part of the work will involve audit, financial investigations and acquisitions with certain amount of overseas travel.

Ref: AT/240

ACCOUNTANCY ASSOCIATES LIMITED

temp./perm. recruitment consultants

5 VIGO STREET LONDON W1X 1AH TEL: 01-439 3387/8/9

## THE Honourable Society of Lincoln's Inn ACCOUNTANT

A vacancy will occur at the end of June for the Accountant to the Society, responsible to the Chief Administrator for all accounting aspects of administering the Society and its property, again from the initial preparation of departmental accounts.

Applicants should have working experience of preparation of budgets, cash flow forecasts, annual accounts and tax returns and claims, and some knowledge of computerised accounting systems. Salary circa £20K. Pension provision negotiable. Generous holidays.

Further information and a job specification can be obtained from:

The Under Treasurer,  
The Honourable Society of Lincoln's Inn,  
London WC2A 3TL

## Accountancy Appointments

# Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

## Financial Director

### Stationery, Office Equipment Distribution

Sussex

c. £20,000 +, Bonus, Car

Sandhurst Marketing is a newly acquired subsidiary of the Total Group and represents a significant diversification by this internationally renowned organisation. A Financial Director is now required to consolidate the present position of the business by completing the introduction of fully integrated systems for its control; to provide the financial interface with the Group centre; and to contribute fully at Board level to the profitable development of the company. Turnover has grown from £3m to £30m in eight years by organic growth and by acquisition, and this trend will continue as the company justifies its position at the hub of a new vibrant division. To fill this key role we require a vastly experienced and practical qualified accountant, aged 35-45, preferably with a background in multi-product sales and distribution supported by computer-based order entry systems. The fringe benefits are excellent and the bonus potential, which is geared to profitability, is meaningful.

R.D. Howgate, Ref: M11003/FT. Male or female candidates should telephone in confidence for a Personal History Form 061-832 3500, Hoggett Bowers plc, St. John's Court, 78 Gartside Street, MANCHESTER, M3 3EL.

## Financial Controller

c. £20,000

Our client has an outstanding career opportunity immediately available for ambitious, self-assertive problem solver early in his/her career.

Reporting to the Financial Director, you will direct the entire accounts function including preparation of financial accounts, budgets and monthly management accounts. Additionally, you will review and control the accounting and computer systems.

Successful candidate will be ACA/ACCA or CIMA qualified. Experience within a manufacturing environment involving computerised order/sales, stock control and accounting system preferred. Good knowledge of standard and job costing desirable. Experience with import/export and credit control a definite plus.

This rapidly growing, worldwide leader within its industry offers excellent prospects for career advancement.

A generous salary is coupled with a contributory pension plan and life assurance schemes. Relocation expenses will be reimbursed where appropriate.

If interested call Colin Britten on (01) 437 2615. Alternatively send your C.V. to him at Templeton Eliot, 103A Oxford St., London W1R 1TE.

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ADVERTISING

## RETAIL FASHION INDUSTRY

### FINANCIAL & MANAGEMENT ACCOUNTANT (Based in London area)

Package c.£20,000

This exciting position offers an outstanding opportunity to someone with flair, drive, vision and commitment to develop in a fast moving fashion oriented environment. Our client is a young, high profile company with substantial institutional backing and which is currently in the course of developing a chain of own and franchised retail outlets in prime high street locations. The successful candidate will be in their late twenties or early thirties and will be a qualified accountant with at least one year's post qualification experience. You will need to have a sound knowledge of the development of computerised systems as well as of management reporting in a commercial environment. In addition to the excellent salary package on offer, this position will provide the successful candidate with the prospect of moving to a Board appointment within two years.

Please reply enclosing detailed curriculum vitae to:

**MOORES  
&  
ROWLAND**

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

David Enser,  
50 St. Andrew Street,  
Hertford,  
Herts. SG14 1JA

**ASSISTANT COMPANY SECRETARY**  
Watson Ward Albert Varnell, a large and expanding Direct Marketing Agency group with a turnover of £25 million, wish to appoint a qualified Chartered Secretary. Responsibilities will include the full range of secretarial matters for the Company and six trading subsidiaries, preparation of agendas and minutes of Board Meetings and insurances. He or she will also be responsible for personnel and pensions administration. Candidates should be original thinkers with a confident personality and in-depth knowledge of statutory and legal matters. It is unlikely that anyone under the age of 28 will have the required experience to fill this position. Salary will be up to £22,000 according to age and experience. Benefits include a car, contributory pension scheme and private medical insurance. Career development prospects are potentially excellent.

Apply in writing to:  
Brian Curran  
WWAV Ltd, 31 St Peterburgh Place  
London W2 4LA

### Appointments Wanted

### FINANCIAL EXECUTIVE

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DYNAMIC AND  
CHALLENGING POSITION  
Write Box A0473  
Financial Times, 10 Cannon St  
London EC4P 4BY

## Group Finance Director ...with entrepreneurial flair

c.£25,000 + share incentive + car

Manchester

Privately owned, our client's business was formed over fifty years ago. Operating from several UK locations, it is now one of the leaders in its field of national merchandising. From a £2m turnover in 1976 to £25m today, it has firm expectations of £50m and a listing by 1990. Growth in profitability is equally impressive.

This rapid expansion has generated the need to strengthen the Board by appointing an individual, male or female, with overall responsibility for accounting, computing, treasury and management information matters. Of equal importance will be your role in working closely with other senior executives on the further development of the Group, giving you the opportunity to fully demonstrate your general business acumen.

Naturally this crucial appointment demands a qualified accountant. Probably aged 30/40, you will ideally be educated to degree level. You must

be able to show significant involvement in the management of an organization which operates in a fast-moving commercial environment. Previous experience of the development of computerised accounting systems would be advantageous.

In addition to a challenging and remunerative career, the company offers a comprehensive benefits package, including relocation assistance where appropriate.

To find out more contact Bill Cogle on 061-834 4191 (office) or 0483 641529 (evenings after 7 pm); or write to him at Austin Knight Selection, Ref. P288, 35 Peter Street, Manchester M2 5GD.

**Austin  
Knight  
Selection**

## Financial Planning Manager

### A strategic role in management for a leading manufacturer

Few organisations can boast the range of interests our client has established in commercial and consumer high precision goods. They are an internationally renowned manufacturer with a thriving UK market, generated through the exceptional quality of their products.

As Financial Planning Manager you will perform a key role in ensuring that targets and company budgetary objectives are met. Primarily this will consist of co-ordinating both the collation and presentation of financial plans including monitoring actual sales performance.

You will also be closely involved in identifying long term cash objectives, capital expenditures and taxation computations spanning the whole of the company's activities. It is in every sense a

highly visible, management position, demanding the ability to motivate other management and staff.

Only Qualified Accountants of the highest calibre, with an excellent track record in a role of similar capacity will be considered for this post, which demands flexibility, authority and a high level of personal motivation.

For those with the required background, a highly competitive salary and benefits package including company car, will be offered.

Applications, received in confidence, should be sent in the first instance to Shelagh Stephenson at Moxon, Dolphin & Kerby Limited, 178-202 Great Portland Street, London WIN 6JU. Please quote reference FT/4480.

**MOXON · DOLPHIN · KERBY**  
EXECUTIVE SEARCH & SELECTION

## International Appointments

# Chief Actuary Australia

### Substantial Life & Investment Group Package A\$175,000 Inc Profit Share

This position represents one of the most challenging senior actuarial appointments to be made in Australia in 1987. The successful incumbent will become an integral part of a new and dynamic management team of a life and investment group, which already has a reputation for innovation and profitability. Premium income has quadrupled in the past six months under this new management and the parent company with A\$1BN of funds under management has a "blue chip" profile in Australia.

Leading a team of some thirty people, as Head of the Finance Division, this position will be responsible for the actuarial and financial operations of the company.

Candidates must be qualified Actuaries and should be able to demonstrate a successful and impressive career record to date, gained with an insurance group, consulting organisation, the reinsurance area or another related field. For a commercially and marketing orientated individual, this position not only represents an excellent challenge in itself, but could clearly provide a stepping stone to general management.

The position is based in Sydney, a sophisticated city of four million people with an idyllic climate and a family lifestyle that is envied throughout the world. Reasonable relocation expenses will of course be met for the successful candidate.

For further information, in strict confidence, please forward a comprehensive resume to Andrew Banks, quoting Ref. No. 295/72. Initial enquiries can be made by telephoning Sydney 61-2-251 1022.

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**Morgan  
& Banks** Pty  
Ltd  
Member NAPC  
Executive Selection and Search  
Level 3, 1 York St. Sydney 2000, Telephone 251 1022

## GROUP COMPANY SECRETARY, BRUSSELS

We are an International and diversified Company with offices in five Countries and with a Corporate Group Headquarters in Brussels. We now require a qualified Company Secretary aged 35-42 with corporate experience to be based in Brussels to coordinate the regulatory and statutory matters relating to the Companies within the Group. Versatility is an essential attribute. An excellent package will be tailored to the right individual.

Reply in complete confidence to Box A0462  
Financial Times, 10 Cannon Street, London EC4P 4BY

## YOUNG FINANCE DIRECTOR MANUFACTURING

South East Essex

£20,000 + car

Our client is a fairly small but highly ambitious and successful engineering and manufacturing organisation.

Owing to expansion, a young finance director is now sought to take on accounting and commercial responsibilities for one of our client's key subsidiary companies. There will also be a requirement to be a senior member of the Holding Company accounts team; the work will have considerable variety and be highly demanding.

Preferred applicants will be in their mid to late twenties, and be chartered or certified accountants with around two years' post qualification experience gained in a firm of accountants. Clients must have included a number of manufacturing or engineering based organisations. In addition, recent experience of corporate tax matters is essential.

This is a challenging post with clear career development opportunities. In addition to salary there is a generous benefits package.

Please write, in confidence, to Michael King enclosing a curriculum vitae and quoting reference P1447/P to Ernst & Whinney Management Consultants, Beech House, 1 Lambeth Palace Road, London SE1 7EU.

**Ernst & Whinney**



**CENTRAL BLOOD  
LABORATORIES  
AUTHORITY**

## DIRECTOR FINANCE AND ADMINISTRATION ELSTREE, HERTS

c. £30,000

Applicants are invited for a new post with this Special Health Authority. The Central Blood Laboratories Authority (CBLA) was established in 1962 to oversee the manufacture of blood products and associated reagents and to carry out related marketing and research. The CBLA primarily supplies the National Health Service, but expansion into wider fields is envisaged.

Some 400 staff are employed and revenue is planned to reach £50 million p.a. in the near term. The organisation has reached a milestone in its commercial development with the impending commissioning of an advanced production unit. The Authority now seeks a forceful Director of Finance and Administration who will be responsible to the Chief Executive for financial and administrative affairs including strategic planning.

Candidates must be qualified accountants with relevant commercial experience and be capable of effecting change and improving performance. The preferred age range is 30-40.

The appointment will be made on a fixed term renewable contract subject to negotiation.

Please send full personal and career details in confidence to the Chief Executive, Central-Blood Laboratories Authority, The Crest, Dagger Lane, Elstree, Herts WD6 3AU.

## Senior Accountant Systems

South London  
c. £22,000 + car + benefits

Our client is a market leader in UK retailing with a sizeable programme of investment in the most advanced computerised systems.

They seek an exceptional individual to head a small, professional team which will take the Accounting Systems to the next stages of development including implementation of advanced software packages and operational support.

A qualified accountant around 30, you must have spent part of your career to date involved in Systems Analysis and design - preferably within an IBM environment.

Our client offers an extensive benefits package which includes profit share, share option scheme and staff discount after qualifying periods. The scope of personal and professional growth is excellent.

For a full job description, please write to George Wakely at John Courts & Partners Ltd, Selection Consultants, 104 Marylebone Lane, London W1M 8PU, demonstrating clearly how your experience, analysis and design - preferably within an IBM environment.

Our client offers an extensive benefits package which includes profit share, share option scheme and staff discount after qualifying periods. The scope of personal and professional growth is excellent.

**J.C.P.**  
Management  
Selection and  
Search  
London, Milton Keynes, Northwich

مكتاب التحمل

## THE ARTS

## Exhibition/David Piper

## The importance of being framed

The systematic study of picture frames has been marked since 1980 by two important exhibitions, in Amsterdam and in Chicago. The first exhibition in Britain, *Designs for English Picture Frames*, has now been staged by one of the leading frame makers, Arnold Wiggins and Sons, in the Morton Morris Galleries in Bury St. Edmunds (until 10 April), organised by David Piper. It rewards close inspection, not only as survey and documentary illustration of the changing fashions in the framing of pictures from the late 17th century on, but for the often exquisitely craftsmanship represented, whether in the designers' proposals, elegantly presented for the client or craftsman's working drawings sometimes scribbled across with technical instructions, prices and so on, or patterns of mouldings worthy of being framed themselves and today often done so by collectors.

The verb "to frame" can be appreciative or pejorative. Thus, happily, one may say, "I have framed my picture," set it off, so to speak, "as have been framed" is thought something quite other, meaning "I have been set up," described. A frame can of course enhance and "become" a painting just as the right dress can enhance feminine beauty. On the other hand, a frame can deceive—and the finer it is the more deceitful it may be—in distracting critical attention from inherent weaknesses in the painting it contains. Very early in my curatorial training I was taught that, whenever possible, a painting on offer should be taken out of its frame, and inspected propped against an easel (preferably in sunlight) as it were naked. Purists might insist that first of all the back of the canvas, rather than the front, be scrutinised.

Religious ritual conditioned early frames, altarpieces ranging from grand multiple projects to small diptychs for private devotions. In these the gold of the frames might be virtually continuous with the gold background of the actual painting, against which, as if a heavenly eternity, were set the stylised divine or human figures. As paintings became domesticated, as furniture for walls at home, one of the basic functions of the frame—to establish the painting's identity, its separate existence apart from the mundane traffic of everyday life—became also liable to conflict with the need for its style to conform to the overall style of a room's decoration.

In England, Tudor or early Stuart frames—black with a minimum of modelling—were separate from their makers' work, their separateness emphasised perhaps mainly by a couple of gilt fillets. By mid-17th century, more elaborate settings were available. One, a favorite type, known as the "Sunderland" frame, has the surface, gilt or often silvered, scalloped in low relief into an auricular rhythm. A long gallery hung entirely with these frames, as at Hardwick Hall or Althorp, complementing the baroque swirls of drapery and dower of flesh in Van Dyckian or (especially) Lelyesque portraits, ripples from one end to the other.

The scalloping of such frames contradicts the rectangular geometry of the shapes of many carvings, which is reflected in 18th-century fashion in more palladian or neo-classic settings. Indeed, before the end of the 17th century, in a house like Dyrham for example, and then of course in the work of Kent and Celia Campbell, the dominance of the architect as interior designer prevails, picture frames echoing mouldings of door-frames and cornices. Then the articulation of an interior demanding picture frames can involve the commissioning of paintings to fit the frames rather than vice versa. The painting, as so often in Adam interiors, becomes primarily our own element in the composite decor.

There were, though, always alternatives available for the original paintings in them have been borrowed to supplement

the loans of drawings. An astonishing survival, from as late as 1821, encloses the portrait of James Wyndham of Oxford, gunmaker and doubtless carved by himself, features in high relief an armory of the implements of his calling—squares, compasses, folding rules and so on. Interestingly, this parallels one of the earliest designs in the show, from Chatsworth, by Samuel Watson about 1700. The National Portrait Gallery has lent its portrait by Opie of Mrs Delany, that admirable old lady (almost the Grandmama Moses of her day) who in her seventies took to making cut-out coloured paper collages ("mosaics"), she called them, flowers and botanical objects, which took greatly the fancy of George III. Gervase Jackson, in his admirable introduction to the very useful catalogue, says

that the portrait's frame is the original designed for it by no less than the engraver Walpole. That is almost but not quite accurate. When the portrait came to the Gallery in 1986, the frame was not quite complete. Walpole had designed, celebrating Mrs Delany's accomplishments, trophies at top and bottom of the frame. The Gallery only came to realise the former was missing much later, discovering that Walpole's design survived. The existing intricate and elegant knot-tassel squares, compasses, folding

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Mrs. Delany, by John Opie

## Geordie Gentleman/Playhouse, Newcastle

B. A. Young

John Bowen has not had much difficulty in adapting Molière's *Le Bourgeois Gentilhomme* to a Northumbrian ambience, for the situations need only a change of words, not of action. G. G. Jordan, père Jourdain, has his dance lessons from a punk group who all claim to be Etonian Viscounts

and his riding lessons on a pneumatic toy horse. His neighbour, Lord Lovett, bleeds poor G.G., for every available thousand, his triumph coming when the director, John Blackmore, G.G. is played by a popular local stand-up comedian, Bobby Pattinson whose flamboyant gestures and familiar voice suggest that he would be as happy without the rest of the company. Of these, I mostly liked the ladies, Elizabeth Ashton as G.G.'s determinedly common wife and Denise Welch and Lindsay Redman as his daughters. Miss Redman only dances but never speaks—very prettily in the current way, but no kind of example to her snobbish father.

The pop trio make the usual excessive noises and sing a pretty number called "Licensed Hands" that is used as a chorus to bring down the final curtain, as it were, there being no curtain at this theatre. Peter Rankin's Lovett should ask designer Claire Lyth to give him some less vulgar clothes, for inside him is a reasonable shoot of the upper classes. The set is the kind of set Molière always has in today's English theatres—a vast, colourful hall with numerous entrances including a vast glass door upstairs, leading to a garden.

# FINANCIAL TIMES

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Thursday March 26 1987

## Paris group power games

**THE CONCERTED** intervention which stabilised the dollar in the world currency market yesterday was the first open demonstration of the Paris accord in action. Simultaneous buying in New York, Frankfurt, Tokyo and London (within the limitations of time zones) was sufficiently unusual to stop speculation in its tracks. The markets again demonstrated that they are in no mood at all to test the new currency limits in any aggressive way; they simply want to know where they are.

As long as this mood persists, traders in goods as well as those in the financial markets can look forward to a relatively peaceful interval—but can it persist for any length of time? That depends on the answers to three partially interlinked questions, all of them difficult. First, has the dollar yet declined far enough to encourage the massive adjustment which is needed? If it has declined far enough, or when it does, can politicians and markets muster the patience to sit out the long interval before the actual adjustment is achieved? And can the Paris agreement itself survive the long gap before the promises to co-ordinate policy begin to be fulfilled?

### Greater doubt

The question of an appropriate value for the dollar now divides economists sharply, but the majority still believe that it has a bit further to go. The markets, which tend to watch the current trade figures, have no doubt of it, which is why it is always the bottom end of the range which is tested.

Economists have to try to forecast future balances, and judge how readily a persistent but narrowing deficit could be financed in the markets, greater doubt is cast on the US Administration's understanding at the moment. Congress is less so.

For as long as this stand-off persists, the Americans are likely to persist with the reminders they have been conveying through the currency markets, flirting with the lower Paris limits and so ensuring that hard-pressed exporters in those countries will keep up strong pressure on their governments. It is at best a rather nerve-wracking prospect.

## A warning from King Fahd

**FOR ALL** the ceremonial trapplings of his first state visit to Britain this week, King Fahd of Saudi Arabia is carrying an important political message for Mrs Margaret Thatcher.

It does not concern Syria, though the consensus-minded Saudi monarch would probably not be displeased to see some reprimand between London and Damascus following their diplomatic breach last year. Nor does it focus directly on the Lebanon, though Saudi Arabia and Britain do have some Beirut hostage experience to share.

Rather, the King has been attempting to address attention once again to the intractable conflict at the root of the Middle East's problems—that between Israel and the Arab world. Neither the familiarity of what he has to say, nor the apolitical countries with which he says it, should tempt the British Government to give it any less weight.

### Commercial partner

There can be no doubting the importance which both governments attach to maintaining the closest possible relations whatever the occasions, signs of mutual incomprehension between the peoples of Saudi Arabia and Britain. There was genuine warmth in the tribute paid by the Queen on Tuesday night to King Fahd's Middle East diplomacy, and in particular to the peace plan bearing his name which was adopted by the Arab summit in Fez in 1982. This was the Arab world's first implicit recognition of the right of all states in the region, including Israel, to exist in peace behind their pre-1967 borders.

Saudi Arabia is also a commercial partner of considerable importance for Britain, especially since the 1985 deal under which the Saudis are buying \$5bn worth of Tornado aircraft and other equipment.

Yet despite the intimacy on display this week, a warning note is also being sounded. The King is out to remind Britain—and through it the US—that the ultimate fate of Western interests in the region as a whole will most probably depend on a resolution of the Palestine dispute. The message takes on additional urgency at a time of almost total stalemate in the Middle East peace process, and in view of the threat posed to western-oriented regimes by the radical rulers of Iran.

**M**AKE OR BREAK time is approaching for Airbus Industrie. The four-nation European airline consortium has struggled for two decades to stake out a permanent presence in the skies against the might of Boeing and McDonnell Douglas of the US.

Now it is straining to climb at last to cruising altitude at a time when the risks of a crash have never seemed greater.

Governments in Bonn, Paris and London are being called upon to put up \$4bn in taxpayers' money to support the planned new generation of A330 and A340 airliners. As an exercise in the revision of state-backed international risk capital, it is unlikely to be matched by any other single industrial project this century. Airbus hopes to launch the programme formally in mid-April.

The forces of industrial logic, political expediency and financial rectitude are pulling Airbus's paymasters in different directions.

"It's a web of intersecting interests," says a senior German Economic Ministry official. Before freeing funds to finance the aircraft, governments want to see firm airline orders for the A330/340.

But at the same time, "There can't be firm orders until they launch the plane. It's the chicken and the egg," says Mr Bernard Friend, finance director of British Aerospace, which on Tuesday attacked as "totally inadequate" the British Government's response to its request for £750m in launch aid for the programme.

McDonnell Douglas's latest offer of wideranging co-operation with Airbus, revealed yesterday, has deepened the plot.

Airbus and McDonnell Douglas are at present slogging it out for second and third place in the world airline stakes, well behind the dominant Boeing. They are offering two long-haul aircraft for the 1990s—the MD-11, derived from the long-serving DC-10, and the A340, both still largely on the drawing board—which will compete in the same relatively cramped market sector.

For the time being these threats can certainly be contained while increasing diplomatic pressure (backed by the implicit threat of trade curbs) is brought to bear on the new surplus countries. At the same time, however, progress in changing macro-policy in Japan and Germany remains almost imperceptible; and while the US Administration appears patiently understanding at the moment, Congress is less so.

Since negotiations with Airbus broke down last September, McDonnell Douglas has again put forward ideas for pooling forces in recent talks with government and industry representatives from the three leading Airbus partners. "It's the intelligent thing to do," says Mr Jim Worsham, chief executive of Douglas Aircraft, McDonnell Douglas's civil aviation arm, who says he has detected "some considerable interest from companies and governments" in Europe.

Mr Worsham has put forward the idea of collaborating over technology, production and marketing across a range of aircraft types from jets of below 150 seats up to jumbos which could compete head-on with the Boeing 747.

Such co-operation is thought by senior officials in London and Bonn—but also by some within Airbus Industrie itself—to provide the best chance of taking Boeing on.

### Volcker's aide quits Fed

Steven Roberts has stuck closer than most to the 6 feet 7 inches frame of Paul Volcker, chairman of the US Federal Reserve. Now, three years after becoming Volcker's chief assistant at the Fed, Roberts, 42, is joining Peat Marwick's Washington office as a partner in the accounting firm.

Washington pundits, speculating on whether President Reagan will reappoint Volcker for a third term, detected a small straw in the wind on Tuesday as Roberts spent his last day at the Fed. But their "No Roberts, No Volcker" theory does not appear to stand up.

There are no clues to be gleaned from his departure, says Roberts. He struck a gentleman's agreement with Volcker in 1983, setting a minimum stay at the Fed.

Over the past three years, Roberts has been Volcker's eyes and ears on Capitol Hill, a former chief economist to the Senate Banking Committee, chairing the now, by Senator William Proxmire, Roberts had an intimate knowledge of the legislative process and the lawmakers themselves. He

counts among his successes the passage of two bills in the House Banking Committee which bore Volcker's imprint, and which broke the log-jam on interstate banking. Roberts was instrumental, too, in expressing and executing Fed monetary policy.

He compares himself to a quarterback in American football who just takes the coach's orders and does not go for individual plays—*sic!* Paul Simms of the New York Giants rather than a Jim McMahon of the Chicago Bears.

But this underestimates his talents as seen by Peat Marwick, one of the top US accounting firms. Roberts will be responsible for the firm's regulatory consulting practice.

Peat Marwick has more banking and savings and loans clients than other firms. With a new banking bill edging through

Senate Proxmire's committee

and regulatory issues again under debate, Roberts will have a central role to play.

**Race-course**

Ten weeks before the race at Epsom, the owners of some of the horses entered in the 1987 Epsom Derby showed little optimism at the sponsor's lunch in London yesterday.

The Aga Khan, who won last year with Shaharastani, admitted he was not so hopeful this time. The bookmakers seem to agree. None of his 10 entries is rated better than 50 to 1.

Robert Sangster, with six entries, suggested it would "not be my year."

If sheer weight of numbers is anything to go by, the Maktoum family should have the odds on its side. Sheikh Mohammed has 22 entries, including the current

"It's executive stress—I'd resign from the Health Education Council if I were you."

### Men and Matters

than 3 per cent in the new company.

The volatile Solomon has only been in the private sector for two years. Like the Japanese he has been factious across the negotiation table, he used to be a civil servant. From 1980 to 1984 he had a key part in formulating the UK's policy on telecommunications deregulation as an under secretary at the DTI.

He gained a reputation there for immense energy combined with the ability to spark off bright—and occasionally impractical—new ideas. Cable and Wireless, privatised in 1981, has given full rein to this imaginative but unorthodox approach.

He compares himself to a quarterback in American football who just takes the coach's orders and does not go for individual plays—*sic!* Paul Simms of the New York Giants rather than a Jim McMahon of the Chicago Bears.

A quarter share of the winnings will be worth picking up. At the moment, it looks as if the total purse for the race will be more than £450,000, of which the winning owner will take around £200,000.

### Solomon's seat

Jonathan Solomon's uphill struggle to win a significant role for Cable and Wireless in the Japanese market has won the most public endorsement possible back home in the UK. He has been appointed to the board

or the Court of Directors as C&W still insists on calling it as the executive responsible for corporate strategy.

Solomon, 42, has shouldered the main burden of the negotiations with the Japanese over the last 12 months, as the UK international telephone service group tried to grasp a key role for itself in Japan's proposed new international telephone service.

Although the group has just suffered a serious rebuff to its plans, it looks as though he will have plenty more negotiating to do. C&W insists that it is not accepting the Japanese proposal to dilute its stake to no more

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reached until 1993-94, says Mr Lagorce—although it could come earlier, at around 1988, if production rates are speeded up.

British Aerospace is mounting a campaign to overcome reluctance from the British Government to put up the £750m BAe says it needs to finance development and initial production of the A-330/340. In practice, BAe seems unlikely to get much more than half that amount.

BAe's Mr Friend says "aerospace is not the industry to choose" if Britain wants only to support industries making short-term profits.

He adds that BAe, which has already £1bn of its own money tied up in civil aviation projects, would find it impossible to finance participation in the A-330/340 without substantial government support. "We are not going to be a Rolls-Royce 1971," referring to the bankruptcy of the British engine company after its disastrous involvement with Lockheed.

The project for the A-330 and A-340—which will have common wings, fuselage and electronics systems—has been strongly influenced by the current US campaign against allegedly unfair Airbus subsidies.

Somewhat belatedly, Washington now appears to realise that US protests about Airbus competition have ended up strengthening European solidarity.

The visit to Europe of two top-ranking US officials in February, to protest against subsidies received a general rebuke from London, Bonn and Paris and appears to have been a major tactical error.

Mr Geoffrey Pattie, the UK minister responsible for aerospace generally in favour of links with McDonnell Douglas, raised the hackles of the uniservice. He was later said by US officials to have been "concerned and insuring" in securing US support for Boeing and McDonnell Douglas through military orders.

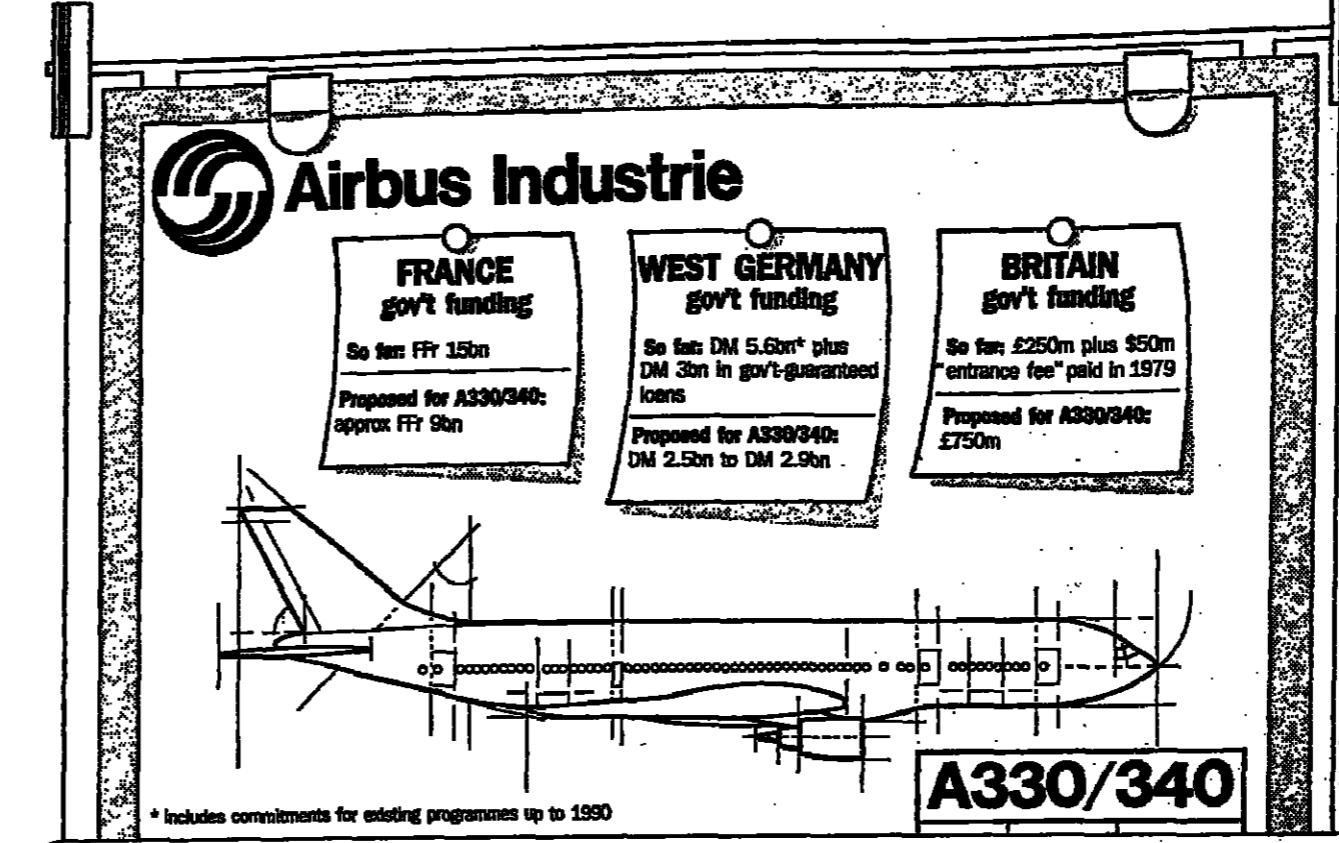
One official close to Douglas commutes: "It was a complete bloody shambles. Two so-called diplomats came over and dropped bricks everywhere and Europe suddenly united around the A-330/340."

The market will be the final arbiter for the Airbus ventures. Even the French Government, most closely wedded to keeping the A-330 and A-340 as a single project, which opposed all along the line of agreeing to McDonald Douglas's suggestion last year of abandoning the A-340, says that the new programme will not be launched unless there is proof of economic viability.

That point has not yet been reached. At a board meeting in Toulouse a fortnight ago, Airbus announced it had commitments for 104 aircraft from nine largely unnamed airlines. Only one—West Germany's Lufthansa—has yet lodged a firm order.

Officials at the Bonn Economics Ministry say that, on the face of it, Airbus Industrie appears to have more than enough commitments to go ahead with the A-330/340. Then they list the very real impediments, ranging from the hesitancy in the UK to doubts over the new International Superstar engine planned to power the A-340 and the need to decide a new capital structure for Deutsche Airbus, which are still holding up a firm decision.

The next few weeks should show whether all the factors come together in Airbus's favour—or whether there are still some surprises in store.



## Up on a wing and a prayer for cash

By David Marsh in Bonn

Bosch, with its large spread of aircraft, is able to finance losses in cyclically weak sectors of the market by big profits on heavy-selling aircraft in areas such as the 747 where it has virtually a monopoly.

In order to survive, Airbus's most fervent supporters have always argued that it would need a family of airliners covering

Profits appear only after a generation—giving a huge advantage to Boeing whose sales of well over 5,000 jet airliners dwarf Airbus's tally of around 700.

"There is no other way but to enlarge the range of products," says Mr Michael Lagorce, director of civil aviation programme at the French Transport Ministry. "When we launched Airbus Industrie, we knew it would take 30 or 40 years."

Airbus argues that unless steps are taken now to go to a full "family" investment in its previous aircraft—the wide-body A-300 and A-310 and the A-320—may prove to have been wasted. "It's the best way of exploiting the investment already made," says Mr Robert Whitfield, Airbus Industrie's senior vice-president in charge of the programme.

The problem is that the European Government, which has already put more than £50m into Airbus over its 17 years of operation, are being asked to increase its stakes at a uniquely difficult time.

The airline business has

uniquely long lead times.

Aircraft can take five years to

develop, are produced over 15

years and then remain in ser-

vice for 20.

Because of the cruel logic

of the so-called "learning

curve" in aircraft production

—under which the first aircraft

in the series can cost four times

as much to build as the 250th

—early aircraft are produced

and sold at a large loss.

In view of the risks attached,

the debate going on within the

UK Government, and to some

extent in Bonn too, is whether

the recourse to taxpayers' funds

could be made smaller, and the

problem of getting a return on

the investment.

But even the A-330 will not

make a return on invested funds

until about 400 aircraft have

been delivered and paid for.

This point is not likely to be

reached until 1993-94, says Mr Lagorce—although it could come earlier, at around 1988, if production rates are speeded up.

British Aerospace is mounting a campaign to overcome reluctance from the British Government to put up the £750m BAe says it needs to finance development and initial production of the A-330/340. In practice, BAe seems unlikely to get much more than half that amount.

BAe's Mr Friend says "aerospace is not the industry to choose" if Britain wants only to support industries making short-term profits.

He adds that BAe, which has

READERS may have noticed a recurrent theme that, so far from being obsessed with markets and prices the Thatcher Government does not understand their operations in key areas, and that some key policies distort market forces rather than make intelligent use of them.

A dramatic example was presented by Matthew Parris in last Sunday's television programme *Weekend World*. This concerned a young man, Bill Morris, who moved from Hull to Shepherds Bush, London, a year ago because he could not face the prospect of years on the dole. He first worked as a barman, and has now found employment as a bus conductor.

But he has to "lodge in a room at a workmate's, having no home of his own; and his wife and family still in Hull. He cannot afford to buy a house or find rented accommodation within his means. Next time he hitch-hikes home, it may be for good.

Some of the blame can be placed on rent controls which have reduced the supply of privately rented accommodation from 90 per cent of all homes before the Second World War to around 10 per cent today. (Council housing reached a peak of 32 per cent in 1978, down from which it has since fallen to about 27 per cent.)

Alas, there is not the slightest sign of realistic policies for phasing out rent control. The Cabinet turned down the idea of freeing new tenancies a couple of years ago, even though existing tenants would be assured of full security at "fair rents," and decontrol would thus be gradual. John Patten, the Housing Minister, was also very hesitant about the chances of such a measure in the next Conservative manifesto, on the same *Weekend World* programme.

The problem with more ambitious rent decontrol is that it would only increase the supply of rented housing if it were expected to fail. Political unpopularity arises because mere decontrol does leave existing tenants worse off. A scheme that could overcome opposition would have to avoid the distributional changes, and yield benefits quickly and preferably in marketable form.

A plan for doing this, which I suggested in the late 1970s, has lately been revised and developed by another author, Martin Ricketts (Letting Leases, Centre for Policy Studies, 1986). This is that rights to rent-controlled property should be fully specified and then made tradable. Ricketts suggests that the property rights should generally be for five to 10 years, confined to unfurnished accommodation and to tenants who have been in occupation for a minimum period. For council

prices in most of Britain, where they are close to the historical relationship of three times average earnings. But in the south-east where the ratio has always been high, it has moved further up, nearly to 4.5.

The economist Jim Muellbauer, in some papers available at Nuffield College, Oxford, has made a more sophisticated estimate of the "cost in terms of wage income" of the differences between the price of houses in the south-east and elsewhere. In contrast to the Bank of England's estimates, this measure of relative house prices now exceeds even the peak of 1972-73 before the collapse of the Heath-Barber boom and the secondary bank crisis. Another vulnerable aspect is that land now represents about 40 per cent of house prices in the south-east compared with earlier norms of 20 per cent.

There is no need to predict a crash along the lines of 1974. The rise in the cost of moving is rising enough without it. For the high cost of mobility increases the amount of unemployment to be found at a given level of labour demand as shown by vacancies. This puts a floor under the level of unemployment which can be achieved without an inflationary take-off.

The immediate effect is that it is sometimes difficult to recruit new workers and thus to fulfil the very encouraging order books held by the Confederation of British Industry. Comparative surveys suggest greater skill shortages in Britain than West Germany despite a higher rate of unemployment in Britain. The eventual effect is an increase in nominal and real wages, which is likely to be the trigger for the next economic downturn.

Another implication is that the benefits of localised pay bargaining, for which ministers intermittently call, can be offset

aggregating imputed rents with other incomes in the income tax system and perhaps also by an exemption limit.

The higher taxes paid on more expensive properties would increase incentives to rent them out and thus facilitate the revival of the rental sector. There would be incentives for a more efficient utilisation of the housing stock with fewer dwellings standing empty.

The progressive nature of the new tax would bring about a relative reduction in the price of the cheaper properties bought by first-time buyers.

Prices in the south-east would diverge less from house prices elsewhere. This would not only help workers to move, but would also reduce the concerns of managers who now fear that if they take post outside London, they might forego gains and face capital losses if they eventually move back.

Another thought is that a small entrepreneur might be more inclined to plough back £100,000 into his business rather than move up the housing market, which he would attempt to do today.

In the absence of a reform on Muellbauer lines, we are likely to see pressure for much larger parallel subsidies for approved landlords building homes to rent on Assured Tenancy lines. The goal of lower tax rates and fewer exemptions would thus become even more remote; and demand for accommodation and land would be artificially boosted in an overcrowded corner of an overcrowded island.

T. S. Eliot was thinking of much deeper truths than any in the housing market when he remarked: "Human kind can hardly wait for much reality." But it applies here.

As I fear that no political party will move to tax house values immediately I would still want to press two very important compromise reforms. The first would be Frank Field's idea of putting a ceiling on the revenue cost of mortgage interest relief and the second would neatly divide the opposition and give the Tories another majority government.

There would be nothing more to be said about the larger demands for the Alliance, larger up towards the 30 per cent

— it might leave the Conservatives as the largest party, but oblige the same system for households: a national tax at nationally determined rates "on the imputed value of rent based on the market value of private dwellings." This would replace domestic rates as a source of local authority income and could perhaps also raise additional revenue.

The tax on imputed rents would be made progressive by lies.

## Lombard Protecting her revolution

By Joe Rogaly

AS THE Alliance moves ahead in the opinion polls the old debate about proportional representation follows a few steps behind. Do not dismiss it out of hand; it could become very important indeed. The reason why is easily explained, although the explanation often given is that the Left, through its ill-informed supporters, has a quite different and far milder man would lead the party and the council. We would then be able to see just how irreversible the Thatcher revolution has become.

There is no doubt that some form of proportional representation would put a stop to this. There is no majority for unilateral disarmament. There is a majority against a return to the imperialist抱 of power in which the trade unions had the upper hand. The Labour Left attitudes to the police, council housing, public expenditure, and many other major issues are all without majority support. There could be no Labour victory under proportional representation and no Livingstone-style coup under any conceivable coalition. None of the seriously socialist policies would stand a chance.

For defenders of Mrs Thatcher there is unfortunately no office. Her revolution could not have taken place under a "fair" electoral system either. The Conservatives did not command anything like half the votes, let alone a majority, in 1979 and 1983; nor would they do so today. They would be forced to do business with the compromise with the Alliance leaders. We cannot replay history, but some would doubt that the defeat of the trade unions would have been possible in such circumstances. (The Argentinians are another matter: Britain fights wars quite well under coalition governments. Much of the rest of 1979-83's policy might have been perfectly possible, since it has been less radical than it looks.)

So is the price worth paying? For many conservatives, the answer is "no" today. It could be "maybe" at 30 per cent Alliance support and "yes" a few points above that—but only if they comprehend the question.

## The old regime and the new

From Sir Bryan Hopkin

Sir.—Since the publication (March 16) of the letter signed by five former economic advisers to the Government, of whom I was one, there have been criticisms in both letters and an article (March 23) by Mr Samuel Brittan. I would like to reply. I do not know what my fellow authors would say but I hope they would broadly agree.

Several correspondents seem to think that our view can be discredited by a comparison between the economic experience of the country before and since 1979. Economic policy is, of course, made by ministers, not by economic advisers.

Taking the period 1947-79 as a whole and comparing it with 1979-86, we find the growth rate of GDP was on average 2.5 per cent higher in the earlier period; the average level of unemployment was much lower, and the final level of unemployment also much lower in the earlier period; and the average rate of inflation was somewhat lower in the earlier period, though the final rate of inflation was higher.

One must conclude, unless one thinks that nothing matters except inflation, that 1947-79 was a golden age compared with 1979-86.

Some critics will say that this comparison is too much influenced by the weight of the period 1947-79 when the outside environment was favourable. Mr Brittan says the sharp break in growth rates occurred after the oil crisis of 1973. So let us look at 1973-79 on its own. The understanding of what was going on was imperfect, mistakes were undoubtedly made, and there were some sharp reversals of policy under the pressure of events. The growth rate did slow down and unemployment rose. I do not know that anyone has shown convincingly that an alternative policy was available which would have coped equally well with the problems.

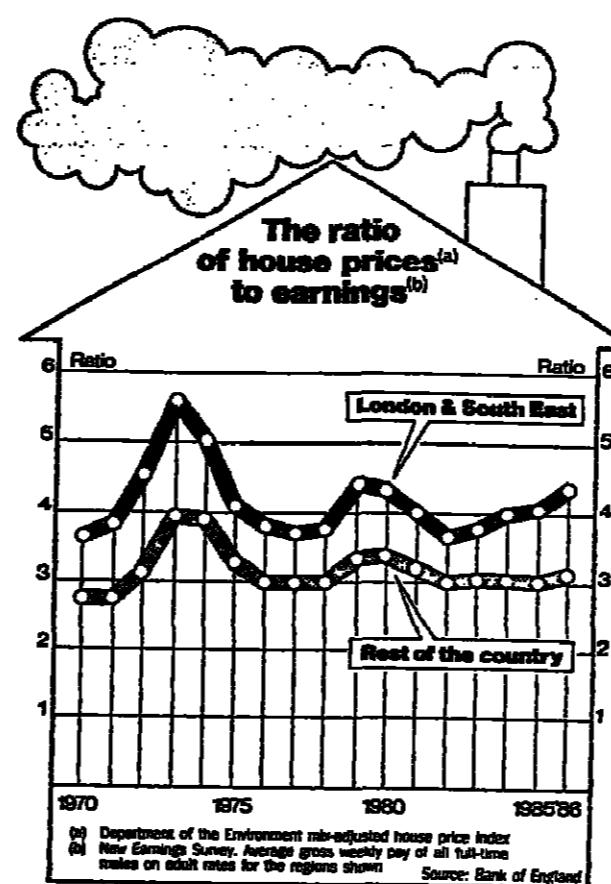
I cannot see how comparison with this experience can be said to show up the record of 1979-86 as one of "success". Over the period the rate of growth of GDP was not, on average, better than in 1973-78, and unemployment was far worse. The rate of inflation was reduced; but at a cost! It is safe to say that ministers, Mr Brittan and ourselves would all be delighted if we could see a prospect of returning to the 1979 unemployment level.

Mr Brittan says of our letter that "we are not much help" because we "simply write that alternative policies exist". He must know of all the proposals that have been put forward. They include expansion of job opportunities for long-term unemployed, reduction of em-

## Economic viewpoint

# The right way to tax houses

By Samuel Brittan



by increases in housing costs.

The pressure on house prices in the south-east is aggravated by many features: planning control, the combination of mortgage interest relief and the absence of capital gains tax on residences, and the unsatisfactory taxation of house values through domestic rates.

Rates are based on relatively arbitrary and grossly out-dated valuations. The poorest local authorities often levy the highest rates, thus discouraging development in a self-aggravating way. In addition, voters on housing benefits can enjoy representation without taxation.

Unfortunately the proposed substitution for domestic rates of a "communal charge" is a poll on all adults to be started in Scotland in 1988, will irritate many of the above defects.

There used to be a national tax on imputed rental value known as Schedule A. But it fell behind realistic market levels and was abolished in a Conservative "reform" of 1963. If domestic rates are also abolished, with no comparable replacement, the last vestiges of tax on income from home ownership will have gone. A

landlord who lets out a house will be much worse off than one who lives in it himself.

The Government's own Green Paper estimated that the switch from rates might raise house prices by 5 per cent. The estimate has been challenged, for instance, by Gordon Hughes in a paper for the Centre for Economic Policy Research in London, who estimates price increases ranging from 12 per cent to 25 per cent.

Muellbauer has an ingenious idea for bringing back taxation of imputable value in the context of rates reform. He starts off with the Government's own proposal for a nationally set rate on business property. He believes this change will reduce disincentives to business to invest in the depressed regions. He would then impose a system for households: a national tax at nationally determined rates "on the imputed value of rent based on the market value of private dwellings."

This would replace domestic rates as a source of local authority income and could perhaps also raise additional revenue. The tax on imputed rents would be made progressive by lies.

## Letters to the Editor

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ployers' insurance contributions, and increased investment in our

decaying infrastructure. A programme of this kind would, for example, have done much more for the unemployed than the same money used to reduce the standard rate of income tax by 50 per cent for the same service.

Will retained rights from previous schemes reduce the figure further still? Personal pensions will not necessarily overcome that problem.

If you are a member of a cash benefit scheme who then pays additional voluntary contributions will you be forced to use AVCs to buy pension? And your main scheme cash benefit could be taken as a tax-free lump sum? So much for choice!

We are told the Chancellor wants to cut down exploitation of the tax-free lump sum facility.

The majority of people vote with their feet and minimize the tax-free lump sum unless they enjoy index-linked pensions. Not just the boardroom directors!

It is clear after the announcement of plans to dismantle state earnings-related pension schemes by one minister, good occupational schemes are being savaged by another!

W. J. Koch,  
Overshaw Cottage,  
Leaves Road,  
East Grinstead, Sussex.

Profit related pay

From Mr G. Bennett

Sir.—I am delighted that the Government has at last started to consider serious measures to reduce the over-production. May I make a suggestion which will aid it in its endeavours—namely that they introduce an immediate ban on the use of those deviously explosive gas guns with which the modern farmer protects our EEC surpluses.

Farmers tell us that it is impossible to obtain an economic return from crops such as rape without them, and so a ban would have the immediate effect of taking many acres out of production.

My motives in making this suggestion are purely altruistic, of course, and have nothing to do with the fact that in this area we suffer an average of two to three loud explosions a minute from dawn to dusk from October to July.

C. S. Bennett,  
Well Yard,  
The Street,  
Lidgate, Newmarket,  
Suffolk.

Pension plans

From Mr W. Koch

Sir.—Practitioners, executives and members of occupational pension schemes will congratulate the Chancellor for some of his Budget proposals.

They will not, however, give him the planning bight he will create and anxiety in the short run while so many questions remain unanswered.

Many of the proposals leave as much debris as a rampaging elephant in a china shop.

If you are a member of one company scheme about to transfer to another, due to corporate reconstruction, will you be subject to the harsher limits laid down by the Inland Revenue?

It seems so. If so,

contractual difficulties could arise if previous expectations cannot be honoured.

Mobility of labour at senior level must be inhibited, especially for those close to retire-

ment age. On the pre-Budget terms a person after 10 years could enjoy at normal retirement date a retirement income from his last employer of two-thirds final remuneration.

Future job changers will find their maximum benefit cut by 50 per cent for the same service.

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Thursday March 26 1987

## The world debt crisis

# Banks reject Philippines plan

BY RICHARD GOURLAY IN MANILA

AN INNOVATIVE plan which would have involved international creditor banks swapping Philippines debt for equity appears to have been killed by hostility of the majority of banks involved in the marathon rescheduling talks in New York.

Mr Jaime Ongpin, the Philippines Finance Minister, is in his fourth week of negotiations on the future of \$3.5bn of commercial debt.

He has been trying to win an interest rate of 3% of a percentage point over the London Inter-Bank Offered Rate (Libor) while the 12-member creditor bank committee, representing 483 creditor banks,

has been holding out for not less than 1 percentage point over Libor.

Mr Ongpin produced the idea of Philippine Investment Notes, or PINs, as a compromise. Banks opting to convert part of their interest payments into PINs would receive a higher margin - at least 3% of a percentage point over Libor - than those insisting on cash payment of all interest due.

But bankers close to the negotiations say the *outright* opposition by around three quarters of the committee has forced Mr Ongpin to put his PIN plan on the back burner and the debate has returned to what spread over Libor should be paid in cash.

For this reason, Mr Ongpin has been shuttling between the negotiating table, the US Federal Re-

serve Board and the US Department of State trying to drum up support for his PINs idea and a lower interest spread.

This concession by Mr Ongpin, which still has not been accepted as a minority of banks are holding out for a spread of at least 1 percentage point, could land him in political trouble in Manila. A number of fierce critics within his own Government say he has already conceded too much to the banks.

These negotiations cover about a third of the Philippines total debt to banks and governments. They cover debt falling due up to 1991

and the US Federal Reserve Board and the US Department of State trying to drum up support for his PINs idea and a lower interest spread.

The idea of PINs is still likely to be mentioned in the final compromise formula but in such a way that it would never be taken up as an option by a commercial bank. The option for the convertible notes is, for example, now likely to be without guarantee of a minimum interest payment from the Philippines Government.

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## Major poll setback shakes Gandhi

By John Elliott in New Delhi

MR RAJIV GANDHI, the Indian Prime Minister, will be reviewing his personal style of government, as well as the policies and organisational failings of his Congress I Party, over the next few days following a major setback in regional election results announced yesterday.

In spite of weeks of haranguing across the country, Mr Gandhi failed to keep a coalition led by his Congress I Party in power in the assembly of the southern state of Kerala and also lost ground in the north-eastern state of West Bengal, where a communist-led coalition was overwhelmingly elected for a third term.

Other bankers are less optimistic. They see the possibility of a longer term drift in Brazilian economic policy which would extend the interest moratorium indefinitely.

Bankers are conscious of the mounting pressure within Brazil, notably from the business community, on Mr Dilson Fumaro, the Finance Minister, who has led the crusade against adopting an economic programme with the seal of the International Monetary Fund.

There is a feeling among some bankers that, if a crisis is to come in Brazil, it should come sooner rather than later. This would increase the chances of Brazil taking firm economic measures before the interest payment halt turns into a long-term moratorium with huge arrears.

Some bankers still hope that an agreement with Brazil will be worked out this year - although not for some months. They say that Brazil's forecast trade surplus of \$6bn this year should leave it with manageable needs for new money,

which could enable it to catch up on interest arrears.

Such an agreement would thus follow the pattern of many previous packages over the past 4½ years, involving a monitored economic programme and new loans from governments, multilateral institutions and banks. These bankers believe, however, that a bank loan would have to be arranged more expeditiously and with a more flexible approach than previous loans, of which Mexico's was the latest example.

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BY ALEXANDER NICOLL IN MIAMI

DESPITE sumptuous cocktail parties in opulent surroundings, it was hard to escape the mood of confrontation and gloom pervading this week's annual meeting of the Inter-American Development Bank (IADB), which is taking place in Miami.

Brazil and its leading bankers gave virtually no ground to each other in several rounds of negotiation. Meanwhile, a battle raged between the US and other countries over control of the IADB itself, the multilateral lending institution for Latin America.

The deadlock between Mr Francisco Gros, Brazil's central bank governor, and the advisory committee of banks led by Citibank, leaves open the possibility that the country's liquidity and trade could be disrupted after \$15bn of short-term credit lines expire on March 31.

A telex was sent yesterday to banks with such lines outstanding asking them for an informal 60-day standstill. The advisory committee will act only as a messenger for Brazil and will not endorse the request. Mr William Rhodes, the committee's chairman, said banks would be asked to maintain the rules on a "voluntary basis."

Brazil effectively froze the interbank and trade credit lines by altering roll-over procedures in February, shortly after it suspended interest payments on \$65bn of medium- and long-term debt to banks.

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## Airbus rebuffs US group's call for link

BY DAVID MARCH IN BONN

MCDONNELL DOUGLAS, the US aerospace group, is relaunching the idea of widespread co-operation with Airbus Industrie in a move which seems likely to add to uncertainty about the launch of the European consortium's new A330 and A340 airliners.

The McDonnell Douglas overtures, made during the last few months to the governments and industrial shareholders in France, West Germany and Britain backing the Airbus project, were promptly rebuffed last night by Airbus Industrie.

Airbus said at its Toulouse headquarters that the US offer was a ploy to try to stop the A330/A340.

"Each time we come very close to launching a programme, attempts are made to muddy the waters."

But the British and West German governments, which in recent weeks have shown hesitancy about putting up their share of the funding for the \$4bn A330/A340 projects, yesterday made clear they were looking at the idea of collaboration as one way of lowering risks on the Airbus venture.

The possibility of pooling forces between the world's second and third largest airliner makers to confront the dominant Boeing was discussed in talks last year between Airbus and McDonnell Douglas.

These talks were broken off in September after neither side would agree to give up its plan to launch competing long-haul jets.

However, Mr Jim Worsham, chief executive of Douglas Aircraft, the civil aviation of McDonnell Douglas, said that the offer was "still on the table".

Mr Worsham was speaking during a sales trip to Europe to promote Douglas's new MD-11 aircraft, which is directly challenging the long-haul A340. Mr Geoffrey Patten, UK Minister at the Department of Trade and Industry responsible for aerospace, said Mr Worsham in early February. The department said last night that "the UK Government thinks that Airbus Industrie should seek some co-operation with McDonnell Douglas", including that on the A340.

However, the department denied that Mr Patten was actively working towards co-operation, at this was a matter to be handled by Airbus Industrie.

The German Economic Ministry also said "the door is not closed" to co-operation with the US company. Officials from the ministry had already been to the US for talks with McDonnell Douglas, he said.

French officials, who are also aware of the new approach, are in favour of it, insisting any question of breaking up the A330/A340 tandem, but do not rule out some form of eventual co-operation with the US company.

The four-nation Airbus Industrie, which also includes Spain, is planning to launch the A340 and A330 as formal projects in mid-April.

## UK building societies plan to issue CDs

BY STEPHEN FIDLER IN LONDON

TWO British building societies, which make loans to home-buyers, announced their intention yesterday to move into foreign currency wholesale money markets for the first time, launching programmes to issue certificates of deposit totalling up to \$1.25bn (£750m).

Abbey National, the UK's second-ranked society of assets, was the first to move, announcing a programme under which it could issue up to \$1bn in CDs.

If it were fully utilised, which is unlikely for some time, the programme would be the largest single borrowing by any society.

The 11th-ranked Bristol and West later announced a \$250m scheme, with an option to issue in other currencies.

The programmes use powers to issue non-sterling financial instruments which took effect at the beginning of the year.

Certificates of deposit can be issued in maturities of between seven days and one year, but the societies expect an average maturity of about six weeks.

The moves are part of a major effort by the societies to widen their sources of funds and to reduce their dependence on traditional retail accounts.

"It's a way of broadening our in-

vestor base, not just in terms of geographical distribution, but also with a new type of investor," said Roger Little, money markets manager at Abbey National. Abbey National has assets of \$2.57bn (£37.5bn), exceeded only by the Halifax building society, but its retail deposits still account for about £1.25bn.

The societies, the main source of house finance in the UK but little known outside Britain, hope the programme will increase foreign awareness of their names, and their credit rating.

After a period in which they may pay a small premium to establish their names in the market, the societies believe they should be able to borrow at rates close to prime name banks.

The foreign-currency funds must be swapped immediately into sterling so that the society incurs no foreign exchange risk, under rules laid down by the Building Society Commission, the industry's regulatory body.

Some societies have already tapped the Eurodollar bond market with Abbey National itself launching one of the early issues, for \$200m, in January.

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vestor base, not just in terms of geographical distribution, but also with a new type of investor," said Roger Little, money markets manager at Abbey National. Abbey National has assets of \$2.57bn (£37.5bn), exceeded only by the Halifax building society, but its retail deposits still account for about £1.25bn.

The societies, the main source of house finance in the UK but little known outside Britain, hope the programme will increase foreign awareness of their names, and their credit rating.

After a period in which they may pay a small premium to establish their names in the market, the societies believe they should be able to borrow at rates close to prime name banks.

The foreign-currency funds must be swapped immediately into sterling so that the society incurs no foreign exchange risk, under rules laid down by the Building Society Commission, the industry's regulatory body.

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**TAYLOR  
WOODROW**  
  
TEAMWORK IN HOMES  
WORLDWIDE

## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Thursday March 26 1987

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**CONSTRUCTION**

## Dart increases offer for Supermarkets General

BY WILLIAM HALL IN NEW YORK

THE DART GROUP, which is controlled by the wealthy Haft family, has sweetened its offer to \$1.80m for Supermarkets General, the east coast retailer whose Padua stores are concentrated in the New York, Philadelphia and Boston areas.

Dart has increased its offer from \$41.75 a share to \$45 a share, consisting of \$42 a share in cash and \$3 a share in exchangeable preferred stock. In addition, it says that it is willing to provide all of Supermarkets General's stockholders with a continuing common stock interest in the acquiring corporation. In early trading yesterday, Supermarkets General's shares rose by 51% to \$45.

Dart said that its latest offer was subject to the execution of a definitive acquisition agreement and the recommendation by Supermarkets General's board of directors. Dart promised to honour Supermarkets General's contractual obligations, including its management contracts.

It also reaffirmed that Kidder, Peabody, Dart's financial advisor, is prepared to advance up to \$750m on a subordinated basis. Dart says that Kidder, Peabody is "highly confident" that it can place up to \$250m of senior debt in connection with the acquisition.

Supermarkets General yesterday accused Dart of "mis-statements and inaccuracies" and said that its "propaganda and misstatements will not panic our board - or us - into shirking our responsibility to our stockholders, employees, customers and suppliers."

"Trust and integrity are hallmarks of our business. Our people know they can trust management, and our customers know they can trust us. Your conduct indicates to us that no transaction involving trust and confidence can be entered into with you," said Supermarkets General in a letter to the Haft family.

## Strong rise at Pernod-Ricard expected on growth in sales

BY DAVID HOUSEGO IN PARIS

PERNOD-RICARD, the big French drinks group famous for its anise-based spirits, expects to report a strong rise in profits when it unveils its 1986 results next month.

The company says that, if all goes well, net profits for last year should show an increase of more than a fifth to FF 1.55m (\$36.8m). For 1985 earnings improved by 11 per cent to FF 452m.

The strong earnings rise stems from a year of rapid sales growth, especially from Pernod's fast-expanding range of non-alcoholic drinks.

The company said it had made a good start to the current year, partly because of the imposition last month of an increase in alcohol tax. This led to inflated demand during January.

Mr. Patrick Ricard,  
head of Ricard

## Banque Worms extends rally

By Our Paris Staff

BANQUE WORMS, the French investment and commercial banking group, yesterday reported a second straight year of profits recovery after losses in 1984.

Mr Jean-Michel Block-Lainé, the bank's chairman, said that if the profits growth continued this year as expected, the bank would seek to strengthen its capital base next year through a cash injection.

Banque Worms, which is owned by the state-owned insurance group Union des Assurances de Paris (UAP), more than doubled net profits last year to FF 51m (\$14.4m) as against FF 22m in 1985. The increase came after a sharp rise in provisions from FF 276m in 1985, to FF 352m - taking the bank three quarters of the way to fulfilling the new Bank of France guidelines on provisions over developing-country lending.

Operating profits before taxes and provisions rose by 32.7 per cent to FF 430m. This included exceptional capital gains on shareholders' of FF 46m and foreign exchange profits of FF 35m.

## Christiania Bank surplus rises

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

CHRISTIANIA BANK, the second-largest Norwegian bank, increased its operating profits (before provisions for losses) by 24.4 per cent to Nkr 125m (\$18.2m) last year compared with Nkr 11m a year earlier.

The group's total assets have grown very quickly during the recent years, high growth in the overvalued Norwegian economy and have tripled in the last four years from Nkr 33m in 1982 to Nkr 104m at the end of 1986.

In 1986 alone the group's total assets increased by 40 per cent from Nkr 74.3m at the end of 1985.

Christiania Bank has gained market share in Norway, and the parent bank claimed yesterday that it had now passed its main rival Den norske Creditbank, which publishes its 1986 results today.

Lending by Christiania Bank jumped by 43.4 per cent in 1986 to Nkr 54m from Nkr 37.7m a year earlier, with strong demand coming in particular from the business sec-

## Latin American steel group in the black

By Our Correspondent  
in Caracas

THE VENEZUELAN Government announced that its wholly owned steel producer, SIDOR (Siderurgica del Orinoco) last year earned a net profit of \$58.1m (bolivars 1,000m) following seven consecutive years of financial losses.

SIDOR's 1986 earnings were based on sales of \$692m, up sharply from sales of BS 7,302m in 1985. The administration of President Jaime Lusinchi said that the company's positive performance last year was due to a recovery in domestic steel demand, foreign exchange earnings, lower interest rates abroad and increased productivity.

SIDOR's raw steel production in 1986 reached over 3m metric tonnes, up 12 per cent from the previous year, out of installed capacity of 4.5m mt per year. Sales volume last year was reported at 2.75m mt, an increase of 15 per cent over 1985.

## W. German bank to acquire Linotype

By Helga Simonian in Frankfurt  
LINOTYPE, the West German printing technology group, is being bought by Commerzbank from Alfed Signal of the US, prior to being floated on the West German stock exchange later this year.

The increased offer comes two days after Supermarket General released its annual results which showed that, after growing rapidly for several years, the group's earnings growth rate slowed noticeably last year.

Its earnings from continuing operations rose from \$61.8m to \$82.7m, but its earnings per share from continuing operations slipped from \$1.73 to \$1.65 because of an increased number of shares.

The group's sales in the 52 weeks to end-January 1987 rose by 11 per cent to \$5.5bn.

Mr Leonard Liebermann, the chief executive of Supermarkets General, said that it was the company's 12th year of record sales and earnings and he was pleased with the performance "considering the adverse effect of the tax change on earnings and the costs associated with our more aggressive expansion programme."

## FRENCH GROUP MOVES INTO VEGETABLE AND BLOOMS SECTOR

## Sanofi tries its luck with flowers

THE LAST THING you would ever offer a lady in France is a carnation. The sweet-smelling bloom, variously referred to as the "flower of gods" and the "flower of Lenin", has traditionally suffered from a bad reputation in France.

"I think it is all the fault of opera singers," remarked Mr Henri Blane, a world expert in carnations, whose family firm Barbert & Blane is the international leader in this field.

The move reflects Sanofi's efforts to build up its presence in the biotechnology business, especially in areas such as additives and flavours as well as seeds and food products. Sanofi is already involved in the large crop seed sector, particularly sunflower and maize seeds, through its subsidiaries Rustica in Europe and Dahlberg in North America.

"It seems that opera-fans would throw carnations rather than roses when a famous soprano started to lose her voice. Ever since then, the carnation has been regarded as being bad luck in France."

Bad luck or not, the French Sanofi pharmaceutical and cosmetics group controlled by the French Elf-Aquitaine oil concern has just bought a 35 per cent stake in the Antibes-based carnations and gerberas (another popular cut flower variety) specialist. The large sector, which has been at the centre

of a number of important biotechnology advances in recent years.

The partnership between the FF 20bn (\$3.5bn)-a-year Sanofi and the Riviera-based family concern, with more modest sales of FF 114m last year, will enable the two groups to develop their respective plant and genetic technologies.

"The agreement reflects our feeling that it was time for an industrial group like ours to co-operate with others in high-technology concern to boost their future development," said Mr René Seurier, Sanofi's chairman.

During the last few years, Barbert & Blane has developed major

expertise in test-tube growing techniques, as well as conducting successful experiments to create new carnation varieties resistant to a fungus which has severely damaged plantations.

Sanofi is the latest of a number of large groups to invest in horticulture as part of efforts to take the lead in biotechnologies. The Moët-Hennessy champagne and cognac group has invested considerable sums in this sector, including the production of "test tube" roses but also in the application of these new technologies for vines and fruit trees.

Apart from enhancing the family concern's research and development prospects, the association with Sanofi will help Barbert & Blane reinforce itself in the international market for carnations which is worth as much as FF 10bn in annual sales.

## Petroleos de Venezuela reports \$1.19bn profit

BY JOE MANN IN CARACAS

VENEZUELA'S Minister of Energy and Mines, Mr Arturo Hernandez Grisanti, revealed yesterday that net profits in 1986 for Venezuela's national oil company, PDVSA, were \$1.19bn (bolivars 8.5bn) on foreign and domestic sales of \$8.76bn.

PDVSA's profits for 1985 were \$1.84bn on total income of \$14.8bn.

The oil industry's revenues in 1985 were considerably higher than last year, and a different exchange rate was applied to petroleum activities last year.

Commerzbank would give no indication of pricing for Linotype shares, beyond saying that they would be likely to trade at a substantial premium to the market given the group's strength and the relative lack of high-technology issues in Germany.

The Venezuelan minister also said that prices for Venezuela's petrochemicals exports to Venezuela's largest company and provides most of its foreign exchange earnings.

In fact, Venezuela's state-owned oil industry performed quite well last year in spite of a drop of around \$5bn in export revenues caused by sharply lower world oil oil prices.

The Government is in the final stage of formalising its choice of a foreign partner in a coal project which is expected to produce 6.5m metric tonnes of coal a year from mines in the western state of Zulia, the minister said.

There were rumours that the partner in the project, known as Carbonisa, will be Arco (Atlantic Richfield) of the US and a subsidiary of Italy's ENI. Up to now, British Petroleum (BP) was considered a front-runner in the competition. However, government officials would not comment officially on the selection of the foreign partner.

Ecuofel, a subsidiary of ENI, recently signed a contract with the Venezuelan government petrochemical company, Pequiven, to set up a joint venture that will build a 500,000 metric tonne per year MTBE (methyl tertiary butyl ether) plant in eastern Venezuela.

Investment in the project is expected to be \$144.5m. MTBE is an additive used to boost octane in motor gasoline.

Mr Hernandez also stated that Venezuela's exports of crude oil and

refined products in 1986 averaged over 1.53m barrels a day at an average price of \$13.90 a barrel. This is much lower than the 1985 average price of \$26.55 a barrel but was higher than the Government expected after last year's oil price plunge.

Crude production for 1986 was reported at 1,845,000 b/d, not including output of 162,000 b/d of field condensates and 97,000 b/d of natural gas liquids.

Venezuela's estimates of proven crude oil reserves were raised from 29.3bn barrels at the end of 1985 to 55.5bn barrels at year-end 1986. This dramatic increase was due to the incorporation of new oil discoveries and to the addition of known heavy oil reserves that had not been included previously because of the Government's use of a conservative method of calculating reserves.

## Anheuser president resigns

By Our New York Staff

MR DENNIS LONG, a leading figure in the US brewing industry, yesterday abruptly resigned as president of Anheuser-Busch, the main operating subsidiary of the world's biggest brewer.

The surprise resignation of the 51-year-old Mr Long, who has played a key role in increasing Anheuser-Busch's dominance of the US beer industry, comes a week after the disclosure that several senior sales executives had quit the company following an internal investigation into "allegations of improper conduct by certain employees and suppliers."

Anheuser-Busch refused to elaborate on the reasons for Mr Long's departure.

Mr Long was one of three top executives, including Mr August Busch II, the great grandson of the founder, who are in day-to-day control of what is widely regarded as one of the best managed and most successful brewing companies in the world.

Mr August Busch II, the chairman and president of Anheuser-Busch Companies, and chairman and chief executive of Anheuser-Busch, will assume the position of president of the brewing subsidiary which controls close to 40 per cent of the US beer market.

Mr Long had been president of the beer subsidiary since 1978.

In a brief statement yesterday he said that as president of Anheuser-Busch, "I assume full responsibility for the actions of its officers and employees and have chosen to resign in the best interest of the company."

Mr August Busch noted that "Dennis Long has been my closest business associate and friend for the past 25 years and has been employed by Anheuser-Busch for 35 years."

"His advice and counsel have been invaluable. Dennis is one of the finest business executives I know. Fortunately, he has agreed to continue his services to Anheuser-Busch through a consulting arrangement."

More international company news on Pages 26, 28 and 29

## International Bank for Reconstruction and Development

These Notes having been sold, this announcement appears as a matter of record only.

New Issue

February 1987



Orion Royal Bank Limited

ANZ Merchant Bank Limited

Deutsche Bank Capital Markets Limited

Morgan Stanley International

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Baring Brothers &amp; Co., Limited

Commerzbank Aktiengesellschaft

Credit Suisse First Boston Limited

DG Bank Deutsche Genossenschaftsbank

Genossenschaftliche Zentralbank AG

Morgan Guaranty Ltd

Rabobank Nederland

Swiss Bank Corporation International Limited

S.G. Warburg Securities

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

CIBC Limited

Commonwealth Bank of Australia

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Kredietbank International Group

Nomura International Limited

Salomon Brothers International Limited

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Westpac Banking Corporation

**Clydesdale Bank PLC**

**HOUSE MORTGAGE RATE CLYDESDALE BANK PLC**

ANNOUNCES THAT ITS HOUSE MORTGAGE RATE IS BEING REDUCED TO 11.25% PER ANNUM. FOR NEW LOANS THE RATE WILL APPLY FROM MARCH 26, 1987, AND FOR EXISTING LOANS THE RATE WILL BE EFFECTIVE FROM MAY 1, 1987.

US DOLLAR  
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A\$100,000,000

14 1/8% Notes due 1992

## INTL. COMPANIES AND FINANCE

## NOTICE TO HOLDERS

GTE Finance N.V.



(Incorporated with Limited Liability in the Netherlands Antilles)

U.S.\$75,000,000 Retractable Notes due 1996

NOTICE IS HEREBY GIVEN that pursuant to paragraph 4(b) of the Conditions of the above-described Notes ("the Notes"), GTE Finance N.V. ("the Company") has elected to change the interest rate in respect of the Notes for the three year period beginning on 26th April, 1987, which new rate shall be published on 7th April, 1987.

The Holder of any Note may, pursuant to paragraph 5(b) of the Conditions of the Notes, elect to have his Note redeemed by the Company on 27th April, 1987, at 100 percent of its principal amount, in accordance with the Conditions of the Notes. Such election shall be irrevocable and must be made by giving notice of such election in the prescribed form accompanied by such Note to any of the appropriate Paying Agents on or before 16th April, 1987. The prescribed form will be available at the offices of each of the Paying Agents set forth below:

## PAYING AGENTS

Orion Royal Bank Limited,  
1 London Wall,  
London EC2Y 5JX,  
England.

Banque Internationale  
à Luxembourg S.A.,  
2 Boulevard Royal,  
L-2923 Luxembourg.

The Royal Bank of Canada A.G.,  
Bockenheimer Landstrasse 61,  
6000 Frankfurt/Main 1,  
West Germany.

The Royal Bank of Canada (Suisse),  
Rue Diday 6,  
1204 Geneva,  
Switzerland.

DATED: LONDON, 26th MARCH, 1987  
For and on behalf of  
GTE Finance N.V. by:

A member of The Royal Bank of Canada Group  
PRINCIPAL PAYING AGENT

Under the United States Interest Dividend Tax Compliance Act of 1983, any payment made within the United States, including payments by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payee not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9 in the case of non-US persons or an executed IRS Form W-8 in the case of U.S. persons. Those holders who are required to provide their correct taxpayer identification on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore, provide the appropriate certification when presenting securities for payment if payment within the United States is sought.

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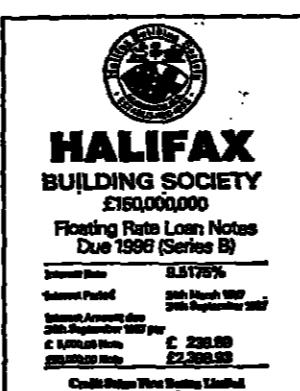
MANUFACTURERS HANOVER  
TRUST COMPANY

US\$200,000,000

Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that interest for the period 20th October 1986 to 21st April 1987 will be US\$1,557.47 per US\$50,000 coupon and will be payable on 21st April 1987 against surrender of Coupon No. 4.

Manufacturers Hanover Limited Agent Bank

Investors offer  
\$190m for  
Resorts

By Our Financial Staff

THE BATTLE for Resorts International took another turn yesterday when an investor group launched a cash and share offer for the Atlantic City casino business of more than \$190m.

The company received a proposal from KSSZ under which holders of B stock would receive \$140 a share in cash and one common share in a new company. The B shares were halted on the American Stock Exchange on Tuesday at \$130.

Holders of A shares would receive \$15 a share in cash and three of the new shares.

The KSSZ offer, Resorts said, indicates that KSSZ has a commitment from M. Davies to buy all the special preferred stock. Resorts has asked Bear, Stearns to advise its board on the offer.

Earlier this month, the estate of Resorts' founder, Mr James Crosby, and certain members of his family agreed to sell their B shares with 73 per cent control to Mr Donald Trump, the New York real estate developer, for \$180m or \$135 a share.

The venture, to be called IRI, will have an initial capital of £150m (\$135m) and hopes to reach annual

## Berliner Bank hit by losses on bad loans

By LESLIE COLITT IN BERLIN

THE CITY-OWNED Berliner Bank, which is in the midst of privatisation, has suffered bad loans of some DM 25m to DM 30m (\$14m-\$16m). A bank spokesman said the head of its Stuttgart branch and the loan department manager had overseen the branch's loan limit.

The Stuttgart branch is one of the smallest among the six which the bank has in major West German cities. Loans in the affected branch are largely made to small and medium-sized firms in the Baden-Wurttemberg area.

The Stuttgart loan manager was relieved of his post without notice the loss.

while the branch head was suspended. A spokesman could not say whether the losses would influence the bank's earnings which are to be disclosed next month.

A larger dividend than the 12 per cent paid in recent years is being considered. Last year Berliner Bank raised profit by 15 per cent to DM 40m.

The bank was hit by a bad loan of more than DM 100m in the 1970s to a builder who over-expanded him self in the Middle East and went bankrupt. The loan was guaranteed by the city, which absorbed most of the loss.

## Sharp fall in sales by BP France

By Paul Scott in Paris

BP FRANCE, the French subsidiary of British Petroleum, reported yesterday a loss from current operations of FF 700m (\$110m) last year compared with a loss of FF 220m the year before.

Sales of the company, which has just changed its name from Societe Francaise des Petroles BP, declined sharply to FF 12.7bn last year from FF 24.5bn the previous year.

After drawing from a special provision for changes in stock values, the French subsidiary of BP reported a break-even in its net earnings for 1986. It had also done this the year before when its net earnings were also zero after drawing from the special provision.

Company officials said yesterday that after the latest draw down, there was FF 220m left in outstanding provisions which could still be drawn.

The company said that its overall operating performance had continued to improve last year. The company would have reported a profit of FF 1.14m if the loss on the depreciation of the value of its stocks had not been taken into account.

## Italian telecom group launched in joint venture

By ALAN FRIEDMAN IN ROME

A TELECOMMUNICATIONS company operating in the electronic mail sector was launched in Rome yesterday by SIP, the state telephone utility, Italpost, the long-distance phone business, and STEL, the state holding company which is part of the IRI group.

The venture, to be called Teles, will have an initial capital of £150m (\$135m) and hopes to reach annual turnover of between £150m and £190m within five years.

Mr Giuliano Graziosi, STEL's managing director, said Teles was part of his group's strategy of developing high value-added services.

The company will be 50 per cent controlled by SIP, 40 per cent by Italpost and 10 per cent by STEL. Teles is to become operative immediately.

This announcement appears as a matter of record only.

## Banco di Sicilia

U.S. \$250,000,000  
Deposit FacilityArranged by  
Chemical Bank International Limited

Dealers  
Chemical Bank International Limited  
First Chicago Limited  
Merrill Lynch Capital Markets  
S.G. Warburg & Co. Ltd.  
Swiss Bank Corporation International Limited

Issuing and Paying Agent  
The First National Bank of Chicago  
London Branch  
January 1987

## Decade of research lost

By Jim Gallagher  
EVENING STANDARD 22/01/87  
**MILLIONS OF POUNDS**  
worth of research equipment was destroyed in last night's huge blaze at the "the Milton Keynes headquarters of the Open University." Some officials were today trying to count the "appalling" cost of the fire which

swept through the computer suite in the technology faculty.

Damages to the building and equipment was estimated at £300,000 but the loss of up to 10 years' work stored in the computers was regarded as a greater blow.

Academics today could not put a price on it, but 30 full-time researchers were working on contracts worth millions of pounds. They included deals with British industry to monitor and analyse the activity of satellites.

Geoff Peters, the dean of technology, said: "The effect on our research work is devastating. Some people's careers are affected and a lot of work on research contracts has been lost and can't be replaced."

## 'The effect... is devastating'

The results of the loss of vital records at the Open University are likely to be felt for a very long time.

Whether it be the academic world or the business world secure data storage is essential. If you are concerned about the safety of your records and are suddenly very aware of what such a loss could do to you -- you need professional help.

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Guaranteed Floating Rate Notes 1993

guaranteed as to payment of principal and interest by

The Republic of Italy

MEMO

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 24th March, 1987 to 24th June, 1987 has been fixed at 9% per cent per annum. Coupon No. 14 will therefore be payable at \$622.20 per coupon from 24th June, 1987.

S.G. Warburg & Co. Ltd.

Fiscal Agent

U.S.\$75,000,000

EAB FINANCE N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1990

Guaranteed on a subordinated basis as to payment of principal and interest by

European American Bancorp  
(Incorporated with limited liability in New York, U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 26th March 1987 to 26th September 1987 the Notes will carry an interest rate of 6 1/4% per annum. On 26th September 1987 interest of U.S.\$175.99 will be due per U.S.\$5,000 Note for Coupon No. 9

EBC Amro Bank Limited  
(Agent Bank)

29th March 1987

US\$500,000,000

The Prudential Insurance Company of America

Collateralized Mortgage Obligations

Series 1986-1

For the period 25th March, 1987 to 27th April, 1987 the Bonds will carry an interest rate of 6.95% per annum with an interest amount of US\$284.56 per US\$50,000 (the original Principal Amount) Bond, payable on 27th April, 1987.

The Principal Amount of the Bonds outstanding is expected to 89.53% of the original Principal Amount of the Bonds, or US\$44,665.28 per Bond until the fourth Payment Date.

Bankers Trust Company, London

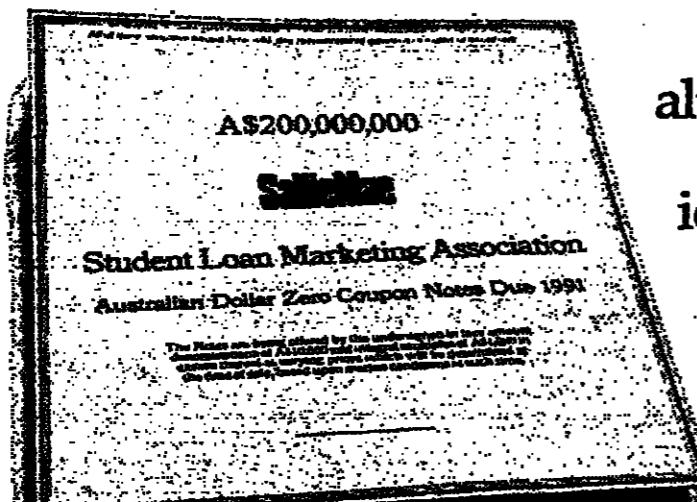
Agent Bank

Weekly net asset value

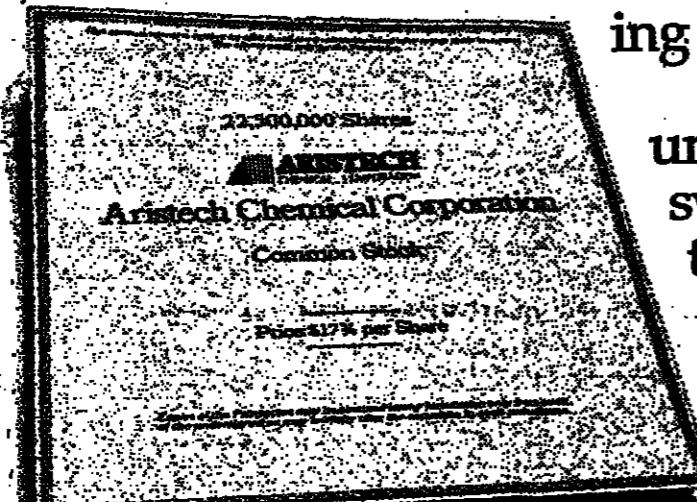
Tokyo Pacific Holdings (Seaboard) N.V.

on

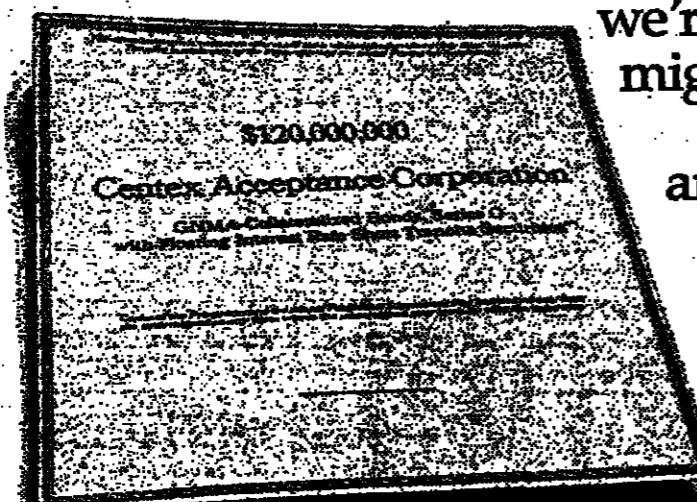
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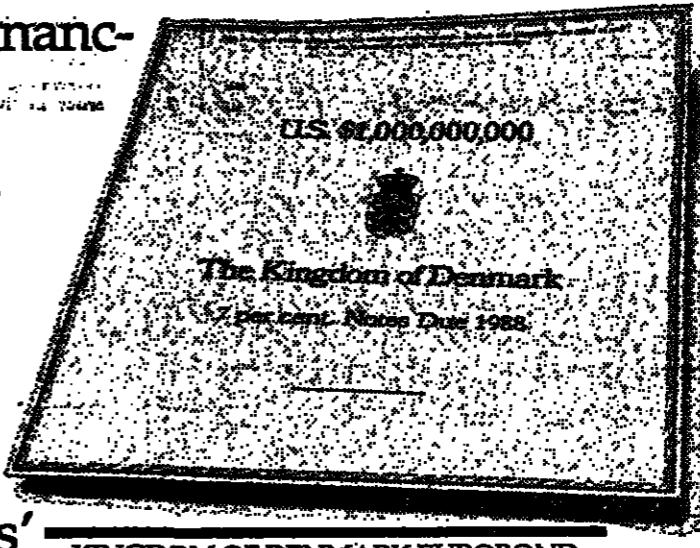
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Financial Times Thursday March 26 1987

## INTL. COMPANIES and FINANCE

## Elders Resources taps rich seam

BY STEFAN WAGSTYL

MR GEOFF LORD, managing director of Elders Resources, the Australian natural resources company, is a man in a hurry. He wants to complete three big corporate moves by June.

The first could be announced today when the group reports its interim results for the six months to December.

On past performance, there is every chance that Mr Lord will meet his deadline. Published only in 1985, Elders Resources has grown at a breathtaking pace to a market capitalisation of nearly A\$800m (US\$467.2m). It has done this by shooting off in a number of directions at the same time—marketing metals and minerals, financing, building and managing mines, and contract mining. These activities are combined with an investment operation in which the group runs a rapidly growing portfolio now worth more than A\$300m.

It is a combination of service and investment companies, which is possibly unique in today's mining industry. The theory is that the service companies should generate cash and steady profits and at the same time channel information about the market to the deal-makers headed by Mr Lord.

The purpose of the investment side is not just to make quick trading profits—although it does do that. It is also to take advantage of the fact that there are, in Mr Lord's view, too many resources companies in Australia. He believes Elders Resources can be a catalyst in bringing some of them together—particularly in onshore oil

and gas.

Elders Resources was established by Elders IXL, the Australian brewing, pastoral and finance group, as a vehicle for its interests in natural resources. Mr John Elliott, the Elders IXL chairman, retained 48 per cent and put in Mr Lord, his strategy director, to run the new company.

Mr Lord, a 42-year-old industrial manager with an MBA, had no experience of mining. "I am a businessman, not a mining man. There's a big difference," he says. As a result, he decided the group deliberately decided against concentrating on mining per se and instead looked to

cash-generating services it could provide to the industry. These activities have been grouped in four divisions—marketing operations, development and finance.

In marketing, it has established a string of offices around the world, primarily by acquiring seven trading companies from ETC Holdings, the US group. Elders Resources is now represented in New York, Tokyo, London and elsewhere, trading aluminium, steel, ore, chemicals, fertilisers, coal and oil.

Mr Lord says: "We have got lots of bits and pieces. Now we have to weld it all

together."

Elders Resources has found a profitable gap in the market, says Mr Lord, by lending on projects which banks reject as too risky. The company applies a difficult test because it considers a scheme safe if it could manage it itself in the event of a default. Mr Lord also wants to complete three big corporate moves by June. The first could be announced today when the group reports its interim results for the six months to December.

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are mainly concerned with managing mines for other companies, including a number for BHP, Australia's largest group.

The commercial link with BHP could grow in view of the cross-shareholdings between Elders IXL and BHP, built up in the battle to control BHP fought between Mr Elliott and Mr Robert Holmes à Court.

Elders IXL is entitled to shares in BHP's imminent flotation of its gold interests as BHP Gold: these shares are to be

passed on to Elders Resources.

The development division handles several mining projects in different stages of pre-production development, including Starra, in Queensland, a 25 per cent owned scheme, and Colosseum, a 20 per cent owned project in the US state of Nevada, which are both expected to start producing gold at the end of the year.

In finance, Elders Resources has a joint venture company with Elders IXL to lend money to fund natural resources schemes. The company has loans of some A\$400m on its books, mainly to gold companies. The

last year, Elders Resources sold these shares for A\$110m, making an estimated net profit of over A\$40m; in addition the group made money on arranging finance and managing the mine under contract.

Elders Resources has taken similar steps at Mount Pleasant, in Western Australia, where it has financed development, taken stakes in two of the participating companies—Square Gold and Southern Resources—and will manage the mine.

The present focus of attention in Mr Lord's investment division is oil and gas. Elders Resources has important stakes in three of Australia's largest operators— Santos, where the interest is 15 per cent, Bridge Oil (23 per cent) and TMOC Resources (20 per cent). All three are active in the Cooper Basin, Southern Australia, where there are 35 blocks run by different combinations of companies.

Australian stockbrokers are holding their breath for Elders Resources to rationalise control. Earlier this year, the group made a sight-hunting of a bid for TMOC. It might, however, view as less hostile a much higher bid made this week for Santos by Santos.

In 1985-86 a A\$31.4m net profit on the Kidston shares helped to take Elders Resources to a total for the year of A\$44.5m. This year, financial analysts believe it could make more than A\$40m, without any exceptional contributions. Today's interim results should show if the group is on target.

Stockbrokers who follow Elders Resources are full of praise for the company, not surprisingly given the way the shares have climbed from 75 Australian cents early last year to about A\$2.50. Mr Euan Worthington, of London broker L. Messel, writes in a recent report: "Elders has taken over where the major mining groups have left off, actively seeking to finance operations when prices are depressed."

Mr Lord says it is a matter of looking for opportunities in natural resources, particularly those "in a mess". "The bigger the mess the more interesting it becomes for us."

## Swire Pacific earnings up 46%

BY KEVIN HAMLIN IN HONG KONG

**SWIRE PACIFIC**, the Hong Kong trading and property group, yesterday announced net profits up nearly 46 per cent last year, to HK\$1.75bn (US\$228.5m)—on turnover of HK\$13.89bn, an increase of 21.3 per cent.

Swire also recorded an extraordinary profit of HK\$1.86bn resulting from the sale of 35.75 per cent of Cathay Pacific Airways, in which it now holds a 50.23 per cent controlling interest, to the public early last year.

Mr Michael Miles, chairman, said all Swire's businesses had made good progress during the year, with the exception of the shipping, offshore services and dockyard division, which regis-

tered losses due to depressed market conditions.

Cathay's net profits leapt 58 per cent to HK\$1.23bn while earnings at Hong Kong Aircraft Engineering Company were up 20.8 per cent to HK\$145m and Swire Properties' results improved "substantially" due to the strengthening of the residential property market.

The industries division also performed well, with Swire Magnetics in the US video market, the Coca-Cola franchises and Continental Cao Hong Kong recording particularly good results. In addition, the trading division benefited from strong export business.

Mr Miles said Swire would this year concentrate on developing existing businesses, pri-

marily in Hong Kong. He described the territory "as the best place in the world to do business." Swire's debt stands at around HK\$65bn.

Referring to a proposal put forward by a private consortium for a new airport west of Hong Kong, Mr Miles said that if the territory's government decided to go ahead with the project "you can bet your bottom dollar Swire will be there."

The authorities are now studying the proposal, but no decision has been made.

Swire is planning a one-for-five scrip issue for April 24. A final dividend of 32.3 cent per share has been recommended, bringing total dividends for the year to 48 cents a share.

• A reorganisation of Malaysia's cinema business has taken place following a decision by Shaw Brothers Malaysia (SBM) to transfer its cinema operations to the Hong Kong-based Golden Communications Company, Wong Saeng adds from Kuala Lumpur.

The decision was taken after several years of losses for SBM, and the fact that a major SBM shareholder, United Estates Projects, does not want to get involved in the cinema business.

TVB is effectively controlled by Shaw Brothers, although it

holds only 20.4 per cent. A final dividend of 36 cents per share has been recommended, bringing total dividends for the year to 48 cents a share.

• An 11 per cent interest in New Zealand-based NZI Corporation by BIL.

• An 8 per cent stake by IEL in Humes, an Australian building products group, bringing speculation of an imminent bid:

• A 17 per cent stake in Cheetah, a fertiliser group, for which he went on to launch an A\$100m (US\$68.5m) full cash bid for the company; and

• A 17 per cent stake in Holco, an Adelaide meat group where he has confronted a rival suitor—Mr John Spavins' Adelaide Steamship.

It is restructuring its loss-making US business hit by a downturn, particularly in the oil industry.

Lower earnings from Brazil reflected the price freeze there, but profits elsewhere were ahead.

The proposed listing of Wormold American and European operations had been affected by the losses during the period but preparations for listing were going ahead.

Wormold said restructuring in Asia was proceeding with its stake in Wormold International NZ now 49 per cent.

## Rise in sales and income for HK television group

BY OUR HONG KONG CORRESPONDENT

HK-TV, the Hong Kong television company in which Perth-based entrepreneur Mr Alan Bond holds a 26.7 per cent stake, yesterday announced a 35.6 per cent increase in net profit for last year to HK\$14.5m (US\$40.3m) on a turnover up 20 per cent to HK\$13.89bn, an increase of 21.3 per cent.

The decision was taken after several years of losses for SBM, and the fact that a major SBM shareholder, United Estates Projects, does not want to get involved in the cinema business.

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**NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS**  
**JB**co**B**  
**DOLLAR-BAER**  
Julius Baer U.S. Dollar Bond Fund Ltd.  
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 10 a.m. for the following purposes:

1. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1986 and the reports of the Directors and Auditors.

2. To ratify the acts of Directors.

3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board D-Mark-Baer, Julius Baer U.S. Dollar Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on

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Julius Baer Bank and Trust Company Ltd.  
Butterfield House  
P.O. Box 1100, Grand Cayman, Cayman Islands

Agent:

Bank Julius Baer & Co. Ltd.  
Bahnhofstrasse 36, 8000 Zurich  
Switzerland

**Notice of Annual General Meeting of Shareholders**  
**JB**co**B**  
**D-MARK-BAER**

**Julius Baer D-Mark Bond Fund Ltd.**  
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## UK COMPANY NEWS

## FINANCIAL SERVICES AND PAPER DIVISIONS BOOST PROFITS

## BAT profit rises 19% to £1.4bn

BAT Industries, the tobacco, retailing and financial services group, produced pre-tax profits of £1.39bn in 1986 up 19 per cent on 1985's £1.17bn—helped by a doubling of profits from its financial services businesses and a strong performance by its paper operations.

The results were achieved on turnover 12 per cent higher at £19.17bn (£17.05bn). After lower interest payments, but a higher tax charge, earnings were 17 per cent higher at £3.51p a share (45.72p). The final dividend is 8.5p, making a total for the year of 14.3p, up 18 per cent on the previous year.

The figures were in line with market expectations and the shares closed at 528p, down 6p.

Second half pre-tax profits totalled £841m, against £552m in the first half and £728m in the second half of 1985.

The group's core tobacco businesses edged profits by 4 per cent to £763m (£738m) on a 10 per cent increase in worldwide cigarette volume.

But BAT has diversified strongly out of the tobacco market in recent years, and tobacco's share of group trading

|                          | DIVISIONAL BREAKDOWN |                      |               |                      |
|--------------------------|----------------------|----------------------|---------------|----------------------|
|                          | Turnover (£m)        | Trading profits (£m) | Turnover (£m) | Trading profits (£m) |
| Tobacco                  | 1986 8,339           | 1985 7,170           | 1986 764      | 1985 738             |
| Retailing                | 4,762                | 4,671                | 211           | 186                  |
| Paper                    | 1,755                | 1,499                | 217           | 168                  |
| Financial Services       | 3,179                | 1,152                | 282           | 135                  |
| Other trading activities | 1,132                | 1,529                | 41            | 66                   |
| Total                    | 19,167               | 17,851               | 1,515         | 1,293                |

profits fell from 57 per cent in 1985 to just over 50 per cent last year, with financial services, paper and retailing contributing nearly half.

Group retailing profits were 18 per cent higher at £211m, with the Argos stores having an excellent year—profit from trading was up 30 per cent to £40m, with good results from toys, sports goods and jewellery, and a "most encouraging" from the five new superstores.

In the US, Saks Fifth Avenue passed £1bn of sales and profits of £100m, while Marshall Field's increased profits by 18 per cent.

Financial services had a good year, with profits of £232m again, up 13.5m in 1985. BAT pointed out that, after just three

years in the group, this sector now contributed 18 per cent of profits.

Eagle Star grew by 32 per cent in general premiums to over £100m and 39 per cent in life, with better underwriting results in the second half of the year. Allied Dunbar increased new business by 38 per cent in the past nine months, after a relatively slow start, making 10 per cent for the year.

Profits from paper and pulp grew by 28 per cent to £217m. Appleton raised volume by 16 per cent in the rapidly expanding US carbonless copying paper market, and increased profits by 18 per cent.

Financial services had a good year, with profits of £232m again, up 13.5m in 1985. BAT pointed out that, after just three

a strong performance in European carbonless.

In tobacco, the US domestic cigarette market remained highly competitive in 1986 and industry volume was down 2 per cent. Brown & Williamson's domestic market share reduced slightly, from 11.9 per cent to 11.7 per cent, while trading profit increased by 18 per cent in dollar terms.

In West Germany, higher prices and stronger exports helped BAT Cigarettenfabrik to better profits, but in Brazil severe price restrictions meant Souza Cruz gained little in profit from its 20 per cent increase in volume.

Group investment income totalled £160m (£165m) against interest payments of £238m (£280m), while tax fell 25.4m (£40m).

There was an extraordinary credit of £75m (debit of £24m) comprising an after tax gain of £49m on the sale of its interests in the Groveswood Group and the release of £22m from a provision set up in 1985 for the restructuring of the BATUS retail division. During the year 88 BATUS stores were sold for £844m.

See Lex

## Improved margins lift BICC to £101m

## NEI down 43% but sees restructuring boost ahead

BY CLAY HARRIS

AN IMPROVEMENT of nearly 10 per cent in pre-tax profits for 1986 was yesterday reported by BICC, cable and wiremaker, engineer and contractor. With turnover to just above £221m, pre-tax profits rose from £21.4m to £24.1m.

The final dividend is stepped up by 0.75p to 2.25p, making a total of 11.75p (11p) for the year. Earnings per 50p share improved from 26.4p to 27.7p.

Sales in BICC Cables were down on the year from £161m to £147m, Sir William Barron, the chairman reported, principally due to a sharp drop in demand for cable in the petrochemical industry following the fall in the oil prices. That had an effect on operating profits, which fell from £24.1m to £23.5m.

The costs of £22m of restructuring that division, less profits on disposals, are shown as an extraordinary £15m (£15m) debit. In addition, major action to reduce the cost base and improve productivity has been taken. Factory rationalisation costs of £8m were charged against operating profits.

The chairman said that the action taken had resulted in operating margins being held steady over the year, with a significant improvement towards the end.

Balfour Beatty's profits rose by 41 per cent to £27.2m and turnover from £22.1m to £29.8m. That division ended the year with its highest outstanding order book. It is one of the UK contractors in the Channel Tunnel, and it will be acquiring 25.9 per cent in the Devonport Dockyard consortium.

The major companies in BICC International performed well, the chairman stated, and showed increased profits in local currency terms. However, currency weakness, especially the Australian dollar, reduced the trading profit from £60m to £51.6m. Turnover was down at £51.5m (£52.5m). Half of the group's activities were overseas and just over half of operating profits came from overseas, he added.

BICC has divested from its holding in the South African telephone cable company ATC in which it had a 30 per cent stake.

Looking to the future, the chairman said demand in the telecommunications field, particularly for optical cables systems, continued to increase. The group's objective was to attain the leading edge in all BICC's chosen fields of engineering.

Net borrowings fell by £3.8m compared with £5m in 1985, which reduced gearing from 31 per cent to 6 per cent.

See Lex

International Combustion reported pre-tax profits of £19.2m (£53.4m). The disruption arising from rationalisation and lower UK demand for mining equipment reduced the pre-tax contribution of materials handling activities to £7.5m (£18.2m).

An additional £60.2m in orders during 1986 lifted the outstanding total to £97.6m by year-end. Currency movements were unimpaired. Mr Harrison said: It was not counting on any additional orders for UK power stations before 1989, but it could cope with any new business that came along.

It has a £15m contract for the 1.6GW Stewell B pressurised water reactor to be built in Suffolk and has submitted tenders or made inquiries about orders worth another £170m.

Energy conversion operations, including Parsons and

ing costs in 1986. In addition to the extraordinary items, redundancy costs had reduced pre-tax profits by 25.4m. Another 1,800 redundancies will take effect this year to add to the 4,000 jobs lost in 1986.

The rationalisation had been cash-neutral, Mr Harrison said, as disposal proceeds of discontinued businesses offset the £35m expenditure necessary to implement the restructuring.

NEI's manufacturing capacity was unimpaired. Mr Harrison said: It was not counting on any additional orders for UK power stations before 1989, but it could cope with any new business that came along.

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NEI shares lost 10 to 24p. See Lex

## Babcock advances to £37.1m

Babcock International, the engineering and contracting group, lifted pre-tax profits from £34.85m to £37.1m in the year to December 28 1986. Turnover moved ahead from £11.1m to £12.2m.

Lord King, chairman, said that the predicted slowdown in the US automobile industry was now affecting the North American group.

However, overall profitability in the UK would improve when the Central Electricity Board's ordering programme for both nuclear and fossil-fired power stations got under way and the FATA European group was expected to continue its improved performance in 1987.

Babcock proposed to pay a final dividend of 4.7p (4p), making a total for the year of 8.7p, up 1.6p adjusted for last year's one-for-one scrip issue.

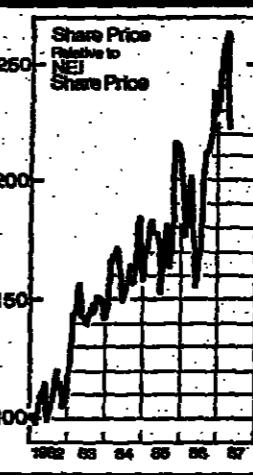
Trading profits from the energy group, which was reformed into five main operating businesses during the year, fell from £5.6m to £4.2m with a consequent fall in earnings per share from an adjusted figure of 17.5p last time to 16.3p.

Lord King said that the group's main challenge was the very low order intake in utility boilers and the subsequent pressure on profitability.

The contracting group lifted its trading profits slightly from £3.7m to £4m on turnover up from £20.1m to £24.5m largely as a result of the major projects commissioned during the year by Babcock Woodhead-Ducham.

With the mining equipment companies achieving a major improvement to break even after incurring a heavy loss in 1985, the industrial and electrical products group turned a £3.8m trading loss in 1985 into

Babcock Int.



a profit of £1.7m on turnover up almost £8m to £28.5m.

A sound performance by Babcock Africa was offset by poor performances by Clarendon Peters, in Germany, and by the Australian group which resulted in a fall in trading profits for the overseas group from £1.7m

to £0.6m on turnover up to £17.2m (£14.5m).

Babcock's North American interests continued trading profitably, unchanged at \$22.9m on turnover up to \$24.9m (£16.1m); and Lord King reported that trading conditions had been similar to those experienced during 1985.

He said that much of the development work and organisational changes introduced in the past three years by the FATA European group had borne fruit during 1986. It had turned a loss of £1m into a £4.4m profit on turnover substantially up at £14.9m (£9.3m).

Improved performance during the year allowed some accumulated tax losses to be completely absorbed and a consequent fall in earnings per share from an adjusted figure of 17.5p last time to 16.3p.

Extraordinary items of £3.8m (£3.6m) consisted of losses on closure and disposal of businesses and subsidiary companies.

See Lex

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High Low Company Price Change d.p. % P/E

| High | Low | Company                  | Price | Change | d.p. | %    | P/E  |
|------|-----|--------------------------|-------|--------|------|------|------|
| 181  | 118 | Ass. Brit. Ind. Ordinary | 100   | —      | 7.3  | 4.6  | 9.8  |
| 182  | 121 | Ass. Brit. Ind. CULS     | 103   | —      | 10.0 | 6.1  | —    |
| 40   | 38  | Armbrook and Threlkeld   | 36    | —      | 4.2  | 13.7 | 5.0  |
| 80   | 64  | B2B Design Group (USA)   | 75    | —      | 1.4  | 1.3  | 17.8 |
| 222  | 188 | Bardon Hill Group        | 222   | + 1    | 4.8  | 2.1  | 26.2 |
| 111  | 65  | Brown Technologies       | 111   | —      | 4.3  | 3.5  | 12.2 |
| 738  | 705 | CCL Group Ordinary       | 133   | + 1    | 2.8  | 2.2  | 8.4  |
| 107  | 85  | CCL Group 11% Conv. Pd.  | 100   | + 1    | 15.7 | 15.7 | —    |
| 271  | 216 | Carborundum Ordinary     | 267   | —      | 9.4  | 3.4  | 23.8 |
| 94   | 80  | Carborundum 5% Pds Pd.   | 94    | —      | 10.7 | 11.4 | —    |
| 125  | 91  | George Blair             | 91    | —      | 3.4  | 4.2  | 2.3  |
| 116  | 87  | Ind. Precision Castings  | 116   | —      | 6.7  | 5.9  | 16.4 |
| 124  | 101 | Jackson Group            | 120   | —      | 16.3 | —    | —    |
| 377  | 280 | James Burrough           | 280   | + 1    | 7.0  | 4.6  | 40.3 |
| 100  | 89  | James Burrough Spcl. M.  | 91    | —      | 12.8 | 1    |      |

## UK COMPANY NEWS

لِيَامِنِ الْأَجْمَلِ

# Reuters buys Canadian computer company

BY ALAN CANE

Reuters, the leading London-based electronic financial services vendor, has agreed in principle to acquire I. P. Sharp Associates of Toronto, Canada, a major computing services company.

The purchase price is \$30.4m (£19.6m) at an exchange rate of £2.04 to \$1. Purchase options have been granted to Reuters by a number of I. P. Sharp shareholders representing 67 per cent of the common stock of the company.

I. P. Sharp, founded in 1964 with unaudited revenues last year of £85.5m (£26.8m), has a number of products and services which are complementary to Reuters' existing offerings in on-line financial

information.

It operates a world-wide data-communications network from a centre in Toronto through which its customers can interrogate some 130 files of electronic information covering financial, aviation and energy areas. The network is interactive; that is, I. P. Sharp's users can carry on a "dialogue" with the system to extract the information they require.

Reuters' existing services are chiefly broadcast; information is delivered to and displayed on the customer's video screen but cannot be manipulated.

The acquisition of I. P. Sharp fits Reuters' plans to become a fully comprehensive supplier of

## Dixons gets only 22% of Cyclops

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

Dixons Group's attempt to break into US electrical retailing has stalled. It ran into difficulties at midnight on Tuesday when the British company's \$0.25-a-share tender offer for Cyclops of Pittsburgh expired.

The \$324m bid seemed to be proceeding smoothly last Friday, when Dixons reported that 94 per cent of Cyclops stock had been tendered.

However, following an increased bid and a change in conditions from counter-bidder Audio/Video Affiliates, the volume of stock tendered began to dwindle as offers were withdrawn.

By the expiry time, Dixons had a firm hold on only about 22 per cent of Cyclops' equity. This comprised just over 20 per cent tendered and not withdrawn by the deadline, and a small holding purchased earlier.

Despite the setback, Dixons

said yesterday that it expected to "proceed towards consummation of the merger." The company refused to comment further.

However, it has a firm platform on which to build its holding and ultimately win control. It could increase its grip by buying in the market. It could also launch a new tender offer to match or exceed the conditional \$92.50 put up by Audio/Video and its backers.

Cyclops shares rose 50 cents yesterday morning and were trading at \$92 around noon, US time.

Because of the leveraged nature of its bid, Audio/Video, which originally offered \$80 a share, would need to capture 80 per cent of Cyclops' stock to take the group over.

This could be achieved only if Dixons were to pull out.

## USM listing values Wyevale Garden Centre at £7.2m

Wyevale Garden Centres, a company operating one of the biggest chains of garden centres in the UK, is to join the Unlisted Securities Market through a placing, which will value it at £7.2m.

Cape-Cure Myers, the stockbroker, is placing 1.06m shares at 120p each. All the shares, representing 18 per cent of the

expanded equity, are newly issued so all the net proceeds of £1.14m will go to the company.

Hereford-based Wyevale sells plants and other products for the home and garden. It also licenses franchise space for greenhouses, garden sheds, garden machinery and swimming pools.

### COMPANY NEWS IN BRIEF

**ASTRA INDUSTRIAL GROUP** is raising £2.78m net through a proposed rights issue of 26.8m shares at 11p each on a five-for-14 basis. It is also proposing a name change to Astra Trust.

**TOPS ESTATES** is raising about £8m by the issue of up to 297,159 nominal of 7½ per cent convertible unsecured loan stock 2010 by way of a rights issue at 82.5p per £1 nominal of loan stock.

**GORDON BURSELL** (full listing in November 1986) is turning over £1.8m (£11.42m) and pre-tax profit of £1.81m (£1.02m). Tax was £637,000 (£407,000) and earnings per share 14.7p (7.9p).

**KEEP TRUST** (investments, motor trader, engineer) - Turnover £77.73m (£65.92m). Pre-tax profits £2.71m (£2.18m). Earnings per share 29.3p (21.5p). Dividend 6.75p (4.5p) with a final of 4.5p.

**HANRO INDUSTRIES** (engineering, distribution, security equipment) - Turnover for 1986 was £40.4m (£31.4m) and pre-tax profit £2.53m (£1.62m). Earnings per share 20p share 17.5p (12.5p), final dividend 6p for 7p (adjusted 5.83p) net total. A one-for-ten scrip issue is proposed.

**JOHN MAUNDERS** (house-builder) - Interim dividend 2.6p (2.4p) in six months to

December 31, 1986. Turnover £14.14m (£12.37m) and pre-tax profits £2.21m (£2.06m). Tax £445,000 (£351,000) and earnings per share 12.5p (7.9p).

**IPECO HOLDINGS** - Final dividend 1.85p, making a 2.35p total for 1986. Turnover £8.69m (£9.65m) and pre-tax profit £2.05m (£2.94m). Tax £1.2m (£1.28m). Earnings 7.24p (7.19p) per share.

**MURRAY ELECTRONICS** - Total revenue £672,000 (£676,000) for six months to January 31 1987. Pre-tax profit £346,000 (£228,000); tax takes £101,000 (£10,000). Earnings per share were 0.63p (0.39p) and net asset value 73.34p (73.64p).

**MERLIN International Properties** is in discussions with various parties which may result in acquisitions which will substantially increase the size of its business. Directors will give a detailed announcement in May.

**ASSET TRUST** announced that talks with a third party, which may or may not lead to an offer for the company, were at a very preliminary stage.

### DIVIDENDS ANNOUNCED

|                    |      |        |       |       |       |
|--------------------|------|--------|-------|-------|-------|
| Associated Book    | 3.75 | —      | 3.5   | 6     | 5.6   |
| Bahcock Int        | 4.7  | May 26 | 4*    | 8.7   | 7.5*  |
| Banra              | 5†   | May 5  | 4.38* | 5     | 5.83* |
| Charles Barker     | 2    | May 28 | —     | 3     | —     |
| RAT Inds           | 8.8  | June 1 | 7.5   | 14.3  | 12.1  |
| Bemrose            | 6    | May 29 | 4     | 9     | 11    |
| EICC               | 8.25 | July 1 | 7.5   | 11.75 | 11    |
| Bewthorpe Holdings | 4.22 | July 1 | 4.57  | 8.1   | 7     |
| Bridon             | 4    | —      | 3.5   | 5     | —     |
| Britannia Arrow    | 3.2  | May 23 | 3     | 5.5   | 4.2   |
| Britannia Ass      | 2.45 | May 14 | 20.3  | 35.5  | 29.8  |
| Delta Group        | 2    | —      | 4.15  | 7.6   | 6.5   |
| Gibell Dairies     | —    | May 15 | 1.8   | 2     | 1.8   |
| Heworth CIB        | 5.18 | July 1 | 4.2   | 8.28  | 7.2   |
| Indesit Johnson    | 14.8 | —      | 3.8   | 6     | 4.8   |
| Iceland Foods      | 2.5  | May 22 | 2.2*  | 3.75* | 3.2*  |
| Ispace Holdings    | 1.85 | May 29 | —     | 2.85  | —     |
| Keep Trust         | 4.5  | —      | 2.83  | 6.75  | 4.5   |
| London Park        | 6.5  | —      | 6.5   | 10    | 10    |
| Lowe Howard        | 15.3 | May 11 | 4*    | 8     | 6     |
| Bernard Matthews   | 2.25 | —      | 1.81* | 3.5   | 2.5   |
| John Mansfield     | 12.5 | —      | 2.4   | —     | 5     |
| NEI                | 3.6  | July 1 | 3.5   | 5.25  | 5.25  |
| Ocean Transport    | 5.1  | June 1 | 3.95  | 9     | 8.5   |
| Relyon             | 3.5  | May 26 | 3     | 5.8   | 4.65  |
| Star Furniture     | 3.75 | May 21 | 3.75  | 5.5   | 5.5   |
| A. G. Stanley      | 1.75 | —      | 1.5   | 3.25  | 2.5   |
| Steel Burrill      | 6.6  | May 21 | 5     | 9     | 7*    |
| TCI                | 2.5  | —      | 4     | —     | —     |
| Trade Indemnity    | 2.45 | —      | 1.83* | 4.8   | 3.25* |
| Trientrol          | nil  | —      | 1     | nil   | 5     |
| VG Instruments     | 2.4  | May 29 | 1.8   | 3.5   | 2.5   |

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. £ USM stock.

‡ Unquoted stock.

## TVS gives voting rights to all its shareholders

By Raymond Snoddy

In recent months it has acquired Rich, a US-based manufacturer of dealing systems, Instinct, a US company providing an electronic stock dealing service, and Finebuy Data Services, a UK company selling a full-text retrieval service covering business and financial information.

TVS has software for the borrowing and lending of securities and a global limits system for foreign exchange dealers and cash and portfolio management software which is of special interest to Reuters.

Mr Ian Sharp, the founder, said yesterday that the stakes in the computing services business were rising annually. Funds were now limiting the number of new products that the company could develop.

There had been a loss of £1.8m (£780,000) in 1986 but the company had retrieved the position in the first quarter of 1987.

Reuters said yesterday that it would provide the company with such finance as was necessary to bring new products to market in line with its plans in the equities and foreign exchange markets.

The senior management team, including Mr Sharp, is expected to continue to run the company.

## Ibstock Johnsen 63% ahead on second half advance

GATHERING PACE in 1986

achieved in the US, with turnover up to £66.55m (£51.1m) and profit to £5.06m (£753,000). Glen-Gery took advantage of year with turnover ahead 12 per cent to £130.95m and the pre-tax profit up 63 per cent from £11.5m to £18.54m.

Mr Paul Hyde-Thomson, chairman, said profits in the second half almost doubled those of the first, with all divisions making substantial gains.

The benefits of strong trading and the June rights issue proceeds meant that borrowings were less than £7m at the year-end.

He said with trading prospects bright and all divisions progressing well, the group was well placed to move into a new phase of development.

Earnings in the year came to £19.35p per share (13.22p). The final dividend is 4.3p for a net total dividend of 6p (£4.8p), and a one-for-one scrip issue will be made.

Excellent progress was

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Excellent progress was

## Giltrap has over 5% stake in Wm. Jacks

By Clay Harris

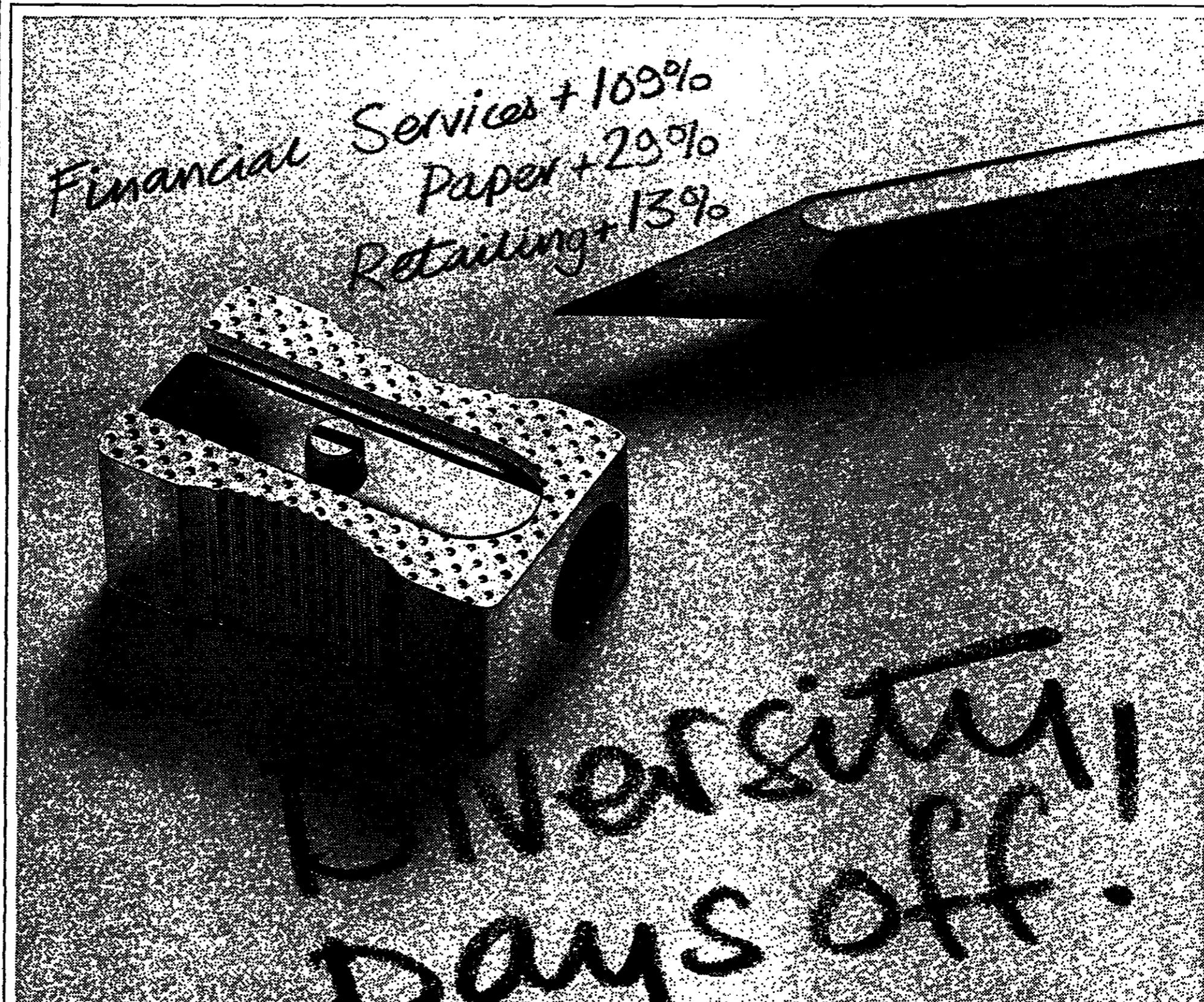
Mr Colin Giltrap, a leading New Zealand motor distributor, has increased his holding in William Jacks. He now owns 5.27 per cent of the Berkshire-based car dealer and overseas trader.

Jacks has BMW, Mercedes-Benz, Volkswagen Audi and Austin Rover dealerships and owns builders' merchants and manufacturing facilities in Zambia.

With 60 per cent of its shares owned by Johan Holdings of Malaysia, Jacks does not expect a bid from Mr Giltrap, who first bought shares early last year. Its shares added 4p to 43p to give the company a market value of nearly £43m.

Mr Giltrap failed last month in a £10m hostile offer for Gates, the independent Ford dealer. No change has been announced in the 20.7 per cent stake in Gates which Mr Giltrap Holdings bought during that bid.

The two men who have managed Gates for Giltrap, Mr Richard Palmer and Mr Bruce McNeill, subsequently mounted a successful management buy-in at Western Motor Holdings, Plymouth-based vehicle transporter.



### PRELIMINARY RESULTS

|                    | Year to December 1986 | Year to December 1985 | Change |
|--------------------|-----------------------|-----------------------|--------|
| GROUP TURNOVER     | £19,167m              | £17,051m              | +12%   |
| PRE-TAX PROFIT     | £1,393m               | £1,166m               | +19%   |
| EARNINGS PER SHARE | 53.51p                | 45.72p                | +17%   |
| DIVIDEND PER SHARE | 14.30p                | 12.10p                | +18%   |

• Substantial organic growth with 12% rise in turnover. • Financial Services profit doubled. Strong performance by Eagle Star and Allied Dunbar. • Outstanding results from Wiggins Teape and Appleton, market leaders in carbonless papers.

## The Charities Official Investment Fund Annual Report 1986

- Income Share value rose by 20.9%
- Dividend increased by 10.2%
- Accumulation Share rose by 24.3%
- Growth of associated Charities Deposit Fund to £45 million



To: The Charities Official Investment Fund  
St Alphege House, 2 Finsbury Street,  
London EC2Y 5AQ (01-585 1815)

Please send:  COIF 1986 Annual Report

Charities Deposit Fund 1986 Report

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Charity \_\_\_\_\_

COIF

## HALL ENGINEERING (HOLDINGS) PLC

Results for the year ended 31st December

|                    | 1986    | 1985           |
|--------------------|---------|----------------|
|                    | £'000   | £'000          |
| Turnover           | 128,565 | 119,315 + 7.8% |
| Profit before tax  | 5,335   | 4,254 + 25.4%  |
| Profit after tax   | 3,484   | 2,967 + 17.4%  |
| Earnings per share | 24.00p  | 20.30p + 18.2% |
| Dividend per share | 10.05p  | 8.37p + 20.0%  |

The improvements expected at this time last year have been achieved with all areas in which the Group is involved producing better results.

The Board is confident that the Group will produce another year of solid growth.

Copies of 1986 Report and Accounts can be obtained by writing to:

The Secretary,  
Hall Engineering (Holdings) PLC  
Harlescott Lane, Shrewsbury, SY13 1AS  
Tel: (0743) 235541, Telex: 35246 Fax: (0743) 247709

EXCELLENCE IN ENGINEERING • SERVICE OF DISTINCTION



## Tricentrol hit by £57m write-down

BY LUCY KELLAWAY

Tricentrol, one of the worst afflicted of the UK oil independents, yesterday unveiled an attributable loss for 1986 of £61.2m, compared with a profit of £24.7m, and announced it was写入ing its dividend.

The figures contained a write-down of £57.5m relating to the US operations which were sold off last year. The company said that the sale, which was necessary to reduce borrowings, had released more than £50m, and helped cut bank debt to £4.9m.

During the year long term debt was reduced by about £25m, to stand at £160m at the year end.

The company said that it was completing a refinancing package which would remove its short term need for cash, and enable it to pay for its share in the onshore Witch Farm field.

Mr James Longcroft, chairman, yesterday described Tricentrol as "primarily a development company", and said that it would concentrate on its proven assets. Meanwhile, its exploration budget would be "small but adequate," he said.

Mr Longcroft was optimistic that Tricentrol would succeed in obtaining the finance to develop its interests, and hoped the company would be able to retain most of its existing stakes. If so, he predicted that asset value should increase

See Lex

## Cambridge Instrument to offer shares at 130p

BY PHILIP COGGAN

Cambridge Instrument, the scientific equipment manufacturer, yesterday announced that the offer price of its shares in its forthcoming main market issue would be 130p, putting a market value on the company of £127m.

The group manufactures scanning electron microscopes, semiconductor equipment and after last year's acquisition of Reichert Industries, optical equipment. It was acquired in 1979 by a group of investors including Dr Terence Gooding, the executive chairman.

Analysts felt that the price was at the upper end of expectations, given the lack of information about semiconductor equipment profits and the prospect of a rising tax charge. The prospects will be published in tomorrow's newspaper.

Based on its recent pre-tax profits forecast of £7.5m for

the year to March 31, the p/e ratio is 14.8 on an actual tax, and 18.2 on a notional 35 per cent tax basis.

Kleinwort Benson is targeting just over half the offering of 30.26m shares, 37 per cent of the enlarged equity, at individual investors and so far, it has received 30,000 requests for prospectuses.

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# A year of transformation

- Pre-tax profits exceed £37m ■
- Land services' contribution up nearly 60% ■
- Dividends increased to 9p ■

\*Paid and recommended

|                                     | 1986  | 1985  |
|-------------------------------------|-------|-------|
|                                     | £m    | £m    |
| Turnover                            | 827.0 | 766.9 |
| Trading profit                      | 31.3  | 18.8  |
| Profit before tax                   | 37.2  | 31.9  |
| Profit attributable to shareholders | 22.6  | 16.4  |
| Earnings per share                  | 21.4p | 17.5p |
| Dividend per share                  | 9.0p  | 6.5p  |

Ocean has been transformed into a thriving land-based services group with excellent growth prospects. Our progress in 1986 has been particularly encouraging with pre-tax profits from land services increasing by nearly 60% to £22 million. Also encouraging is the reduction in net borrowings from £83 million to £12.6 million.

The new Ocean has demonstrated its ability to perform well and to generate vigorous growth, both organically and by acquisition. We are confident that we will continue to expand strongly.

"This year's trading to date gives me confidence that 1987 will be another successful year for Ocean."

W.N. Menzies-Wilson  
Chairman

**OCEAN**

We can handle it.

The Ocean Annual Report will be available on 24th April. To receive a copy, please write to:  
THE SECRETARY, OCEAN TRANSPORT & TRADING plc, INDIA BUILDINGS, WATER STREET, LIVERPOOL L2 0RB.

كتاب من الأجل

## UK COMPANY NEWS

### Further growth at Britannia Arrow as profits hit £29.5m

#### ■ comment

Last year was a very busy one for David Stevens—Fleet Street tycoon at one end of his empire and rapid growth by acquisition at the other. Britannia Arrow, MIM looked something of a snap-time compared with the going rate in the sector when it was purchased for £27.5m. Even the costs of its integration plus computerisation have not prevented Britannia from coming in at the top end of the forecast range which must bode well for 1987. The £27m spent on a 45 per cent stake in Ivesco, which has £6.6m of funds under management, has certainly helped boost the group total to almost £160m and confirm international investment management as the star performer. Pre-interest Singer and Friedlander grew 20 per cent while insurance and property stood still. This year MIM should make a clean contribution and pre-tax profits should rise to £45m. With its shares at £12.1p and with the rights issue plus the placing to fund the Ivesco move now fully digested, Britannia has to look cheapish on a multiple of 14 as long as the bull markets roar on.

Group turnover (excluding banking and insurance) soared from £267.2m to £352.4m. Both UK and international investment management operations improved their figures with the UK up from £7.26m to £10.51, and international at £10.73m against £8.1m.

Merchant banking moved ahead from £10.02m to £11.98m, but insurance was down slightly at £97.000 (£96.000). Investment and other income, including interest receivable, was £1.75m (£1.87m), and other income, including interest receivable, was £1.75m (£1.87m). The accounts of the National Employers Life group are not consolidated in the parent's figures. NEL carries on long-term business so is dissimilar from those of other companies

of life. Hardly surprising since it has cornered its highly specialised market (since 1986, Lloyd's of London has banned syndicates from the field). One analyst estimates that from 1976-1985 Britain's composite insurers produced profit margins of only 4.5 per cent of total premiums, but Trade Indemnity has recently been achieving 38 per cent. Yet it remains a connoisseur's stock—because 79 per cent of the equity is held by seven major insurance companies, the big

being Guardian Royal Exchange and Swiss Re. With its shares down 30 to 22.1p last night, Trade Indemnity looks cheap on a prospective multiple of 10. It has room for growth; it estimates that 45,000 UK companies with turnovers of more than £1m still do not insure against bad debts. One gloomy note is that it forecasts more insolvencies as the oil industry languishes and companies loosen controls in a mood of euphoria over economic prospects.

## Trade Indemnity rises to £9.7m

BRITAIN'S continued recovery from the recession of the early 1980s helped Trade Indemnity, the country's leading credit insurer, boast pre-tax profits by 18 per cent to £29.74m in 1986.

The company insures against losses suffered if trade creditors become insolvent and fail to pay for goods and services.

Eighty per cent of its premium income comes from insuring UK domestic credit risks. The remainder is made up of inward reinsurance, Australian credit insurance, and export credit insurance, where Trade Indemnity competes with the Government's Export Credit Guarantee Department (ECGD).

Earnings per share rose by 18 per cent in 1985 to 26.5p, and the company recommended a final dividend of 24.5p per share, making a total dividend for the year of 4.3p, up 32 per cent on 1985.

Trade Indemnity declares underwriting results using a three-year accounting period. Premiums written on the 1984 account were £81m, up 18.8 per cent on 1983.

The 1984 account produced a £6.0m underwriting profit, nearly £1m more than the 1983 figure.

Investment income in 1986 was £3.73m, up 17.8 per cent, making a total pre-tax profit of £29.73m. New business premiums in 1986 totalled £9.05m, up from £8.31m in 1985.

#### ■ comment

Hidden in a drab back street in Shoreditch, Trade Indemnity is a well-kept secret. It believes it has declared an underwriting loss only three times in 38 years.

## Steel Burrill jumps to £5.6m

Including an enhanced profit on exchange of £461,000, against £175,000, insurance and reinsurance broker Steel Burrill Jones Group lifted its 1986 pre-tax profit from £4.77m to £5.59m.

Notwithstanding the weaker US dollar, brokerage and income fees increased by nearly 34 per cent to £5.83m, contributing to a gross income 32 per cent higher at £11.31m.

Turnover in volume terms for 1987 was expected to increase further and, because of selling dollars forward, the impact of the current strength of sterling would be reduced. However, the average dollar conversion would inevitably be

higher. Earnings for 1986 rose to 19.8p (15.2p) per share and the dividend is, in effect, lifted by 26p to 3p net, with a final of 6.5p.

The single final dividend is raised from 1.6p to 2p, to be paid from earnings of 5.59p per 10p share. Tax was £340,454 (£172,434).

Steel Burrill has an image problem. However justified its boasts about returns on capital employed and pre-tax profit margins, it is in more niche markets which provide steady, if slow, growth at best. Operations planning actually fell last year, leaving only the South African contribution and the cut in the interest charge to bring about a better-than-expected pre-tax figure. Some modest improvements in volume and prices should enable profits from the mainstream businesses to outweigh the cut in the South African contribution this year, and the elimination of debt should help lift the pre-tax figure a little to £5.81m. After the cut in minorities and a levelling out of the tax charge, the prospective p/e multiple comes out at the habitually humble 9.1 at yesterday's 26.1p. It is likely to stay there until the company puts its hand in its pocket to buy something more exciting—or until someone else threatens to do it for them.

## Eleven Years of Continuous Growth

1986 1985 % change

Turnover 145.5 125.9 +15.5

Pre-Tax Profits 28.0 23.2 +20.6

Earnings per Share 35.8p 29.1p +23.0

Total Dividend 8.10p 7.00p +15.7

Audited Results for the year ended 31 December 1986

Ray Parsons, Executive Chairman

## Bowthorpe Holdings

Bowthorpe Holdings PLC, Crawley, Sussex RH10 2RZ

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance of payments (current £m); oil balance (£m); official reserves (£m).

4th qtr. 118.7 121.7 112.5 114.0 122.4 115.6

1986 1st qtr. 108.8 101.2 104.7 101.4 102.7 104.5

2nd qtr. 104.5 105.2 104.5 104.5 104.5 104.5

3rd qtr. 105.8 101.1 105.2 101.5 105.8 101.5

July 107.7 102.2 105.2 102.2 107.7 102.2

August 111.1 104.2 106.2 102.2 105.2 102.2

September 110.6 105.1 112.5 105.2 105.6 105.6

October 110.9 106.1 112.5 105.2 105.8 105.8

November 110.1 106.1 112.5 105.2 105.8 105.8

December 109.4 106.2 112.5 105.2 105.8 105.8

1987 January 105.5 101.2 102.2 107.4 111.8 110.5

February 105.6 101.2 102.2 107.4 111.8 110.5

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance of payments (current £m); oil balance (£m); official reserves (£m).

## UK COMPANY NEWS

Nikki Tait on the battle over US Debenture's future

## Brickbats ready to fly



Mr David Hamilton, chairman of US Debenture.

NOTHING BEATS a City bantam fight. Even so, when opponents file into The Chartered Insurance Institute for this morning's annual meeting of the \$250m US Debenture Corporation, battle-lines can seldom have looked so distinguished—or so confused.

At face value, the struggle is all about the principles of investment management. Underneath, it is a bewildering array of City alliances.

USDC is a large, non-specialised investment trust, currently managed by G.T. The least likely of ginger groups, the Water Authorities Standardisation Fund wants to turn it into a unit trust—a move which would eliminate the traditional discount (the difference between an investment trust's asset backing and its share price) and which has already pushed the share price to \$36. That compares with end-1986's low of \$35.39 and a price of around \$26.60 six months ago.

Not surprisingly, USDC's board—which is chaired by David Hopkinson, former head of Britain's largest unit trust group, M & G, and includes leading luminaries from Robert Fleming, Barclays Bank and Brown Shipley—is virulently opposed. "The sole purpose is 'asset-stripping,'" thunders Robinson, invoking all the anti-short-term arguments. "The principle is absolutely monstrous."

Not so, claims the Water fund, in the light of the USDC board's behaviour. Remember last summer, when Ensign Trust, an investment trust controlled by the Merchant Navy pension funds, made a \$28m bid for Barry Trust? Barry, like USDC, is managed by GT and held a 11.7 per cent stake in the fund management group. A concert party, including USDC, immediately

rode to Barry's rescue, picking up 27 per cent of the shares. Ensign was frustrated.

At that stage, the Water Authorities fund held around 6 per cent of USDC. In October, it raised this to 12 per cent and within months called for unitisation. "Our objection is not performance which has been disappointing rather than bad," maintain the Water men, "it is the way USDC was used to defend Barry Trust." USDC, it argued, bought Barry shares at a bid-inflated price; it did not consult shareholders; and had no right to interfere with the outcome of the Barry vote.

"Pure smoke-screen," claims Mr Hopkinson. USDC, he argues, has performed well; investment trusts have a heap of advantages, like gearing potential and lower management fees, over unit trusts; and that all the Water Authorities and its allies are really seeking is a quick buck. Looked at more dispassionately,

stockholders may find flaws on both sides. Raising one's stake in a company whose management has lost one's trust is not the most common of responses. More critically, no one has really explained why unitisation—rather than a change of management or board—is the best solution to USDC's problems.

But party action finds few supporters. The opposition has maintained that the Ensign offer (cash equivalent to 92 per cent of formula asset value) was derisory and reserved to be seen off. His second line of defence is that USDC directors thought it essential to protect the trust's own holding in GT.

Moreover, USDC has scarcely been a star of the investment trust sector; its performance in 1986 was merely average for large non-specialist funds.

The fact that USDC's two largest holdings at end-1986 were 27.3m stake in GT and 26.8m interest in M&G also looks a little too cosy for comfort.

Mr Hopkinson has never been optimistic about his chances. At an earlier EGM in January, the Water Authorities fund's call for unitisation gained the backing of 44.9 per cent of shareholders—including National West Investment Bank, Standard Life, and the Merchant Navy Officers pension interests.

There was then an even larger backing for a holding motion proposed by the board.

If hearts and minds are unchanged, that is a formidable obstacle. USDC's board has already said that, if it loses today, it will formulate a scheme allowing stockholders to remain in an investment trust or switch into units.

However before then, expect some brickbats to fly in Aldermary.

## FADS improves 19% to £3.2m

BY RALPH ATKINS

A.G. Stanley Holdings, which operates FADS home decorating stores, increased pre-tax profits in 1986 from £2.68m to £3.1m, a rise of 19 per cent.

The increase reflected strong performances in the group's shops and from its wallcovering mill in Cheshire which reported an operating profit of £497,000.

During 1986 the group spent £3.6m on opening 18 new stores and refurbishing 28 others. It also closed 10 stores, but its total selling space increased from 700,000 sq ft to 750,000 sq ft.

Turnover rose to £64.54m compared with £59.86m. Earnings per share were up to 7.76p against 5.82p in 1985.

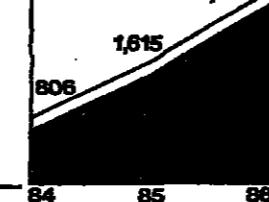
Malcolm Stanley, chairman, said that research had shown it was women who made decisions about decorating and that they preferred stores in town centres close to other shops, rather than large out-of-town stores favoured by B&Q.

For this reason the group is developing medium-sized shops of up to 10,000 sq ft specialising in decorating.

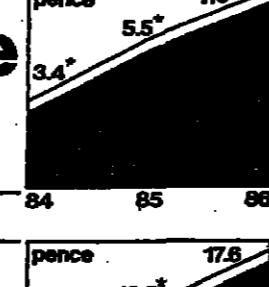
# BANRO

## 1986 AUDITED RESULTS

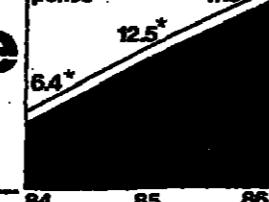
**Pre-tax profit**  
£2.5m up 57%



**Dividend per share**  
7.0p up 27%



**Earnings per share**  
17.6p up 41%



\* Adjusted for share issues during 1986

1986 has been another record year for the Group with sales, profits and dividends all reaching new highs. Apart from setting new levels of achievement the year was marked by the first full year's contribution from Lintek and a highly successful rights issue in October. Once again, our results reflect a good all-round performance from constituent companies in the Group. All are well-placed to achieve further advances in the future and we are confident that 1987 will be another year of satisfactory progress.

Edward Rose, Chairman

The principal activities of the Group are the manufacture and distribution of a wide range of metal and glazed products for the transport, domestic appliance and building industries, security surveillance equipment and motor cycle accessories.

Report & Accounts will be available from 10th April 1987

BANRO INDUSTRIES plc, BROWNHILLS, WALSALL, WEST MIDLANDS WS8 7HP

## Ocean Transport at £37m on surge by land-based side

Ocean Transport & Trading has achieved its profit forecast, and is meeting the promise of a 6.1% final dividend to shareholders.

For the year 1986 group pre-tax profit moved ahead from £31.6m to £37.2m. That was right in line with the forecast made when successfully fighting off the £25.8m bid from Mr Roa Briery, the New Zealand entrepreneur—he still retains just under 30 per cent of the capital. The final dividend brings the year's total to 9p (8.5p).

Mr W. Menzies-Wilson, chairman, said the improvement in profits reflected strong growth in the land-based businesses. The trading profit rose from £12.1m to £20.2m, or 65.4%, and the share of associates fell to £10.6m (£25.8m), reflecting the role of Ocean's interest in Overseas Containers for £92m, a premium of some 50 per cent to book value. OCL's contribution this time was £8.2m (£23m)—if that was excluded Ocean's profit before tax and losses on disposal of ships (£5.8m last year) more than doubled from £1.5m to £31m in 1986, the chairman stated.

The share of associates fell to £10.6m (£25.8m), reflecting the role of Ocean's interest in Overseas Containers for £92m, a premium of some 50 per cent to book value. OCL's contribution this time was £8.2m (£23m)—if that was excluded Ocean's profit before tax and losses on disposal of ships (£5.8m last year) more than doubled from £1.5m to £31m in 1986, the chairman stated.

The sale of OCL also transformed the balance sheet, as net borrowings were reduced from £85.9m to £12.6m at the year-end. It also provided the opportunity to acquire the outstanding 50 per cent of Pan-ocean Storage & Transport, which produced record profits, and later the airfreight forwarding subsidiaries of Jardine Matheson Holdings.

During the year and early in 1987 significant progress was made with the rationalisation of the shipping interests. An extraordinary charge of £1.9m

## DELTA GROUP

electrical equipment • engineering • industrial services

## Profits advance to £57.8m

|                                | 1986    | 1985    |
|--------------------------------|---------|---------|
| Turnover                       | £533.6m | £555.8m |
| Profit before taxation         | £57.8m  | £50.6m  |
| Earnings per share – nil basis | 22.7p   | 20.9p   |
| Ordinary dividends per share   | 7.6p    | 6.5p    |
| Return on capital              | 26.2%   | 22.9%   |

## The growth story 1982-86

- Profits up 310%
- Earnings per share up 450%
- Return on capital up 160%
- Market capitalisation up 360%
- Borrowings down by 90%

Copies of the annual report, of which the above is an extract, will be available after 13th April from The Secretary, Delta Group p.l.c., 1 Kingsway, London WC2B 6XF.

DELTA and the symbol  are registered trademarks of Delta Group p.l.c.

BICC

# Engineering tomorrow's world brings profitable results today.

| 1986   | £m     | 1985  | £m |
|--|--------|-------|----|
| Turnover                                       | 2,143  | 2,109 |    |
| Profit before interest                         | 14     | 11    |    |
| Net interest payable                           | 13     | 19    |    |
| Profit before taxation                         | 101    | 92    |    |
| Taxation                                       | 39     | 36    |    |
| Profit after taxation                          | 62     | 56    |    |
| Minority interests and preference dividends    | 17     | 17    |    |
| Attributable profit before extraordinary items | 45     | 39    |    |
| Extraordinary items                            | (13)   | (11)  |    |
| Attributable profit                            | 32     | 28    |    |
| Earnings per share before extraordinary items  | 22.7p  | 20.3p |    |
| Dividends per share                            | 11.75p | 11.0p |    |

● Pre-tax profits increased by 10% to £101m.

● Final dividend increased from 7.5p to 8.25p.

● Earnings per share up by 12% to 22.7p.

● Net borrowings reduced by £85m.

● Gearing reduced from 31% to 6% during 1986.

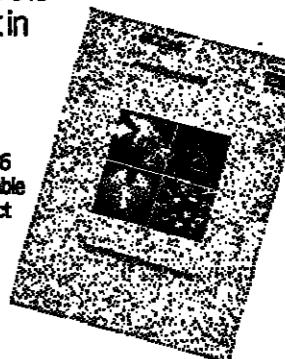
**Chairman Sir William Barlow says:**

1986 was a year of continuing improvement. Pre-tax profits increased by 10% to £101m and with higher attributable profits and earnings per share up by 12%, the Board is recommending an increase in dividend of 0.75p to 11.75p.

A major improvement in the Group's cash position was also achieved during the year and resulted in a fall in net borrowings of £85m compared with a reduction of £55m in 1985. This reduced gearing from 31% in 1985 to only 6% at the end of 1986.

Our objective is to attain the leading edge in competitive endeavour in all BICC's chosen fields of engineering. In the pursuit of this objective we are determined to achieve higher levels of performance, quality and service which will accelerate the improvement in earnings.

For a copy of the 1986 Annual Report, available shortly, please contact BICC plc, Devonshire House, Mayfair Place, London W1X 5FH. Tel: 01-629 6522.

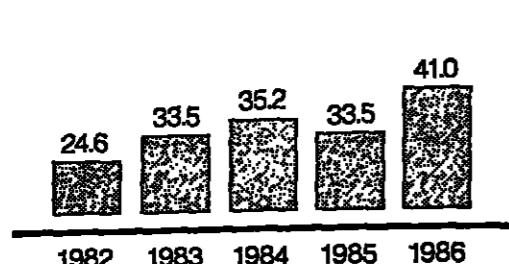


Results based on full group accounts with an unqualified audit report but not yet filed with the Registrar of Companies.

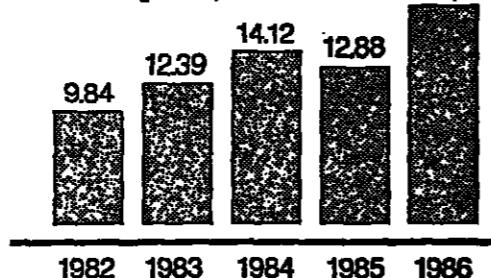
# HEPWORTH CERAMIC HOLDINGS PLC

## A RECORD YEAR

Profit before tax  
1982-1986 (£m)



Earnings per share  
1982-1986 (pence)



Extracts from a statement by the Chairman, Professor Roland Smith.

Profit before tax increased by 22.4% from £33.5m in 1985 to £41.0m in 1986, a new record for the Group.

All of the Group's major Divisions maintained or improved profits. The Clay Sands and Refractories Divisions performed excellently, and there was a significant improvement from the Plastics Division.

Earnings per share increased by 33.5% to 17.19 pence per share.

The Board is recommending a higher final dividend of 5.18p making a total of 8.28p which is up 15.0% on last year.

During the year certain initiatives were taken to re-structure the Group and position it for future development and expansion. In particular the sale

of Western Plastics in the USA is imminent; and the Dickey clay pipe operation also in the USA is to be disposed of.

Whilst this will involve significant write-offs, the substantial cash benefits from these disposals will further strengthen the Group balance sheet.

The opportunities for an agreed merger with Birmid Qualcast did not develop and we felt it prudent to relinquish our shareholding in the company at a profit.

The Group has entered 1987 with a strong balance sheet, well managed and successful core businesses, and poised for further growth both organically and by acquisition. The new trading year has started well with all major areas showing significant improvements over the equivalent period last year.

### SUMMARY OF RESULTS

|                    | 1986<br>£ million | 1985<br>£ million | Percentage<br>Change |
|--------------------|-------------------|-------------------|----------------------|
| Turnover           | 362.4             | 365.8             | -1.0%                |
| Profit before tax  | 41.0              | 33.5              | +22.4%               |
| Profit after tax   | 27.5              | 20.9              | +31.6%               |
| Earnings per share | 17.19p            | 12.88p            | +33.5%               |
| Dividend           | 8.28p             | 7.20p             | +15.0%               |

### PRELIMINARY RESULTS FOR 1986

## A year of solid growth

- \* Overall pre-tax surplus up 78% to £204m
- \* Outstanding investment performance
- \* World-wide Life new business premium income up 60% to £438m
- \* World-wide General insurance premium income up 32% to £1035m
- \* Strategic re-organisation to meet the challenges of a changing environment

"Eagle Star has a sound foundation on which to build further substantial and profitable growth."

Sir Jasper Hollom,  
Chairman

### SUMMARY OF RESULTS

|  | 1986<br>£m | 1985<br>£m |
|--|------------|------------|
| Premium Income                           |            |            |
| General Business                         | 1034.6     | 782.1      |
| Long-Term Business                       | 633.9      | 455.5      |
| Total                                    | 1668.5     | 1237.6     |
| Profit and Loss Account                  |            |            |
| General Business Underwriting Loss       | (143.0)    | (175.6)    |
| Shareholders' Long-Term Business Surplus | 28.5       | 25.2       |
| Investment Return                        | 314.0      | 260.3      |
| Gresham Investment Trust                 | 5.2        | 4.6        |
| Surplus before Taxation                  | 204.1      | 114.5      |
| Taxation                                 | (27.6)     | (18.8)     |
| Minority Interests                       | (9.6)      | (6.0)      |
| Surplus before Extraordinary Items       | 166.9      | 88.7       |
| Extraordinary Items                      | 42.6       | 79.3       |
| Surplus Attributable to Shareholders     | 209.5      | 169.0      |

The above results have been prepared in accordance with the Statement of Recommended Practice recently issued by the Association of British Insurers and comparative figures have been restated. At the end of 1986 the free reserves of the group, excluding the value of the shareholders' equity in the life funds, amounted to 94% of general business premium income and provides a substantial margin over and above the provision for liabilities.

The above constitutes an abridgement of the results of Eagle Star Holdings PLC for the year. The full report and accounts which contain an audited auditor's report will be published on 1st May 1987 and delivered to the Registrar of Companies within the prescribed period.



**Eagle Star**  
A MEMBER OF B.A.T INDUSTRIES GROUP

## UK COMPANY NEWS

### Bowthorpe Holdings lifts profits to record £28m

#### • comment

AS ANTICIPATED at the half-way stage, Bowthorpe Holdings, a manufacturer of electronic components, achieved record profits and turnover in the year ended December 31, 1986. Pre-tax profits moved ahead by more than 20 per cent from £23.2m to £28m on turnover up to £145.5m (£126m).

Mr Ray Parsons, executive chairman, said that order intake and trading results for the first two months of the current year were higher than for the equivalent period in 1986. Despite obvious areas for concern in the continuing sluggishness of the UK defence industry and the trends in the German economy, he was optimistic that the company would have yet another record year.

UK subsidiaries contributed 48 per cent of the profits compared with 40 per cent last year, on sales of £69.5m, an increase of 18 per cent, which represented 44 per cent of total group sales.

Mr Parsons said that sales and profits during the second half of the year had substan-

tially improved over those of the first six months as a result of the full benefit obtained from the UK acquisitions—Starpoint, Wessex Advanced Switching Products, and Protimeter—made early in 1986.

Overseas subsidiaries saw profit rise by 8 per cent and their contribution to group profits represented 48 per cent of the total compared with 54 per cent in 1985. Sales totalled £87.5m, an increase of 12 per cent, and 56 per cent of the group total.

Related companies contributed £1.75m (£1.5m) and Mr Parsons said that Bowthorpe's international spread of companies had effectively smoothed the impact of currency moves.

Tax charges totalled £1.1m (£3.4m) and earnings per share were lifted from 28.1p last time to 35.8p.

The directors proposed a final dividend of 5.42p (4.67p), making a total of 8.1p (7p) for the year. Also proposed is a two-for-one scrip issue.

In a ravaged electronics sector, Bowthorpe's recent record has been little short of outstanding and illustrates what can be done by finding the right niches and diversifying sensibly.

Last year, the various currency changes balanced out to leave

a net £74.000 gain; the group even managed to ride out the lull in UK defence orders which concentrated around 30 per cent of the turnover. With £16m cash on the balance sheet, there is plenty of scope for

acquired growth with instruc-

tionally, currently only around 45 per cent of the group, the targeted area. But having come through the sec-

tor's problems so well, Bow-

thorpe might not be the biggest

beneficiary of a recovery and

it looks at the moment as if

the currencies might not bal-

ance out quite so well this year.

At 68p, up 4p yesterday, the

shares have had a good run but

assuming pre-tax profits of

£22m this year look high

enough on a prospective p/e of

17.

A geographical breakdown of the trading profit showed that in the UK publishing accounted for £4.5m (£4.1m), and bookelling £2.5m (£2.1m); and bookelling £2.5m (£2.1m); US £11.2m (loss £10.8m); Australia £1.8m (£24.000); New Zealand £2.6m (£1.900); Canada £2.4m (£2.500); administration costs £677,000 (£423,000).

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Canada £2.4m (£2.500); ad-

ministration costs £677,000 (£500,000).

After tax of £3.8m (£3.45m)

and minorities (£0.5m)

net attributable profit

came to £24.5m (£24.000).

With earnings at

17.19 (12.50p)

the dividend is raised from

7.2p to 8.28p with a proposed

final of 5.18p.

• comment

These figures disappointed

some but Bowthorpe Ceramic,

which was stuck on a pre-

profits plateau of about £24m

for the three previous years

yesterday confirmed that it is

on the move. For this year

stronger management and

better marketing will mean

much improved margins

throughout the group. There

will also be reasonable growth

in refractories, where the com-

pany's technological edge and

its strong presence in foreign

markets will ensure a

solid position for the expected

world-wide shakeout. Clay pipe,

which provide about half pre-

tax profit, will immediately

benefit from the first price rise

in three years. None of this

however, is the stuff of which

dreams are made. Sinclair Thomson

is the first to admit. If the

company makes £55m this year

it will be no p.e. of 10.5.

It would be about right if

the company was judged on its

organic growth potential alone.

But given the size of the

group, it would be

more appropriate to judge

on its p.e. of around 14.

It would prove a fierce struggle.

Given the benefits from

internationalisation costs this year,

it would be unwise given the

size of the group to expect

such a result.

And with gearing at only around

5 per cent, Bowthorpe is well

placed for an acquisition which

it can make count.

With earnings at 17.19

# Iceland Foods in £10m cash call

TO ACCELERATE its already rapid growth, Iceland Frozen Foods Holdings is raising £10.4m net by a one-for-eight rights issue at 300p per share.

This was announced yesterday with the results for the 53 weeks ended January 3 1987, which showed group turnover ahead 42 per cent to £116.6m, operating profit up 37 per cent to £5.6m, and the pre-tax balance increased 25.1 per cent, from £3.83m to £5.1m.

Mr Malcolm Walker, chairman and chief executive, said in the major projects, including 10.5m on acquiring and fitting out 27 new stores and the refitting of 11 Orchard stores, and £3m on constructing the grocery warehouse and the 1.5m cubic feet cold store.

Planned expenditure for the current year was £24m. That would push gearing above the year-end 47 per cent level, accordingly he felt it prudent to ask shareholders to raise cash.

On prospects for 1987, Mr Walker expressed confidence that the year would be excellent. Sales had been encouraging, both from existing and new stores. Some 60 per cent of frozen products was under the Iceland brand.

Earnings for the year came to 13.15p (12.23p) and the dividend is 3.75p net (3.3p), with a final of 2.5p.

The rights issue is payable in full on acceptance by April 21. Allotments letters will be posted tomorrow and dealings are expected to start next Monday.

## Downturn at Derek Bryant

Derek Bryant (insurance brokers): Single dividend of 2p (total of 3.1p) for year ended December 31 1986. Turnover £3.09m (£3.85m) and pre-tax profits £10,000 (£1.44m). After a tax credit of £6,000 (£689,000 charged) and deducting minorities of £21,000 (£25,000) net profits were £55,000 (£741,000). Earnings per share were 3.90p (3.02p).

For immediate release: Good Relations may cost more in

# Record £3.5m from Bemrose

Bemrose Corporation, security printing and advertising, promotional and retail products group, continued its strong upturn in the second six months of 1986, with profits some £500,000 better than the corresponding period of the previous year at £2.8m.

For the full year to December 27, 1986 pre-tax profits emerged at a record £3.51m compared with £1.62m for 1985, the first half of which incurred losses of £722,000. The results included a contribution of £279,000 through a pension "holiday" which was expected to continue for the full year.

Mr David Wiggesworth, the chief executive, said that with a strong performance in security printing, Bemrose had achieved the expected return to satisfactory profits in the UK. About two-thirds of group sales and profits come from the Waygoose factory in Derby which produces security printing, diaries and calendars and

something like 1.4m personalised documents a day are turned out.

The group also has some

£35m invested in the US now

through the Souvenir group

which had another "excellent"

year in terms of dollar profits

but merely the same in terms

of sterling after the adverse

exchange rate.

Further investment in the US

in conjunction with Yattendon Investments should bring a further return; the group is now involved in the lucrative

funeral business in the US and

looks to continued expansion of its US operations through

organic growth and further acquisition.

In other areas of activity,

transfer, transfer printing

enjoyed a good year, and Mr Wiggesworth said that it was clear that the decision to diversify into the giftwrap business was proving successful.

The group continued to lead

the advertising calendar market

in an increasingly competitive environment and other advertising products and business gifts maintained the vigorous growth pattern of recent years.

The group had made a sound

start to 1987; profits would

be realised predominantly

in the second half of the year.

Turnover in 1986 was £40.7m

(the previous year's figure of

£38.5m included £2.5m of a

packaging business sold at the

year-end); operating profit was

£3.85m (£3.25m) and after

deducting interest charges of

£131,000 (£1.64m) UK and over-

seas tax of £907,000 (£1.03m) net

profits come out at £2.6m (£508,000).

Stated earnings per share were

22.45p (15.18p) before an

extraordinary credit of £38,000

(debit of £2,02m).

The dividend is increased

from 5p to 8p with a proposed

final of 6p (4p) a share, which

jumped 5p to 28p following

the announcement.

in view of the subdued level of business activity

and the high degree of political uncertainty which

prevailed last year, it is gratifying indeed to be able

to report substantially improved results for the

Group in 1986.

Turnover increased by 20 per cent from 1985 to R2.819

million, reflecting an improvement in domestic sales

volumes of 4 per cent and a marginal gain in export

sales to R236 million. Fixed costs were well contained

with the result that much of the benefit of higher volume

flowed through to net trading income where a gain of

31 per cent over 1985 at R332 million was recorded.

Financing costs were reduced by 24 per cent to R69

million as a result of favourable movements in interest

and foreign exchange rates, improved cash flow and

tight asset management. Income from investments

increased by R13 million from 1985 to R22 million.

Thus, earnings per share increased by 50 per cent

from 74 cents earned in 1985 to 113 cents. The

dividend was raised by 5 cents a share to 80

cents and dividend cover increased to 1.9 times

compared from 1.3 times in 1985.

Attainment of such improvements results in the volatile

and uncertain conditions which prevailed last year

would not have been possible without the determined

and committed contribution of people at all levels

throughout the Group. I wish to pay tribute to their

energy and expertise, and to record my appreciation

for their exceptional efforts in advancing the well-

being of the Group during 1986.

A year ago I commented favourably on the contents of

the State President's opening address to Parliament

in January 1986, particularly the emphasis he placed on

the importance of the rights and freedoms of

individual South Africans. At the time I construed this

as a significant and laudable step away from the

excessive concern for group rights which has

bedevilled this country for so long.

Regrettably the positive stance in evidence at that

time underwent serious reversal during the ensuing

two months as credible and media

commentary and condemnation overseas obviously

raised and encouraged expectations that radical

change, if not revolution, was just around the corner.

The simplistic assumption by the Eminent Persons

Group that the future of South Africa involved only a

bilateral trade-off between the Government and the ANC,

and the Government's own response to this illusion in

attacking ANC bases in neighbouring states, were all

washed over by the wave of unrest and the consequent

state of emergency and media restrictions.

Notwithstanding all this, there is no doubt that some

real improvements were brought about in South

African society in 1986. Contributing to a better racial

economy were the repealing of the pass laws and the

Mixed Marriages Act. The granting of permanent

residence rights for black people, the

attempt to establish South African citizenship for all

and the slow but ongoing deregulation of

restrictions on black business enterprise.

Black response to these structurally vital moves was

to see them as wiping the slate clean of impediments

which should not have been imposed in the first

place, rather than as reform.

The response of the international community was to move the most

cautious and reticent of its

rights posts claimed for them.

Whatever the reasons, and lack of encouragement

and support from the international community

was a major factor in the

failure of the negotiations.

What is clear is that the critical second

component of economic strategy must be to develop a

vibrant and dynamic less formal sector wherein job

creation may proceed space without the restrictions of

bureaucratic regulations or the constraints

imposed by the organised labour movement. As the

Small Business Development Corporation has

done, and continues to do, this is

achieveable in a relatively short period through

determined implementation of this approach.

The informal sector will really begin to thrive and

prosper, however, when an appropriate social

environment conducive

## COMMODITIES AND AGRICULTURE

# Drexel angry at rumours over SEC investigation

BY WILLIAM HALL IN NEW YORK

**DREXEL BURNHAM** Lambert, the fast-growing New York investment bank which has pioneered the growth of the so-called "junk bond" market, has confirmed that some of its competitors have been restricting the amount of business they were doing with Drexel.

Drexel, along with several other leading Wall Street firms, has been asked to provide information for the SEC's wide-ranging investigations into insider trading and takeover abuses. It reacted angrily, however, to rumours circulating in the financial markets that concerns about these investigations were prompting customers to take their commodity trading business elsewhere.

"Our commodity trading group, DBL Trading Corporation, is operating normally and very profitably. It has had absolutely no disruption in its trading and operations," said Drexel, stressing that "the financial picture for the firm as a whole has never been healthier."

There have been reports in the US that some of Drexel's commodities customers have become nervous about Drexel's potential vulnerability to fines or legal suits in the wake of recent weeks, warned that "people who invest and circulate rumours about any financial institution, including Drexel Burnham Lambert, are doing a serious and grave disservice to the investing public and the market place."

Drexel said "any questions raised about our financial condition are ridiculous as those few competitors, who have in-

stituted restrictions, for whatever their motives, full well know."

It pointed out that its capital of \$1.9bn was the fourth largest on Wall Street and said the firm was about to close an exceedingly profitable quarter in which its revenues and market share in trading and financing activities continued to grow from already strong levels.

Drexel, which has been subjected to a series of rumours in recent weeks, warned that "people who invest and circulate rumours about any financial institution, including Drexel Burnham Lambert, are doing a serious and grave disservice to the investing public and the market place."

## Sri Lanka to halt state sugar imports

**SRI LANKA'S** Food Department will stop importing sugar from April 1, according to senior officials of the Food and Cooperatives Ministry, reports Renter from Colombo.

They said the decision was taken after the Sugar Importers Association asked that the sugar trade be further liberalised.

"The Food Department will cease trading in sugar and will no longer hold a buffer stock," a senior official said.

He said the Government has finalised an agreement with E. D. F. Mar (Sugar), the London broker, which will hold a buffer stock of 20,000 tonnes on the Government's behalf. Up to now, the Department has usually held a stock of 45,000 tonnes.

Officials said the size of the buffer stock was being reduced because the private sector would hold its own stocks.

The agreement with E. D. F. Mar includes details such as trigger price mechanisms, they said.

Four months ago the Department allowed the private sector to import sugar without government clearance. The Department and the private sector each imported around 115,000 tonnes of sugar last year, when national consumption was 230,000 tonnes.

A Japanese Agriculture Ministry survey has estimated the nation's 1986-87 crop sugar cane output at 2.14m tonnes, down from 2.62m a year earlier.

## India suffers setback in black pepper exports

BY P. C. MAHANTI IN CALCUTTA

**INDIA**, which achieved record black pepper exports last season, has suffered a sharp fall in the first quarter of the current season. In the three months ended January, exports fell to 2,000 tonnes, compared with 8,000 tonnes in the previous quarter.

In 1985-86 as a whole exports reached 51,000 tonnes—a four-fold increase over the previous year. This export record was helped by a sharp fall in the Brazilian and Indonesian crops, which led to a shortfall in world supplies of 25,000 tonnes.

At the same time the Indian harvest stood up to nearly 70,000 tonnes, compared with an average annual crop of 30,000 tonnes and only 25,000 tonnes in 1984-85.

The weather for the current year has not been favourable so far and output is estimated at about 45,000 tonnes. Even so, as much as 30,000 tonnes would remain available for export after catering for domestic demand.

However, if the US and the Soviet Union do not buy as heavily on the Indian market as they did last year, the outlook for exports is unpromising. In 1985-86 the US—a big importer of pepper—took up to 20,000 tonnes as its usual supplier from Brazil dried up.

Two factors could turn foreign buyers away from India this year—the prevailing high prices and an export duty amounting to \$420 per tonne.

He was confident that the new Iira would continue to keep prices stable by selling or buying rubber as prices rose or fell through its buffer stock system.

Malaysia's Primary Industries Minister, Mr Lim Keng Yik, said the formal adoption of a new pact had dispelled fears of liquidation of some 360,000 tonnes of Iira buffer stock rubber and a possible depression of prices.

He was confident that the new Iira would continue to keep prices stable by selling or buying rubber as prices rose or fell through its buffer stock system.

Malaysia was also happy that in the new Iira financing of purchases for the normal buffer stock of 400,000 tonnes and a contingency buffer stock of 150,000 tonnes would be done through direct cash contributions from members, he said.

Under the existing pact, members can borrow from banks to finance Iira's buffer stock purchases.

**WEEKLY METALS**

All prices as supplied by Metal Bulletin (last week's prices in brackets).

**ANTIMONY:** European free market, 99.9% per cent, \$ per tonne, in warehouse, 2,220-2,350 (same).

**BISMUTH:** European free market, min 99.9% per cent, \$ per lb, tonne lots in warehouse, 2,10-2,25 (2,10-2,30).

**CADMIUM:** European free market, min 99.95 per cent, \$ per lb, in warehouse, ingots, 400-450 (400-450). Settlement 260-310 (300). Final Korb close: 301-2. Turnover: 1,775 tonnes. US Spot: 24-27 cents a pound, Total Turnover: 24,850 tonnes.

**COPPER:** European free market (am): Cash 300-310 (200-5), three months 300-310 (200-5), settlement 304-305 (305). Final Korb close: 301-2. Turnover: 10,000 tonnes.

**NICKEL:** European free market, \$1,000-\$1,025 per tonne, \$ per tonne.

**ZINC:** European free market, standard 300-310 (200-5), settlement 304-305 (305). Final Korb close: 301-2. Turnover: 372 tonnes.

**TIN:** KUALA LUMPUR TIN MARKET—Close: 16.68 (16.70) ringgit per kg. Down 0.04.

**GOLD**

Gold rose \$5 to \$415-\$414 on London bullion market yesterday, it closed at \$412-\$413 and was fixed at \$415.00 in the morning and \$413.70 in the afternoon. The opening was the day's lowest since 1979. The advance in the morning was seen back after New York opened, and after the surge in silver fell back before the 30 second.

**HEAVY GOLD:** London exchange, 24 karat gold, \$1,015-\$1,020 (1,015-1,020). Turnover: 2,445 tons.

**CORN SYRUP**

**THE MINNEAPOLIS** Grain Exchange, the smallest and most obscure of the US futures markets, will emerge blinking into the spotlight on April 9, when it launches the world's first futures contract in high fructose corn syrup (HFCS) — an increasingly popular liquid sweetener.

The contract calls for the delivery of HFCS 55, the grade closest to sugar in its level of sweetness and the one principally consumed by the soft drinks sector, the industry's major end-user. The unit of trade will be 45,000 lb, or one tank truck. Trading hours will be 9 am - 1:15 pm central time.

Like glucose and corn oil HFCS is a by-product of the corn (maize) wet milling process. It consists of fructose, water, dextrose and higher saccharides in varying proportions.

Output of the product, which was first developed in the 1960s, has expanded dramatically since the mid-1970s, ironically enough, under the umbrella provided by the protected domestic market for sugar — its principal competitor. The guarantee of high US sugar prices has ensured the necessary cost margin for HFCS to be sold at a level conducive to profits for producers and savings for sweetener consumers. As a result, per capita consumption of HFCS as a percentage of total US calorific sweetener consumption rose from 9.6 per cent in 1978 to 30.4 per cent seven years later.

But the current domestic

market structure not only ensures high sugar prices. It ensures relatively stable ones too. The differential between HFCS 55 and sugar, however, sugar's premium, varied from 17 to 35 per cent between 1980 and 1983. Some analysts argue

that the strictly limited fluctuation of the domestic sugar market has had a stabilising effect on HFCS prices, and this could sugar badly for a futures contract heavily dependent on underlying cash market volatility.

Not surprisingly, this view is disputed by exchange officials. They argue that the HFCS market, which last year switched from annual to quarterly pricing, is now volatile and independent enough to support a futures contract.

The high fructose market has very little if anything to do

## Mixed reception for rubber agreement

**GOVERNMENTS** OF major Asian producing countries have continued their cautious rally yesterday with the May position adding \$7 to Tuesday's \$3.50 rise. Dealers said the rise would have been greater but for trade selling, which they thought reflected hedging against West African sales. Bullish influences in the market were sterling's fall against the dollar and growing optimism about the outcome of the present round of talks at the International Cocoa Organisation, where delegates are trying to agree rules for buffer stock operations.

At the London Metal Exchange prices closed generally lower, with copper and aluminium, the stars of yesterday's general rise, showing the biggest falls. Cash Grade A Copper lost all but \$1 of Tuesday's \$17.50 rise as concern about an approaching supply squeeze eased. The three-month position was down only \$5.50 a tonne. Cash aluminium's \$7 fall to \$24.1 a tonne was attributed to technically based liquidation sales following Tuesday's \$17.50 rise.

The new Iira, to replace the current one which expired on October 22, was formally adopted by most of the world's producers and consumers in Geneva last Friday.

Iira prices supplied by Amalgamated Metal Trading.

**ALUMINIUM**

Unofficial + or - High/Low

2 months £/tonne £/tonne

Cash 840-85 - 840-85

3 months 840-85 - 840-85

Official closing (am): Cash 840-85

Settlement 840-85 (845) Final Korb close: 840-85 Turnover: 10,000 tonnes.

**COPPER**

Unofficial + or - High/Low

2 months £/tonne £/tonne

Cash 926-7 - 926-7

3 months 926-7 - 926-7

Official closing (am): Cash 926-7

Settlement 926-7 (930) Final Korb close: 926-7 Turnover: 10,000 tonnes.

**NICKEL**

Unofficial + or - High/Low

2 months £/tonne £/tonne

Cash 2370-25 - 2370-25

3 months 2347-25 - 2347-25

Official closing (am): Cash 2310-25

Settlement 2310-25 (2310) Final Korb close: 2310-25 Turnover: 10,000 tonnes.

**ZINC**

High grade + or - High/Low

2 months £/tonne £/tonne

Cash 948-9 - 948-9

3 months 948-9 - 948-9

Official closing (am): Cash 945-5

Settlement 945-5 (945) Final Korb close: 945-5 Turnover: 10,000 tonnes.

**TIN**

KUALA LUMPUR TIN MARKET—Close: 16.68 (16.70) ringgit per kg. Down 0.04.

**COFFEE**

Promt delivery High/Low

2 months £/tonne £/tonne

Cash 926-7 - 926-7

3 months 926-7 - 926-7

Official closing (am): Cash 926-7

Settlement 926-7 (926) Final Korb close: 926-7 Turnover: 10,000 tonnes.

**SOYABEAN MEAL**

Yesterday's close + or - Business Done

2 months £/tonne £/tonne

Cash 1,020-1,025 - 1,020-1,025

3 months 1,020-1,025 - 1,020-1,025

Official closing (am): Cash 1,020-1,025

Settlement 1,020-1,025 (1,025) Final Korb close: 1,020-1,025 Turnover: 10,000 tonnes.

**SOYABEAN OIL**

Promt delivery High/Low

2 months £/tonne £/tonne

Cash 1,020-1,025 - 1,020-1,025

3 months 1,020-1,025 - 1,020-1,025

Official closing (am): Cash 1,020-1,025

Settlement 1,020-1,025 (1,025) Final Korb close: 1,020-1,025 Turnover: 10,000 tonnes.

**COCA**

Promt delivery High/Low

2 months £/tonne £/tonne

Cash 1,020-1,025 - 1,020-1,025

3 months 1,020-1,025 - 1,020-1,025

Official closing (am): Cash 1,020-1,025

Settlement 1,020-1,025 (1,025) Final Korb close: 1,020-1,025 Turnover: 10,000 tonnes.

**WHEAT**

Yesterday's close + or - Business Done

2 months £/tonne £/tonne

Cash 1,020-1,025 - 1,020-1,0





# UNIT TRUST INFORMATION SERVICE

**ET UNIT TRUST INFORMATION SERVICE**



LONDON SHARE SERVICE

**CANADIANS**

|       |       |                        |
|-------|-------|------------------------|
| 32%   | 200   | Wabbot Energy Corp.    |
| 18%   | 100   | Wamer, Barrick Ref.    |
| 15%   | 340   | Warren                 |
| 15%   | 134   | West. Montrose II      |
| 10%   | 5950  | West. Nova Scot.II     |
| 20%   | 175   | WECE II                |
| 9.6%  | 4570  | West Valley            |
| 15%   | 114   | Wexford                |
| 4.2%  | 235   | Whirlwind Res.         |
| 11%   | 5200  | Winnipeg, B.C. St.2    |
| 12    | 6925  | Winnipeg, Pacific I    |
| 42    | 35    | Wn. Agc Dcl \$100      |
| 25%   | 8150  | Wise Bay Mines         |
| 64%   | 100   | Winnipeg Explor        |
| 33%   | 100   | Wet Pacific Res        |
| 14    | 6200  | Wetland Canad          |
| 7500  | 100   | WHammer Sd Comf        |
| 15%   | 11    | Wheal Group            |
| 33%   | 16-14 | Wimperial OMT          |
| 11%   | 750   | Wind                   |
| 20%   | 5500  | Wind, Corona Res.      |
| 70.1% | 500   | Windland, Sd. St.51    |
| 12%   | 1229  | Wimmesco Explor.       |
| 22%   | 7489  | Wimil Business Syst.II |
| 13%   | 954   | Wiro Algom             |
| 19%   | 134   | Wroyal Bk. Can. II     |
| 4%    | 304   | Xanadu                 |
| 14%   | 100   | Yankee Corp            |
| 10    | 755   | Yankee Can Pipe        |
| 22%   | 1250  | Yankee Corp            |

**BANKS,  
HP & LEASING**

| 1986/87 | High | Low                   | Stock |
|---------|------|-----------------------|-------|
| 297     | 125  | ANZ 5A1               |       |
| 1182    | 125  | American FI 1100      |       |
| 273     | 63   | Armed Irish           |       |
| 92      | 63   | Anstruther (U) 1a     |       |
| 440     | 63   | Banco de Sabana S.A.  |       |
| 129     | 110  | Banco de Santander    |       |
| 261     | 110  | Bank of Ireland       |       |
| 214     | 600  | Bank Leumi            |       |
| 223     | 600  | Bank Laval (UK) E1    |       |
| 477     | 365  | Bank Scotland E1      |       |
| 89      | 47   | Bank of Wales         |       |
| 593     | 433  | Barclays E1           |       |
| 91      | 31   | Bearmach 20p          |       |
| 768     | 410  | Brown Shipley E1      |       |
| 146     | 222  | Brown, Mott, Tidmarsh |       |
| 222     | 222  | Cater Allen E1        |       |
| 223     | 67   | Chancery Searches     |       |
| 523     | 116  | Commerzbank DM 10     |       |
| 228     | 500  | Dage-Hab K-100        |       |
| 1394    | 225  | Daimler-Benz Dk 50M   |       |
| 266     | 142  | Davidoff Fin. 10p     |       |
| 1423    | 112  | DPIC 3.5% Deferred    |       |
| 455     | 17   | First Pacific Hdq.    |       |
| 295     | 295  | Gerrard & Nutbeam     |       |
| 210     | 75   | Goode Durrant Sp      |       |
| 1102    | 66   | Gosses Pest           |       |
| 515     | 142  | Hambros 20p           |       |
| 521     | 521  | Hill Samuel           |       |
| 904     | 53   | HK & Shanghai HK\$20  |       |
| 520     | 118  | Joseph (Lea) E1       |       |
| 198     | 134  | King & Shaws 20p      |       |
| 642     | 576  | Klemmert, Benson      |       |
| 275     | 275  | Lloyd's E1            |       |
| 157     | 572  | McCor 55              |       |
| 428     | 290  | Mercury Int'l.        |       |
| 122     | 116  | Do Out A Can Prf      |       |
| 673     | 116  | Mihland E1            |       |
| 516     | 393  | Morgan Grenfell E1    |       |
| 220     | 203  | Nat. Ass't. Bk. A51   |       |
| 440     | 430  | Nat. West E1          |       |
| 527     | 279  | Ottoman Bank 20p      |       |
| 86      | 55   | Per Brod. Group       |       |
| 154     | 107  | Rothschild JI Hdq.    |       |
| 80      | 35   | Do. Warrants          |       |
| 280     | 280  | Royal Bk. of Scotland |       |
| 875     | 581  | Schroders E1          |       |
| 780     | 581  | Si. E1 NV             |       |
| 274     | 220  | Sec. Pacific 20p      |       |
| 595     | 420  | Standard Chartered C  |       |
| 131     | 72   | TSB                   |       |
| 151     | 68   | TSB Channel Islands   |       |
| 986     | 615  | Union Discount E1     |       |
| 559     | 221  | Wells Fargo 25        |       |
| 305     | 177  | Westpac 5A1           |       |
| 415     | 22   | Whitbread 20p         |       |
|         |      | <b>Hire Purch.</b>    |       |
| 74      | 36   | Cattell (Gibg) 10p    |       |
| 200     | 123  | Camb. Lenox F1 10p    |       |
| 134     | 174  | Do. Brie Fr. 100      |       |
| 34      | 17   | Equity & Gen 5p       |       |
| 90      | 59   | Lon. Scot. Fin. 10p   |       |
| 71      | 40   | Moorgate Merc. 10     |       |
| 394     | 258  | Prin. Financial       |       |
| 530     | 133  | Woolchester 120       |       |

**BEERS,  
WINES & SPIRITS**

| 1996/97 | Low | Stack               |
|---------|-----|---------------------|
| High    |     |                     |
| 406     | 22  | Allied-Lyons        |
| 967     | 22  | Eas                 |
| 769     | 22  | Bellhaven           |
| 145     | 87  | Bodgrange           |
| 607     | 57  | Brown (Matthew)     |
| 171     | 57  | Burke's Brewery     |
| 208     | 143 | Burkner (H.P.J.) Sp |
| 760     | 410 | Burtonwood Brew     |
| 515     | 405 | Clark (Matthew)     |
| 226     | 128 | Dewish (W.A.J.)     |
| 168     | 113 | Do. 4 Spec Cr 2nd   |
| 431     | 245 | Elbridge Pope "A"   |
| 402     | 210 | Fowler, Smith & Co  |
| 249     | 164 | Greenall Whitley    |
| 134     | 100 | Do. 5 Spec Cr 1st   |
| 347     | 185 | Greene King         |
| 444     | 204 | Guthrie             |
| 113     | 92  | Do. 5 Spec Cr 1st   |
| 112     | 816 | Do. 8 Spec Cr 1st   |
| 91      | 66  | Hightown Dist.      |
| 181     | 138 | Invergordon Dist.   |
| 287     | 160 | Iris Distillers     |
| 375     | 510 | Macalain-Macmillan  |
| 945     | 725 | Mackintosh Marrow   |
| 130     | 77  | Marsden Thompson    |
| 630     | 511 | Thirroulton W       |
| 550     | 215 | Morland             |
| 2465    | 143 | Scott & New 2nd     |
| 596     | 180 | Vaux Group          |
| 349     | 227 | Whitbread "A"       |
| 322     | 277 | Wicks & Dudley      |
| 372     | 195 | Young Bros "        |
| 515     | 160 | Do. No. V. 5        |

**BUILDING,  
TIMBER, ROADS**

| 1986/87 | High | Low             | Stock |
|---------|------|-----------------|-------|
| 215     | 215  | AMEC 50p        |       |
| 220     | 199  | Abbey           |       |
| 246     | 191  | Aberdeen Corp   |       |
| 142     | 45   | Access Satcom   |       |
| 338     | 192  | Alcan Res. Inc. |       |
| 52      | 192  | Alpha Unitd.    |       |
| 112     | 105  | Arcticlife 10p  |       |
| 153     | 125  | Armadale Group  |       |
| 290     | 125  | Attowoods Sp.   |       |
| 719     | 328  | B&B Inds. 50p   |       |
| 175     | 57   | Augeridge       |       |
| 59      | 21   | Ballymena       |       |
| 113     | 40   | Baldwin 10p     |       |
| 248     | 124  | Banman Dev.     |       |
| 220     | 121  | Belgrave        |       |
| 305     | 134  | Bentley Group   |       |
| 119     | 61   | Bett Bros. 20p  |       |
| 153     | 52   | Bethlehem       |       |
| 792     | 233  | Big Circle      |       |
| 292     | 120  | Broadland Lin   |       |
| 245     | 62   | BBA 50p         |       |
| 116     | 51   | British Dredg   |       |
| 189     | 27   | Bryant Higby    |       |
| 86      | 7    | Burke & Noble   |       |
| 204     | 85   | Caledonia 50p   |       |
| 50      | 22   | Clement-Ross    |       |
| 256     | 22   | CMChemicals     |       |
| 183     | 22   | Conder Group    |       |
| 633     | 452  | Conson (FJ)     |       |
| 600     | 24   | Cosatine Group  |       |
| 238     | 124  | CountrySide     |       |
| 157     | 75   | Crouch (D.J.)   |       |
| 39      | 154  | Douglas (R)     |       |
| 145     | 100  | Dunton G        |       |
| 159     | 63   | EBC 50p         |       |
| 123     | 60   | Eve Cons        |       |
| 225     | 106  | Fairhaven I     |       |
| 175     | 77   | Feltex Int'l    |       |
| 126     | 54   | Feo. W. 11      |       |
| 223     | 51   | Federated F     |       |
| 188     | 56   | Fifele Group    |       |
| 131     | 79   | Galliford 50p   |       |
| 76      | 27   | Globe Dame      |       |
| 424     | 254  | Gleeson (I)     |       |
| 218     | 156  | Harrison Int'l  |       |
| 900     | 56   | Heical Gas      |       |
| 258     | 171  | Henderson       |       |
| 91      | 44   | Hewson-W        |       |
| 247     | 130  | Hill 10p L      |       |
| 328     | 134  | Hineway         |       |
| 676     | 430  | Higgs & Hill    |       |
| 86      | 29   | Howard S        |       |
| 269     | 127  | Hudson Jr       |       |
| 115     | 40   | Hutton Am       |       |
| 575     | 270  | Hyatt U.        |       |
| 115     | 70   | Ideation        |       |
| 178     | 75   | Indutronic      |       |
| 216     | 522  | Laferne         |       |
| 512     | 296  | Lake Lit        |       |
| 443     | 260  | Latham L        |       |
| 139     | 72   | Lawrence        |       |
| 142     | 105  | Lea Sist        |       |
| 91      | 18   | Lilley F.       |       |
| 140     | 93   | MacInt.         |       |
| 237     | 145  | Lowell (V)      |       |
| 529     | 304  | McAlpine        |       |
| 445     | 225  | McCarthy        |       |
| 195     | 105  | McLau           |       |
| 345     | 125  | Magnat          |       |
| 348     | 177  | Manders         |       |
| 162     | 103  | Marley          |       |
| 243     | 140  | Marsden         |       |
| 279     | 144  | Mander          |       |
| 355     | 173  | Mayer R         |       |

**BUILDING, TIMBER,  
ROADS—Cont**

**CHEMICALS, PLASTICS**

|      |                        |       |
|------|------------------------|-------|
| 246  | Alco FL-20             | 243   |
| 195  | Allied Colloids 10p    | 273   |
| 166  | Ames Ind.              | 556   |
| 277  | Anheuser Busch         | 313   |
| 10   | Astra Holdings 5p      | 38    |
| 275  | BASF AG DM 50          | 507   |
| 105  | BTP 10p                | 145   |
| 277  | Bayer AG DM 50         | £1000 |
| 100  | Blaugen Inds.          | 155   |
| 108  | Bretz Cheese 10p       | 179   |
| 46   | Bruni Beroli 10p       | 96    |
| 83   | Canning (W J)          | 105   |
| 125  | Coastal Group          | 260   |
| 125  | Constar Bros.          | 298   |
| 111  | Do. "A" NV             | 215   |
| 15   | Cory (Hornsea) Sp.     | 283   |
| 127  | Croft Inds. 10p        | 204   |
| 100  | Do. Defd. 10p          | 179   |
| 40   | Dohmen Group           | 52    |
| 156  | Ellis & Everett        | 286   |
| 515  | Engelhard U.S.S.L. 80  | 212   |
| 114  | Eurode Group           | 270   |
| 211  | Fesco Missep           | 203   |
| 107  | Gaylor Group 10p       | 123   |
| 112  | Halestock Ind. 11p     | 251   |
| 526  | Mercato, incl.         | 536   |
| 323  | Hickson Ind 50p        | 545   |
| 745  | Horchst. DM 5          | 885   |
| 220  | Do. Fn. 10p/100p/1000p | £150  |
| 57   | Hut Lloyd Ind 10p      | 128   |
| 721  | Imp. Chem. El.         | 213   |
| 333  | Laporte Inds. 50p      | 510   |
| 92   | Leigh Interiors 5p     | 114   |
| 92   | Do. bpc Cv. Red. Prt.  | 114   |
| 119  | Martonwitz Fk 10p 5p   | 191   |
| 123  | McDonald Higgs         | 122   |
| 2    | Marley (R. J.) 10p     | 100   |
| 154  | New Inds. 5" K. 20     | 100   |
| 114  | Persico AB S" 100p     | £100  |
| 119  | Physo                  | 49    |
| 28   | Rasson (Wm.) 10p       | 163   |
| 62   | Redbrook Hides         | 170   |
| 128  | Renold 10p             | 170   |
| 1154 | Schenk AG DM50         | 250   |
| 173  | Sect. Agric. Inds. El  | 250   |
| 215  | Seda BPD L1200         | 225   |
| 47   | Spectra Auto 10p       | 75    |
| 36   | Sudzlife Speckman      | 75    |
| 222  | Therapex Barber 10p    | 450   |
| 209  | Wardle Starkey 10p     | 450   |
| 177  | Westermanns Rock       | 23    |
| 66   | Weskaree Chears.       | 23    |

## **ELECTRICALS—Cont.**

| Low | Stock                  | Price |
|-----|------------------------|-------|
| 36  | Amstrand 5p            | 125   |
| 200 | Apple's Graphics 5p    | 455   |
| 100 | ASW Warwicks           | 655   |
| 43  | Apricot Comp 10p       | 63    |
| 24  | Arctechic A* NY 5p     | 45    |
| 60  | Ariam 20p              | 125   |
| 515 | ASEA AB A*             | 525   |
| 520 | Ba 8'                  | 525   |
| 205 | Atlantic Computer 10p  | 455   |
| 138 | Autodata Sec. 10p      | 245   |
| 225 | BICC 50p               | 555   |
| 65  | BSC Intd 10p           | 115   |
| 18  | Burrill & Price 10p    | 35    |
| 210 | Black & Decker 30.50   | 525   |
| 118 | Block 5p               | 177   |
| 96  | Borland Intd Inc.      | 148   |
| 575 | Bowthorpe 10p          | 655   |
| 70  | Bridgford 5p           | 125   |
| 75  | Britannia Sec. 10p     | 195   |
| 178 | British Telecom        | 261   |
| 73  | Brown Bov. Kent.       | 115   |
| 11  | Bright A* 5p           | 16    |
| 165 | Burgess Group          | 248   |
| 158 | CAP 10p                | 265   |
| 62  | CASE Group 20p         | 167   |
| 2   | CHI Microsystems 5p    | 240   |
| 24  | CMU Computers 5p       | 55    |
| 277 | Comdore & Wireless 50p | 364   |
| 192 | Cambridge Elec.        | 216   |
| 83  | Checkpoint Europe      | 216   |
| 37  | Chloride Grp.          | 65    |

**ENGINEERING—Continued**

| High | Low | Stock               |
|------|-----|---------------------|
| 163  | 27  | Christy Hatt        |
| 176  | 98  | Clayton Son 50p     |
| 770  | 585 | Cohen (AJ) 20p      |
| 181  | 150 | Concentric 12½      |
| 259  | 58  | Cook (Wm.) 20p      |
| 160  | 42  | Cooper (Fr) 10p     |
| 108  |     | Crofton Group       |
| 245  | 155 | Crown House         |
| 207½ | 117 | Cummins 75½         |
| 102  | 56  | Davies & Met. 10p   |
| 183  | 72  | Davy Corp.          |
| 251  | 160 | Deafia Group        |
| 285  | 190 | Derwent 50p         |
| 315  | 167 | Descooter Bros.     |
| 194  | 27  | Dowdeswell 10p      |
| 85   | 32  | Dyadic              |
| 222  | 157 | Euro                |
| 108  | 49  | Elliott (S.)        |
| 95   | 49  | Fibre number        |
| 252  | 57  | Firth (G.M.) 10p    |
| 41   | 28  | Folkes vif 5p       |
| 129  | 64  | GFI 100p            |
| 285  | 228 | GKN £1              |
| 127  | 50  | Gordon Eng. 10p     |
| 141  | 124 | Gwynedd Int.        |
| 139  | 50  | Habot Precision 5p  |
| 302  | 111 | Hall Eng. 50p       |
| 182  | 120 | Hall (Matthew)      |
| 275  | 23  | Hartlins 50p        |
| 252  | 195 | Hampson Eng. 5p     |
| 629  | 465 | Hawker Siddeley     |
| 465  | 405 | Hewitt (Samuel) 50p |
| 465  | 368 | Hicks & Smith       |

**INDUSTRIALS—Continued**

| 1996/97 | High | Low | Stock               |
|---------|------|-----|---------------------|
| 347     | 224  | 144 | Luft AB 87/85/50    |
| 347     | 224  | 144 | Luft Plant Sp.      |
| 376     | 138  | 138 | Aforsen             |
| 376     | 103  | 103 | Aforsen             |
| 376     | 130  | 130 | Ambre Ind. 10p      |
| 376     | 67   | 67  | Amer. Res. Sys. 50p |
| 376     | 125  | 125 | Amer. Group FM/20   |
| 205     | 374  | 374 | Africa Fia 7sp.     |
| 37      | 270  | 270 | Afrika Nordic       |
| 444     | 100  | 100 | Afriku 50           |
| 444     | 150  | 150 | Afriku (AMP)        |
| 76      | 32   | 32  | Afriku 10p          |
| 58      | 130  | 130 | Afriku Truck 10p    |
| 58      | 23   | 23  | Ashley Ind. Tst. 5p |
| 58      | 37   | 37  | Ashley Ind. Tst. 5p |
| 4       | 4    | 4   | Asco. Br. Eng. 1p   |
| 12      | 165  | 165 | AscoCam/CyRPT       |
| 502     | 186  | 186 | Asco. Brt Parts     |
| 41      | 18   | 18  | Asco. Energy 5p     |
| 197     | 95   | 95  | Asdy & Matson 20p   |
| 226     | 134  | 134 | Aska AB 50p         |
| 226     | 226  | 226 | Aska Europe         |
| 597     | 253  | 253 | Aska Rubber 1p      |
| 284     | 104  | 104 | IIEBA Group         |
| 256     | 345  | 345 | IBET                |
| 158     | 65   | 65  | IBET/C              |
| 473     | 279  | 279 | IBOC Group          |
| 246     | 196  | 196 | Id Roc/Alfa/OMI/OS  |
| 228     | 170  | 170 | IBSS Group 20p      |
| 344     | 241  | 241 | IBTR                |
| 855     | 280  | 280 | IBTR Myres AS/50    |
| 548     | 280  | 280 | IBTR Nymex 51       |
| 40      | 21   | 21  | IBT/                |
| 38      | 10   | 10  | IBT/Ph. Ord.        |

**INDUSTRIALS—Continued**

**FOOD,  
GROCERIES, ETC.**

| Stock                 | Price | Chg. |
|-----------------------|-------|------|
| ASDA-MFI Group        | 155   | -1   |
| Austin &任仕德斯          | 336   | +1   |
| Alpha Soft D Ibs      | 27    | -1   |
| Appletree 10p         | 248   | +1   |
| Argyll Group          | 435   | +1   |
| As. & Ft. Foods Sp    | 374   | -2   |
| As. Fisheries         | 256   | -1   |
| Avoca Group Sp        | 768   | -6   |
| B&N Fr. 10p           | 5520  | -1   |
| Bands (Sleevy C.)     | 695   | +3   |
| Barker & Ross 10p     | 181   | -2   |
| Barr (A.E.)           | 495   | -1   |
| Basset Foods          | 218   | +3   |
| Batley 10p            | 96    | -1   |
| Bevan Crisps 10p      | 173   | -1   |
| Bewicre IS. & W.J.    | 68    | -1   |
| Berisford 10p         | 263   | -3   |
| Beta-Isolates 10p     | 23    | -1   |
| Bonker                | 538   | +6   |
| Bowmills (Tuna) 10p   | 162   | +3   |
| Brake Bros 10p        | 205   | -1   |
| Brewster's 1p         | 21    | -1   |
| Cadbury Schweppes     | 244   | -4   |
| Cart's Milling        | 221   | +1   |
| Chambers & Fergus     | 165   | +12  |
| Cheshire Wkds Sp      | 238   | -1   |
| Clifford's Dairies    | 322   | -1   |
| Do. "A" N-V           | 241   | -1   |
| Co-Granville Milk 10p | 185   | +2   |
| Cullen's Hedges 10p   | 150   | +2   |
| Dalegate Foods 5p     | 145   | -1   |
| Dancks (S.J. 5p)      | 195   | -1   |
| Dee Corp 5p           | 239   | -2   |
| England (LJ 5p)       | 160   | -1   |
| EHTI-Frytes           | 95    | +2   |
| Fisher (A) 5p         | 232   | +2   |
| Finch Lovell 5p       | 308   | -6   |
| Freshkite Foods 5p    | 144   | +5   |
| Gee's 5p              | 225   | -1   |
| Glass Glover 5p       | 250   | -1   |
| Global Grp. 10p       | 38    | -2   |
| Grangers 20p          | 350   | -1   |
| Hawthorn 10p          | 208   | -1   |
| Hillards 10p          | 318   | -5   |
| Hillockton Hedges 10p | 272   | -8   |
| Home Farm 10p         | 195   | -1   |
| Hughes Food 5p        | 136   | -4   |
| Hutton Sophie         | 225   | -1   |
| Iceland Frozen 10p    | 345   | -1   |
| Israel (Jude) 4p      | 312   | -3   |
| Jacob (W.G.R.)        | 367   | -1   |
| Kraft Inc. \$L00      | 338   | -4   |
| Kwila Sales 10p       | 268   | -1   |
| Lee (John J.) 10p     | 143   | -1   |
| Low (Wm.) 20p         | 618   | +12  |
| M&G Cash & Carry      | 120   | -3   |
| Mantovino (18)        | 263   | -9   |
| West Trade 5p         | 170   | -1   |
| Morrill (W.J.) 10p    | 244   | -1   |
| Michels (Vngh)        | 2500  | +25  |
| Norwest Group 10p     | 557   | -1   |
| Northern Foods        | 309   | -7   |
| O'Halloran's Foods 5p | 92    | -1   |
| Parsons Pk. 10p       | 222   | -1   |
| Park Food 10p         | 233   | -1   |
| RHM                   | 355   | -1   |
| Romneys M. 50p        | 496   | -17  |
| Salsbury (L.J.)       | 592   | -3   |
| Salvesen (Christian)  | 166   | -1   |
| Sains Catering 5p     | 155   | -1   |
| Sapient H'n's 12.5p   | 112   | -1   |
| Scandinav (F.I.)      | 823   | -1   |
| State & Lyle 51       | 785   | -4   |
| Tanner Rot. 20p       | 58    | -1   |
| Tesco 5p              | 403   | -5   |
| To Yo Yo Co 2002-07   | 1582  | -1   |
| Unilever              | 401   | +14  |
| United Biscuits       | 288   | -1   |
| Dr. Warrene (1989)    | 157   | -2   |
| Do. Warranted (1991)  | 74    | -2   |
| Watson & Philip 10p   | 103   | -1   |

## **HOTELS AND CATERERS**

|                           |      |    |      |
|---------------------------|------|----|------|
| London Stk Res 5p         | 51   | -2 | 12   |
| Industri Hotels 10p       | 228  | -1 | 10   |
| Industri Rest. 10p        | 196  | -3 | 10   |
| Ind Metrop. 50p           | 487  | -1 | 10   |
| Harmony Leisure 5p        | 35   | -1 | 10   |
| Enterprises 20p           | 145  | -  | 022  |
| Entertainment Brokers 10p | 342  | -2 | 12   |
| Entertainment 10p         | 442  | -7 | 12   |
| Port Hotels               | 841  | -3 | 12   |
| Charlotte 10p             | 124  | -1 | 1    |
| City Capital 50p          | 36   | +5 | 10   |
| Eastern 20p               | 159  | -1 | 10   |
| Enters Most 5p            | 87   | +5 | 10   |
| Enters 7.75Ct. Pl. 51     | 1540 | -4 | 7    |
| Enters Hotels 17.5p       | 350  | -4 | 06.1 |
| Enters "A" 10p            | 421  | -  | 1    |
| Enters 10p                | 79   | +2 | 1    |
| Enters Forte              | 239  | -4 | 6    |

ELECTRICALS

|               |     |    |
|---------------|-----|----|
| AB Electronic | 434 | -3 |
| ANF Irak Sa   | 63  | +3 |



## LONDON STOCK EXCHANGE

## Weaker pound undermines Government bonds and UK equities but golds surge again

Account Dealing Dates  
Option  
First Declara... Last Account  
Deals tions Dealings Day

Mar 8 Mar 19 Mar 29 Mar 30  
Mar 23 Apr 2 Apr 3 Apr 13  
Apr 6 Apr 23 Apr 24 May 5

\* New time dealings may take place from 9.00 am two business days earlier.

The UK securities markets weakened yesterday afternoon as a dip in the value of the pound turned down the level of foreign buying in London's equity and bond markets.

Government bonds, a point higher in early trading, ended with small losses on the day as traders backed off ahead of today's UK trade figures. Equities followed a similar pattern, but fell sharply as oil stocks turned downwards.

At the close, the FT-SE 100 index showed a net fall of 13.3 to 2042.5, while the FT ordinary index, at 1622.0, was 2.2 off.

Selling of equities was not heavy but the withdrawal of foreign investors, in particular the Japanese, was enough to undermine the gains of the previous session.

Signs that oil shares were boiling over in New York following disappointing statistics on industry stock levels, brought weakness in British Petroleum, Shell and British Gas again suffered from the switch of interest to other multinationals pharmaceuticals, such as Boots-Myers.

BHP Industries gave ground after reporting profit figures further weakening major market indices. But Imperial Chemical Industries continued to respond to favourable comment from London brokerages houses.

Dealers remained confident in prospects for equities, despite yesterday's reversal of the recent bullishness. John Goldsmith of Chase Securities commented that the market has discounted the probability of an election victory for Mrs Thatcher's Government, as well as for further cuts in UK bank base rates.

Once again, there were strong gains in South African mining stocks, driving the FT Gold Mines index up by 2.5 to 100.4, after clear gains of 1.5% on 12.2.

It was another heavy trading session for mines, with institutional buying from all quarters, both UK and overseas. While firmness in the Rand remained a significant factor, analysts also pointed to greater confidence in the stability of South Africa.

Australian and Canadian mines have been strong for some weeks, and South African issues look cheap to those taking an optimistic view.

Particularly strong was Canada, where a bear squeeze helped to drive the price ahead. Goldfied again performed disappointingly, with softness in the pound underlining the caution of overseas investors ahead of the UK trade figures. However, the session opened with some Japanese support, and the market was looking very firm until the pound turned lower. Gains of one point were reversed and at the

close the long end showed net falls of 1% point.

Comment on the results and news of South Africa's agreement with foreign creditor banks for a three-year rescheduling arrangement for \$2.2bn of outstanding debt helped Standard Chartered revive with a gain of 20 at 798p; the rise was also accompanied by vague takeover rumours. Elsewhere, Guiness Peat moved up a fraction more to 1055p, after a statement concerning UKP's 23 per cent stake in the company continued. Benchmark, which recently merged with Charlton Seal, the Manchester and London-based firm of stockbrokers, put on 3 at 75p. Morgan Grenfell, sharply higher earlier in the week following a Greenhill Montagu recommendation, lost 10 at 120p on profit-taking.

Reassuring comment in the wake of the preliminary figures helped Willis Faber, at 425p, retrieve the previous day's decline of 12. Steel Barrill Jones improved 82p to 243p following the annual figures and Stewart Wrightson firms 15 to 473p in anticipation of today's results. The same was true of Mr Ron Brinley's IEP Securities holds over a 40 per cent stake, revised with a speculative gain of 15 at 216p. Apart from Britannia, which rose 22 to 997p in response to the increased dividend and profits, Life issues gave ground.

Guinness were again well traded, volume amounting to 12m shares, but sellers had the edge and the price slipped back 4 to 105p.

Interest in the Building sector remained selective. Cements encountered occasional support, with Blue Circle improving 11 to 791p and RMC 5 to 239p. Elsewhere, Helical Bar continued strongly and closed 10 to the good at 170p. British Dredging were 10 dearer at 116p, while demand persisted for Haine Industries, which put on 5% more to 125p. Balfour Beatty gained 3 to 282p in reply to the annual results and proposed one-for-one scrip issue.

John Maunders closed 2% better, 718p, to 21p and Rugby 5 to 239p. Elsewhere, Helical Bar continued strongly and closed 10 to the good at 170p. British Dredging were 10 dearer at 116p, while demand persisted for Haine Industries, which put on 5% more to 125p. Balfour Beatty gained 3 to 282p in reply to the annual results and proposed one-for-one scrip issue.

Buyers reappeared for ICI, up 4% at 1312, as recent currency worries faded. Elsewhere in the Chemical sector, Yorkshire Rose 8 further to 234p. Further consideration of the preliminary statement left Alida Holdings 15 to the good at 425p.

Leading Retailers failed to take the previous day's good gains a stage further. Buyers withdrew and profit-taking took its toll as Burdon fell 6 to 310p and Harris Queensway relinquished 11 at 215p. Elsewhere, Blacks Leisure continued to reflect an investment recommendation with a fresh rise of a penny at 214p and Jacobs Vertiball 17 to 270p on speculative buying fuelled by talk of an imminent development.

Two above-average sales of Haine shares produced a domino knock-on effect, causing slight marketmakers and causing the price to weaken to 265p before a close of 8 down at 272p. Bernard Matthews were another major casualty in the Food sector, dropping 49 to 238p on the first-half profits warning; last year's figures were also slightly disappointing. Rowntree Mackintosh reacted 17 to 46p and Cadbury Schweppes gave up 4 at 245p but Unigate bounded higher still to close 14 up at 401p; James Capel visited the last-named company earlier in the

week. Still reflecting impressive mid-term results, Chambers and Russell moved 11 higher to 105p, while the food group's shares included Nickels (Vicars), 10p dearer at 200p, and Hughes Food, 3 better at 130p. Islandie Frozen Foods improved to 343p after figures and rights issue proposal.

Ladbrokes went 7 down to 422p with the general trend but Bradstone Forte resisted, gaining 4 more at 239p. Queens Meats were supported and rose 5% to 87p in front of the preliminary statement, due on April 6.

Pilkington resisted the downward trend of the miscellaneous industries leaders, advancing afresh on further investment demand to close 20 higher at 310p. Beecham also managed a gain of 6 at 565p, but Glaxo drifted off a 4% to 151%, while a fall of 7 was marked against BOC, at 455p. Elsewhere, Exetel featured a gain of 32 at 532 following the announcement that Mr Robert Maxwell has increased his stake in the company to 26.4 per cent; the son of Mr Maxwell from making a bid for Exetel expires at the end of next month. In contrast, Wellcome met with a revision of selling and dividends, falling to 453p. British Ceramic drifted off to close 7 cheaper at 279p following preliminary figures in line with most expectations, but good annual results and a consistent statement on the outlook lifted Gordon Eustace 23 to 275p, while Technical Components Industries, also reflecting satisfactory trading results, advanced 45 to 390p. Press comment stimulated demand for Allied Plastics which gained 4% to 46p. Speculative activity revived in Stenhouse, up 9 to 93p, and com-

tined to sustain Redfearn Glass which advanced 11 more to 351p.

Welland Industries, still benefiting from the recent figures, put on 14% more to 705p. Norank came into play with 10% to 210p, up 22, but Blyden eased 7 to 251p after the annual results and proposed one-for-three scrip issue.

Excalibur, in contrast, ran into persistent profit-making and reacted close 13 lower at 65p. Keep Trust, reflecting satisfactory preliminary figures, improved 7 to 250p.

May profit-taking took its toll with the recently-brought television issue. Central dropped to 650p ahead of today's annual results, while Gramophone declined 16 to 105p as did TV AM to 380p. LWT gave up 15 to 373p and Yorkshire cheapened 23 to 350p. Rover, however, somewhat overlooked in the recent advance, attracted support and closed 8 higher at 31p, after 85p. Elsewhere in Leisures, Owners Abroad continued to draw strength from a recent investment recommendation and touched 890p before closing 8 dearer on balance at 81p.

Equipment rebounded even more strongly to close 21 higher at 182p, on Monday the shares weakened to 154p.

## NEW HIGHS AND LOWS FOR 1986-87

TRADE (1), MINES (2), THIRD MARKET (1)

AMERICANS (6), CANADIANS (5), BUILDINGS (27), ELECTRICALS (47), STORES (7), AMERICANS (13)

INDUSTRIES (10), FOODS (5), HOTELS (2), INDUSTRIES (45), INSURANCE (2), LEISURE (7), MOTORS (1), PAPER (12), PROPERTY (27), SHIPPING (2), SOUTH AFRICAN (2), TEXTILES (2), TRUSTS (46), OILS (3), OVERSEAS

OVERSEAS TRADES (1), EN Great Nordic

TRADERS (1), OILS (3), OVERSEAS

TRADERS (1), TRADERS (1)

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAQ system yesterday until 6 pm.

| Stock             | Volume 000's | Closing Day's price | Stock | Volume 000's         | Closing Day's price |     |
|-------------------|--------------|---------------------|-------|----------------------|---------------------|-----|
| ASDA-MFI          | 2,400        | 125                 | -1    | Lubritech            | 722                 | 442 |
| Alpha             | 1,000        | 125                 | +1    | Marine Services      | 722                 | 442 |
| Amstrad           | 4,900        | 128                 | -2    | Legal & General      | 726                 | 301 |
| Argus Brit. Foods | 156          | 374                 | +5    | Lloyd's Bank         | 8,700               | 275 |
| BAT               | 8,700        | 528                 | +1    | M&P                  | 8,700               | 275 |
| BBC               | 2,500        | 528                 | +1    | MEPC                 | 8,700               | 275 |
| BHP Inds          | 269          | 527                 | +7    | Mitsui & Co.         | 5,600               | 275 |
| BPPC              | 435          | 341                 | -2    | Midland Bank         | 5,616               | 275 |
| BTR               | 3,200        | 528                 | +1    | National Westminster | 946                 | 602 |
| BTC               | 1,200        | 528                 | +1    | Northumbrian Water   | 1,000               | 528 |
| Bee               | 339          | 525                 | +5    | P & G                | 2,605               | 325 |
| Bechtel           | 3,000        | 566                 | +6    | Pilkington Bros      | 6,600               | 253 |
| Bell Circle       | 2,222        | 791                 | +11   | Prudential           | 8,612               | 221 |
| Bell Ind          | 1,200        | 528                 | +1    | RBC                  | 2,700               | 221 |
| Bell Org          | 5,700        | 528                 | +1    | RECO                 | 2,700               | 221 |
| Brit. Airports    | 2,800        | 633                 | +7    | RHM                  | 762                 | 528 |
| Brit. Gas         | 41,000       | 945                 | +2    | Rediff & Co          | 244                 | 922 |
| Brit. Rail        | 3,200        | 528                 | +1    | Redland              | 310                 | 474 |
| Bucci             | 4,400        | 261                 | -2    | Reuter               | 435                 | 449 |
| Bunzl             | 422          | 240                 | -2    | RMC                  | 170                 | 841 |
| Burton            | 5,400        | 510                 | +6    | RTZ                  | 1,000               | 758 |
| Bush & Wren       | 2,000        | 528                 | +1    | Rutherford Bros.     | 1,200               | 317 |
| Cadbury Scheres   | 2,000        | 565                 | +14   | Ryder's              | 1,200               | 317 |
| Castrol           | 776          | 603                 | +2    | Royal Insurance      | 471                 | 325 |
| Com. Union        | 653          | 528                 | +1    | RWE                  | 8,300               | 263 |
| Com. Gold         | 1,312        | 528                 | +1    | Scandinavian         | 649                 | 565 |
| Contractors       | 1,400        | 426                 | +8    | Scotiabank           | 1,100               | 221 |
| De Coop           | 2,000        | 259                 | -2    | Sears                | 2,900               | 157 |
| Domes Gym         | 2,500        | 325                 | +1    | Sedgwick             | 1,800               | 224 |
| Fisons            | 2,200        | 325                 | +1    | Smith & Nephew       | 3,000               | 149 |
| Gen. Accident     | 550          | 527                 | -1    | Standard Charter     | 1,500               | 799 |
| Gen. Elec.        | 5,100        | 225                 | -1    | Star Alliance        | 2,100               | 603 |
| Globe Investment  | 785          | 525                 | -1    | TBZ                  | 800                 | 225 |
| Grand Met         | 1,500        | 487                 | -1    | Tesco                | 1,300               | 483 |
| Gas "A"           | 106          | 128                 | -2    | Thorn EMI            | 1,600               | 614 |
| General R.E.      | 222          | 222                 | -1    | Transamerica House   | 1,200               | 348 |
| GKN               | 510          | 325                 | +1    | Transamerica Corp.   | 4,100               | 414 |
| Hammerson Prop.   | 565          | 325                 | +15   | Unilever             | 177                 | 225 |
| Hanson Trust      | 7,700        | 164                 | -1    | United Biscuits      | 1,000               | 288 |
| Hillman Steel     | 5,700        | 272                 | -2    | Whitbread            | 564                 | 245 |
| Hillsdown Hops    | 3,000        | 272                 | +1    | Willis Faber         | 1,600               | 452 |
| Imp. Cost Gas     | 76           | 214                 | +4    | Woolworth            | 322                 | 553 |
| Jager             | 70           | 301                 | -1    |                      |                     |     |

## RISES AND FALLS YESTERDAY

| Rises  | Falls | Same |
|--------|-------|------|
| 9      | 24    | 44   |
| 508    | 504   | 526  |
| 210    | 132   | 242  |
| 107    | 35    | 42   |
| 105    | 10    | 65   |
| 93     | 58    | 47   |
| Totals | 961   | 872  |
|        | 977   |      |

## LONDON RECENT ISSUES

## EQUITIES

| Issue Price | Last Paid | Latest Recd | 1986/87 | Stock | Closing Price | + or - | No. Trd | Per Unit Yield |
|-------------|-----------|-------------|---------|-------|---------------|--------|---------|----------------|
|-------------|-----------|-------------|---------|-------|---------------|--------|---------|----------------|



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# NYSE COMPOSITE CLOSING PRICES

Continued from Page 46

|     | High | Low | Stock    | Div. | Yld. | E         | 100s | High | Low | Close | Pt. Chg. | Chg. % | 12 Month | High | Low | Stock    | Div. | Yld. | E  | 100s | High | Low      | Close | Pt. Chg. | Chg. % |     |         |     |
|-----|------|-----|----------|------|------|-----------|------|------|-----|-------|----------|--------|----------|------|-----|----------|------|------|----|------|------|----------|-------|----------|--------|-----|---------|-----|
| PTC | 548  | 545 | Philip's | 3    | 3.14 | 120000000 | 500  | 575  | 570 | 575   | +25      | +0.7%  | 297      | 295  | 297 | SterlPad | .72  | 6.5  | 12 | 14   | 12   | 305      | 11    | 105      | 11     | 105 | -11     | -1% |
| PTD | 122  | 120 | Philco   | 20   | 4.27 | 142000000 | 200  | 145  | 140 | 145   | +5       | +1.2%  | 298      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTF | 245  | 240 | Philco   | 40   | 4.27 | 142000000 | 200  | 145  | 140 | 145   | +5       | +1.2%  | 299      | 295  | 299 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTG | 175  | 170 | Philco   | 50   | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 300      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTH | 175  | 170 | Philco   | 70   | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 301      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTI | 175  | 170 | Philco   | 90   | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 302      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTJ | 175  | 170 | Philco   | 110  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 303      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTK | 175  | 170 | Philco   | 130  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 304      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTL | 175  | 170 | Philco   | 150  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 305      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTM | 175  | 170 | Philco   | 170  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 306      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTN | 175  | 170 | Philco   | 190  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 307      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTO | 175  | 170 | Philco   | 210  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 308      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTP | 175  | 170 | Philco   | 230  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 309      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTQ | 175  | 170 | Philco   | 250  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 310      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTR | 175  | 170 | Philco   | 270  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 311      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTU | 175  | 170 | Philco   | 290  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 312      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTV | 175  | 170 | Philco   | 310  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 313      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTW | 175  | 170 | Philco   | 330  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 314      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTX | 175  | 170 | Philco   | 350  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 315      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTY | 175  | 170 | Philco   | 370  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 316      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTZ | 175  | 170 | Philco   | 390  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 317      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTA | 175  | 170 | Philco   | 410  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 318      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTB | 175  | 170 | Philco   | 430  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 319      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTC | 175  | 170 | Philco   | 450  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 320      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTD | 175  | 170 | Philco   | 470  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 321      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTE | 175  | 170 | Philco   | 490  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 322      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTF | 175  | 170 | Philco   | 510  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 323      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTG | 175  | 170 | Philco   | 530  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 324      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTH | 175  | 170 | Philco   | 550  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 325      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24     | -1% |
| PTI | 175  | 170 | Philco   | 570  | 5.20 | 170000000 | 500  | 675  | 670 | 675   | +5       | +0.7%  | 326      | 295  | 298 | Signat   | 1.24 | 3.4  | 10 | 12   | 12   | 12350000 | 24    | 225      | 225    | 225 | -24</td |     |

# FINANCIAL TIMES

## WORLD STOCK MARKETS

## AMERICA

### Fall in buying interest ends series of peaks

## WALL STREET

WALL STREET stock prices failed to extend their rise to record levels for the seventh straight session yesterday in moderately active trading, writes David Owen in New York.

Credit markets were reasonably steady on moderate trading volume after the dollar stabilised from further early morning losses in Japanese and European markets.

The Dow Jones industrial average closed down 5.89 points at 2,363.49, having traded either side of yesterday's market close during the day. Declines in broader market indices such as the Standard & Poor's 500 were smaller. Overall, the Standard & Poor's 500 fell 1.26 to 300.38, while the New York Stock Exchange composite lost 0.58 to 170.50.

Volume eased to 172.1m shares with declining issues outpacing advancers by a margin of eight-to-seven.

Much of the activity was in the blue chip sector, with the strong performance of IBM and Philip Morris in particular helping to prevent further losses. Dealers attributed the overall market decline to a continuation of the profit taking seen in the previous session.

Among the blue chips, Philip Morris rose 3.2% to \$87.4, General Electric fell 5% to \$110.4, American Can dropped 5% to \$51.5, Coca-Cola dipped 5% to \$47.5 and Boeing rose 3% to \$29.7.

Recently buoyant blue chip sectors were among the stocks worst affected by early profit taking.

Among oil stocks, Exxon was down 5% at \$87.4, Amoco fell 5% to \$82.5 and Mobil dropped 5% to \$49.4.

Merck led the decline among drug issues, falling 3% to \$160. American Can dropped 5% to \$51.5, Coca-Cola dipped 5% to \$47.5 and Boeing rose 3% to \$29.7.

Technology stocks were mixed, with IBM providing the market's main support. Overall Big Blue gained 5.2% to \$155.4, consolidating yesterday's gains. Digital Equipment however fell 5% to \$165.5 and Unisys dropped 5% to \$102.5.

Texas Instruments rose 3.4% to \$187.4. The stock has been strong recently on the back of expectations that the US may enact sanctions against Japanese chip makers.

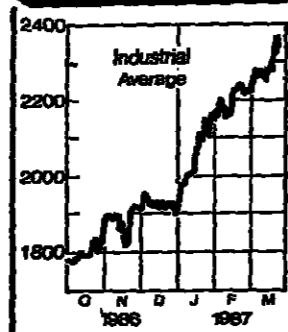
Another ricer was Allegis, the Chicago-based travel services company which recently changed its corporate name from UAL to \$62.7, following a newspaper report that corporate raider, Mr Donald Trump has confirmed that he owns a major stake and may seek control.

Among other airline stocks, NWA was down 5% at \$85.4, Texas Air dropped 5% to \$83.9 and Pan Am was unchanged at \$47.4.

Gold stocks were generally higher, too, with Homestake up 5% to \$31.1 and Barrick Mountain Gold rising 5% to \$22.4.

In the takeover arena, Supervalu stocks General rose 5% to \$45.4. Dart Group yesterday sweetened its bid

## DOW JONES



### Swiss bank in SFr 60m offering

By John Wicks in Basle

BANK SARASIN, the Basle bank with roots going back to the mid-nineteenth century, is planning to raise SFr 60m (\$38.4m) through an initial public share offering as part of a wide corporate restructuring.

Mr Alfred E Sarasin, chairman, said yesterday that the shares would go to "loyal clients, employees and friends of the bank". Shareholders must be Swiss citizens domiciled in Switzerland or in foreign countries other than the US whereby no single natural or legal person is intended to hold more than 4 per cent of all the B share capital.

A series of 20,000 new B registered shares of SFr 300 nominal value will be placed between next Monday and April 8 at a price of SFr 3,000 each (\$1,973). The shares will be traded on the Basle over-the-counter market or pre-hour in Zurich.

At the same time, 3,200 further 'B' shares and 100,000 'A' registered shares will be issued back-dated to January 1 - to partners of the former limited partnership A. Sarasin Bankers. The bank's welfare funds will take over an additional 2,920 'B' shares for distribution to employees and management.

Mr Sarasin said the administration had the right to issue participation certificates or non-voting shares - "at a later date" but added this was not foreseen for this year.

The various transactions take place in connection with the conversion of A. Sarasin Bankers, into a new limited partnership called Bank Sarasin and Cie.

The bank is to retain its characteristics of an independent private bank, working both in Switzerland and abroad with the accent on portfolio management.

However, Mr Sarasin pointed out that the re-structuring would mean the bank no longer depended on the "lure of individuals" and would also be able to raise the necessary outside capital to finance future growth.

In its new form, Sarasin publishes its accounts and is therefore able to advertise for clients' funds. Despite this, the existing partners will continue to be subject to unlimited liability.

This is the first time that a private bank has developed in this form in Switzerland. It is possible that it will nevertheless be permitted to retain its legal standing as a classical private bank.

In its first published annual report, Bank Sarasin records a net profit of SFr 8.7m. Commission earnings last year accounted for SFr 5.6m of SFr 7.8m total income. The balance sheet total as December 31 is given as SFr 519.5m.

According to finance director Mr Raymond Bigert, the bank foresees a dividend payment of 12 per cent in respect of 1987. The year's budget was "good," he added.

## CANADA

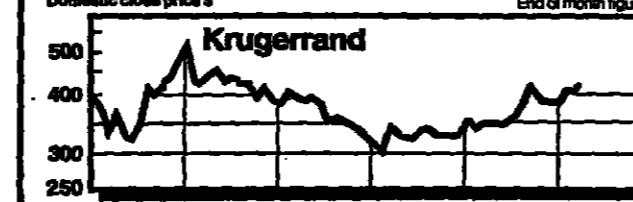
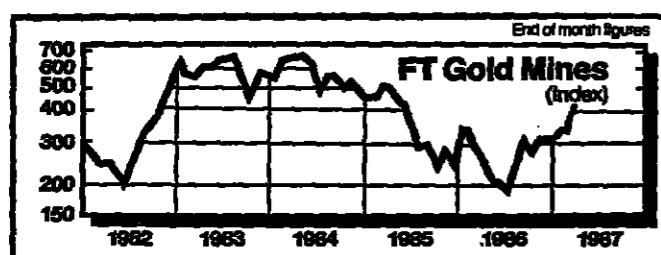
PRECIOUS and base metal miners continued to move ahead in Toronto as oil weakened.

Campbell Red Lake added 3.5% to C\$39.4 on the back of a stronger bullion price while Hemlo Gold was C\$1.4 higher at C\$26. Dome Mines traded C\$1 up to C\$16.4.

Among other metal stocks, Alcan picked up C\$1 to C\$26.7 and Inco advanced C\$1 to C\$21.4.

Industrial moved against the weaker trend in Montreal.

## KEY MARKET MONITORS



## STOCK MARKET INDICES

## HONG KONG Hang Seng

2,851.50 2,820.07 1,926.71

ITALY Banca Com.

720.12 714.92 655.65

NETHERLANDS ANP CBS

278.50 250.50 260.4

IND Norway Oslo SE

418.25 419.19 354.02

SINGAPORE Straits Times

1,078.90 1,057.78 930.88

CANADA

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## CURRENCIES (London)

## US DOLLAR STERLING

Mar 25 Previous Mar 25 Previous

1.6265 1.6275 2.2825 2.2835

1.4075 1.4085 2.0225 2.0235

0.6765 0.6755 0.7225 0.7225

1.5240 1.5220 2.45 2.4525

2.0825 2.0825 3.315 3.3175

1.2285 1.2275 2.0725 2.0725

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